COMMUNE OF GURI I ZI



STRATEGIC DEVELOPMENT PLAN OF GURI I ZI COMMUNE

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Prepared by: GURI I ZI COMMUNE
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Foreword

Elaboration of the Strategic Development Plan has been an upfront target for our Commune. Since the beginning of 2002 draft of the strategic development has been elaborated and introduced in the rural forum of the Guri i Zi Commune.

It is thus important to point out that the draft content introduced in the rural forum had some deficiencies in part because of the lack of commune experience and limited capacities,

Therefore during consolidation and establishment of mutual collaboration between Guri i Zi and Intercooperation Albania, one of the main requests of the commune consisted precisely on follow-up and finalization of this initiative.

In here today we gladly recognize the attainment of this obligation for our commune, due to the dedicated work of Co-PLAN (Institute for Habitat Development) experts, strongly and constantly supported by Intercooperation Albania.

I would like to congratulate the civic participation of the local community which efforts and contribution was crucial for this important and ambitious document. Special thanks go to the thematic working groups such as the agricultural and farmer' group, the environmental group, the social issues group, etc...

I take the occasion to express the serious involvement of Guri i Zi Commune in transforming the Strategic Development Plan in a real development tool that shall orient commune development in next years to follow.

Yours truly,

BROZ MARKU
Mayor of Gur i Zi Commune

Acknowledgments

The document of Strategic Development Plan is a result of joint efforts and work among Guri i Zi working group, Co-PLAN (Institute for Habitat Development) experts, Interco-operation Albania experts (established in the Northern Region of Albania, Shkodra, as well as Urbaplan (Switzerland).

Special thanks go to the Mayor of Guri i Zi Commune, Mr. Broz Marku, whose dedication and perseverance enabled the progress and comprehensive cooperation during the whole process of the Strategic Development Plan preparation. Sincere thanks go also to Citizens' Group of Guri i Zi who offered a significant contribution to finalization of this strategic document with regard to development of this area through their active participation, their impressive engagement as well as their suggestions.

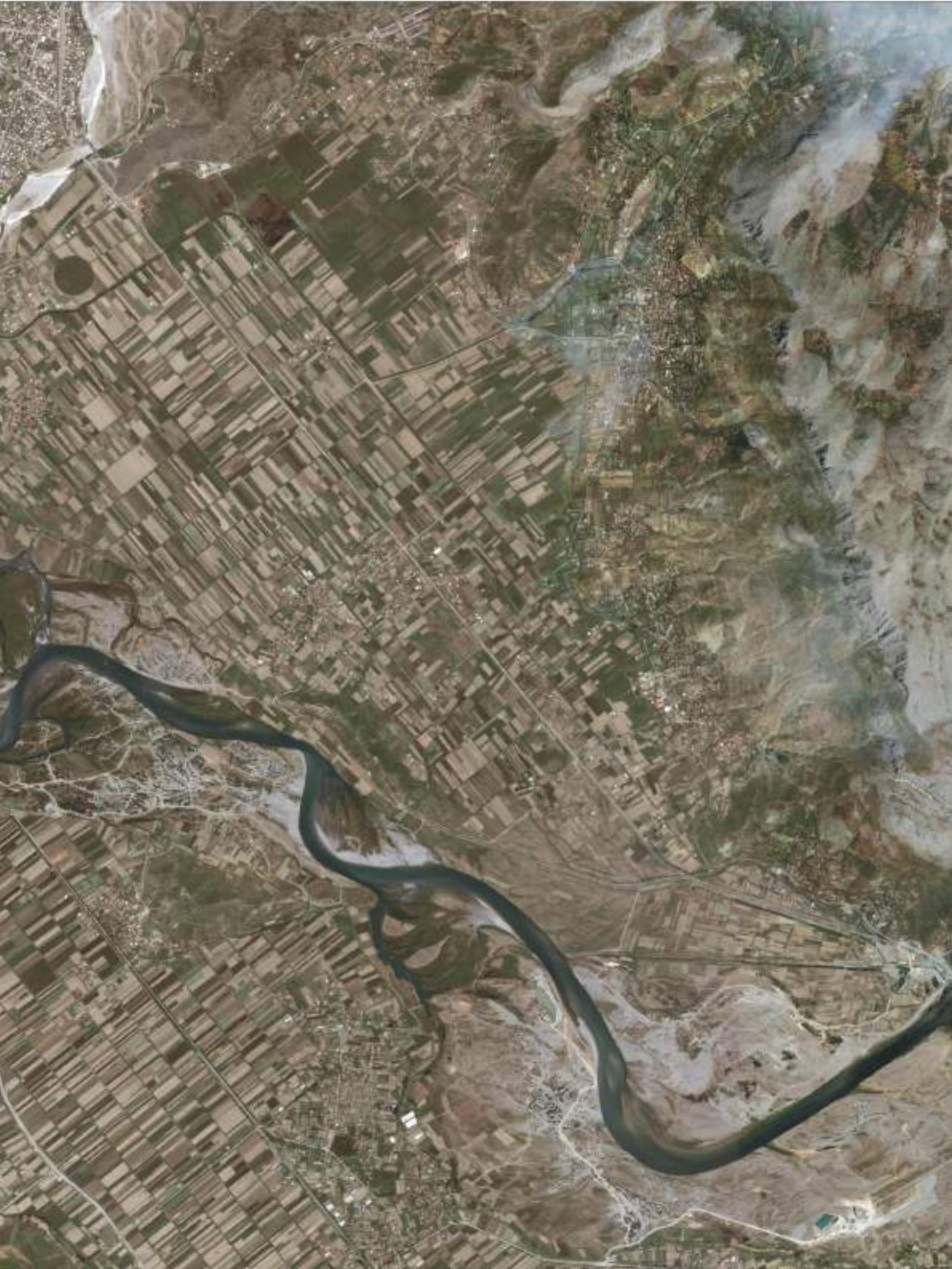
The joint working group expresses its special gratitude to ***Intercooperation Albania,*** which strongly supported the preparation of this material as well as dedicated their experience and expertise during the whole process.

Guri i Zi Commune Working Group: Alfred Haxhari, Lazer Ilia, Ardiana Marku, Veronika Hila, and Gezim Selmani.

Representatives of Citizens' Group of Guri i Zi Commune: David Haxhari, Selim Meti, Arian Gjura, Gjyste Matishi, Artur Rama, Adi Garuci, Barjam Dedja, Ariola Zefi, Paulin Vuka, Lazer Ilia, Çesk Guraziu, Adriana Marku, and many others that gave a vital input during the process.

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Introduction

The Strategic Development Plan of Guri i Zi as introduced in this document comes in the framework of the **Decentralization and Local Development Programme (dldp)** in the Shkodra Region, Northern Albania.

The commune of Guri i Zi is one of the eight partner local governance units benefiting from this Program, along with the Municipalities of Shkodra, Vau i Dejës, Puka, Koplik, Fushë-Arrëz, as well as the communes of Velipoja and Dajç.

The goal of this programme consists of enhancing good governance at local level with specific focus to improve the level of management and administration structures, through supporting decentralization processes, as well as encouraging sustainable development in the selected local units by coordinating urban development, environmental protection and promoting public participation in decision-making.

The drawing of Strategic Development Plan, through a transparent process with the participation of the local citizens, constitutes one of the main components of the Program. The aim of this process is to provide the respective local authorities with a basic strategic document, which identifies the key priorities of development for the local unit and also addresses economic development, physical and social infrastructure improvements, public services delivery, territorial planning and management, etc…

The Strategic Development Plan for the Guri i Zi Commune has been drawn and adapted through an open process, with the participation of representatives from the main directorates in the Guri i Zi Commune as well as the Group of Citizens, who have been involved in a series of debating seminars and open advisory processes.

This process included in particular staff members of commune, Local Council, representatives of the various groups of interest (businessmen, emigrants, farmers, etc.), representatives of local or community based organizations in Guri i Zi as well as other partners, who are carrying out their activity in the territory of this municipality.



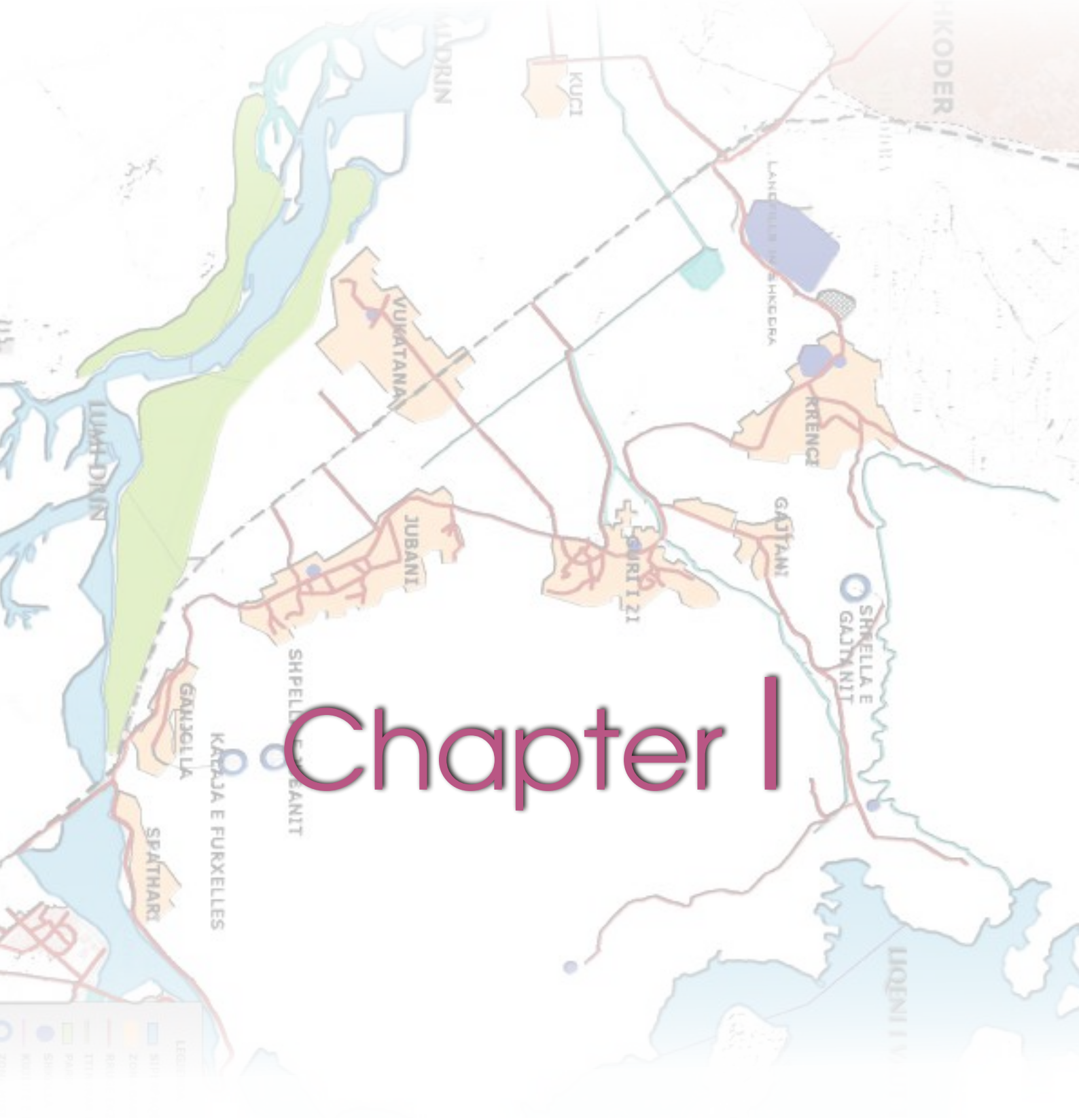
The encouragement of the community participation was based on impartiality and non-discriminating forms regarding age, gender, race, ethnicity, religious belonging or political believes. Thus it served to ensure legitimacy and consensus among different parties regarding the SDP, approach of the community on decision-making, increased level of the local authorities' transparency during the execution of their administrative tasks as well the awareness level on the concerns and expectations that local community carries with, all addressed as important elements of good governance.





Staff of Guri i Zi Commune participation during identification of priorities

Lastly, and equally important, this document will serve as the main guide in defining the future actions and decision-making of local staff for Guri i Zi Commune. Its approval by the local council also defines the legal responsibilities of the local staff in using this document as a strategic orientation during the budget preparation and approval at local level as well as during the identification and coordination with projects and studies of the various infrastructures or services.


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Chapter I

General Structure

1.1 What is a Strategic Development Plan and what does it represent?

An Innovative Plan: For the first time since the foundation and consolidation of Guri i Zi Commune, the local staff produces its development strategy, thus marking an important moment that paves the way for an organized and planned approach to its future plans.

Participatory Process: The Strategic Development Plan, as an institutional mechanism, defines the agenda for the future development of the area, the policies and the actions necessary to be taken.



is a combination of the strategic (visionary) element with the territorial (physical) and administrative ones, thus a combination of objectives and interventions in all the fields and responsibilities of the local governance.

A Clear Scenario of Actions The Strategic Development Plan of Guri i Zi Commune build a framework of concrete initiatives and actions by establishing the activities and scheduling the responsibilities and terms at local level. In this way it shows the local priorities, measures the work of local staff, provides the resources necessary to ensure and further rationalize the funding according to a coherent framework, clarifies and decides the necessary investments, and what is most important, enables the realization of several expectations.

In this framework, it is not just a product, but above all, a process which is based on the needs, priorities and potentials identified and discussed during the advisory process with the main local representatives.

A Visionary Plan: The planning practice in Albania has mainly consisted of Master plans, Urban Regulatory Plans or Strategic Development documents (e.g. strategies of development of a specific city or area). This Strategic Development Plan



A Pragmatic plan: The Strategic Development Plan is produced as a civic contract between the authorities and the citizens which stands for the common vision for Guri i Zi area, specifies the type, quantity, and quality of the necessary development to implement the vision, as well as being environment and value-friendly. The plan has focus on setting up a framework to initiate and impact the change processes in commune, and to support the wider economic, social and environment objectives of Guri i Zi local community.

An instrument for Territorial Development: The Strategic Development Plan proposes different actions for the identification of land use modes as well as the regulatory framework, which represent the technical orientation regarding the transformation of infrastructures and models of land use in the future.

1.2 The need for a Strategic Development Plan in Guri i Zi

The reason behind preparation of the Strategic Development Plan is to respond to the immediate need identified by the Local Authorities elected in this Commune regarding improvement of their performance during the management of the dynamic changes, both urban and rural, that have been accruing in the country since the '90s.

During the second half of 2006, the Commune of Guri i Zi, as part of the 8 local governance units, partners of the IC Albania, included in the DLDP, were subjected to a detailed technical evaluation process, which facilitated and clarified its main needs, requirements and priorities. As result of this detailed evaluation, it was evident, among others, the need for a strategic document for the local development.

The general legal framework for the preparation of the strategic development plan is The Law on Organization and Functioning of Local Governance, which highlights that since 2001 the communes and municipalities are fully responsible for the performance of their functions including the local - economic development field; more specifically (i) the elaboration of the local - economic development programs and (ii) the organization of services supporting the local economic development such as information systems, organizational structure and related infrastructure.

Meanwhile, since the beginning of 2007, the Albanian Government is adapting a new draft of the Law on Urban Planning. The existing law on Urban Planning No.8405, September 17th 1998, establishes that local authorities are responsible for the preparation and approval of urban plans for their respective territories[1], which are thereafter subject to final approval by the central governance. The new law on urban planning that is expected to be soon approved provides the main instruments of territorial management as well as the measures for the regularization of development, giving to the local authorities full competence of action for the preparation and approval of the development plans and respective directives on coordinative tools between the various local units. The Law on Urban Planning that was expected to be approved by the end of 2007 identified the need to adapt the Strategic Plans according to the new legal framework.

On the other hand, another important incentive that supports the need of Guri i Zi to provide a SDP is conditioned also by initiatives, proposals and ideas articulated with regard to strategic development of Shkodra region. Thus the SDP should be able to analyze in a concrete way their impact in Guri i Zi development and to create the appropriate conditions for collaboration and mutual benefits in the future.

1.3 Principles of the Strategic Development Plan of Guri i Zi Commune

The Strategic Plan of the Guri i Zi Commune provides the following principles and objectives:

- **Strategic,** so that it identifies specific long-term action fields and concrete interventions which will address the immediate needs of the population and of the local groups of interest, combining them with the trends of development regarding the future of the commune.
- **Simple and understandable,** thus the proposals are clear to the local level of decision-making and staff, local inhabitants, various

[1] Law No. 8405, date 17.09.1998 "*Urban Planning*" *Law No. 8652, date 31.7.2000, "Organization and Functioning of Local Governance".*

groups of population and private enterprise. This way they facilitate their process of recognition and concrete translation throughout fields of activity in Guri i Zi Commune.

- **Flexible**, in order to create necessary room for meeting unexpected situations, needs and developments of the Commune in the future; in the same time subject to continuous upgrading by Local Authorities, with reference to the requirements as presented by groups of interest.

- **Realistic**, in the way that it is based on the real opportunities of Guri i Zi Commune, both at a financial and human resources perspective, still with consideration to interventions that might require resources beyond current capacities of the Commune.

- **Transparent,** in order to be open and inclusive towards local community, businesses and pressure groups in Guri i Zi Commune by offering proposals that enable more accountability and credibility during implementation for Local Authorities.

- **Authentic**, a document conform all the other strategies and policies of development at both national and regional level.

1.4 The Structure of the Guri i Zi Strategic Development Plan

The Strategic Development Plan is designed in a simple and comprehensive form and structure so to be addressed to the local staff of Guri i Zi Commune, local council, and citizens' advisory groups, all local actors operating in the area and especially to all foreign donors or investors.

The SDP document has been organized and divided in four chapters as briefly described below:

THE FIRST CHAPTER describes the context, the importance and the main concepts regarding the document preparation.

THE SECOND CHAPTER is based on existing information and data gathering and introduces the current profile situation of Guri i Zi Commune from the territorial, urban, socio-economic, environmental etc. points of view, therefore identifying the potentials, challenges and development trends before and after the '90s.

THE THIRD CHAPTER expands a general vision of the Commune's development as well as defines the strategic objectives, further analyzing them at the level of concrete initiatives and interventions, focused on five main directions: economic development, territorial management, improvements of qualitative services and infrastructures, good governance and development of necessary financial resources for the Strategic Development Plan implementation.

THE FOURTH CHAPTER is dedicated to a more detailed analysis of the definitions made in the Third Chapter, for concrete yearly action plans to be followed and implemented by proposing respective legal and institutional mechanisms, as well as an monitoring & evaluation plan for each step taken.

1.5 The Implementation of the Strategic Development Plan

The importance given from the local elected officials and wide public is fundamental to facilitate its effective implementation.
Since the start of the methodology conception, based in the participatory process and then with the structured content as a guiding document, all local actors engaged to follow step by step the process of its implementation in Guri I Zi commune, increasing in the same time the possibilities of transparency and efficiency.

Since the beginning the concept of the methodology was based on the participatory process and then in the structured content of the document, all local actors got involved in following step by step the implementation process in the Guri I Zi Commune, raising so the transparency and efficiency.



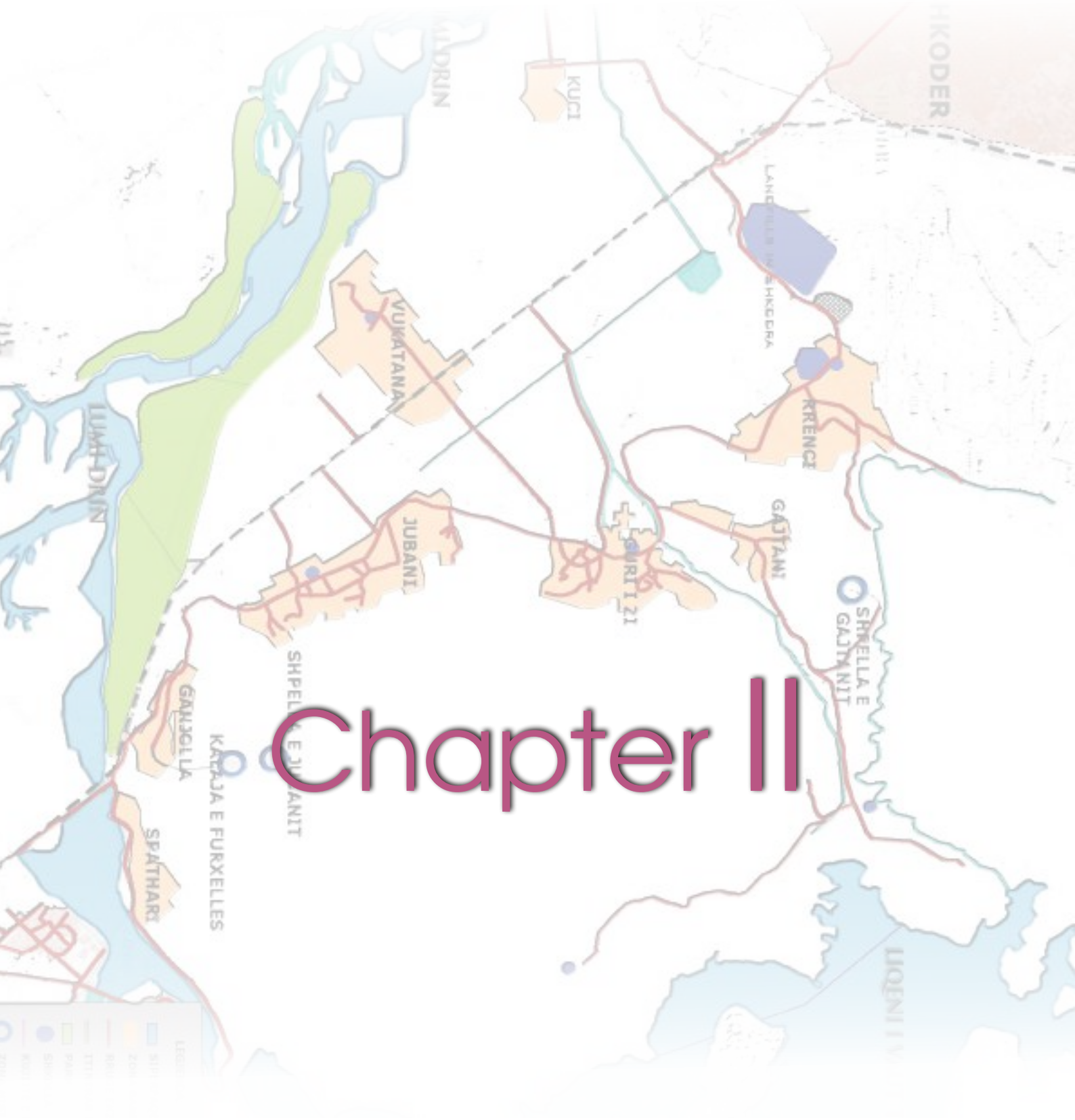


Photos from the process during the elaboration of the Guri i Zi Strategic Development Plan

There is no doubt that the Guri i Zi Commune remains the main responsible actor for implementing this plan, mainly because this plan comes at a very important moment for the Local Authorities, since the beginning in the legislative period and during the last local elections held in Albania.

Meanwhile that the expressed vision or the strategic direction belongs to a longer term, the Action Plan described in the document is more concise and it is referred to a shorter term period with the opportunity to be extended in the future.

On the other hand the fast changes happening in Albania, in the north region and also in Guri I Zi, the review of the Plan is to be taken into consideration constantly. This means that its instructions will be consolidated or adjusted to fit the new development conditions.


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Chapter II

Current Profile of Gur i Zi Commune

No.	Name	Value / characteristic
1	Administrative Status	Commune
2	Location	Shkodra District
3	Total Surface Area	81, 7 km²
4	Number of towns	0
5	Number of villages	11
6	Number of inhabitants	11, 800
7	Number of families	3000
8	Percentage of the labor force	55 %
9	Annual Budget - 2008	34, 393, 000 Lekë
10	Expected Local Revenues - 2008	800,000 Lekë
11	Number of Private Businesses	85
12	Unemployment Rate	No precise data
13	Number of public sector employees	67
14	Number of people employed in the private sector	No precise data
15	Emigration Rate	33%
16	Total road distance	94 km
17	Number of Public Enterprises	0
18	Number of Water-supply and sewage systems	3
19	Number of people employed in the Commune	28
20	Number of preschool institutions	5
21	Number of primary schools	7
22	Number of high schools	1
23	Total number of students	1650
24	Number of health centers	10
25	Number of hospitals	0
26	Number of advisory centers	0
27	Number of centers for the elders	0
28	Main economic activities	Agriculture and livestock production
		Shops and trade centers
		Service providers
		Fishing
29	Development documents and Strategies	Regional Development Strategy
30	Main intervention needs in infrastructure	Improvement of the network of water-sewage system in villages Construction of a deposit for sewage treatment Improvement of commune road infrastructure Improving public spaces in the commune villages Construction of a waste dumpsite area in the Commune

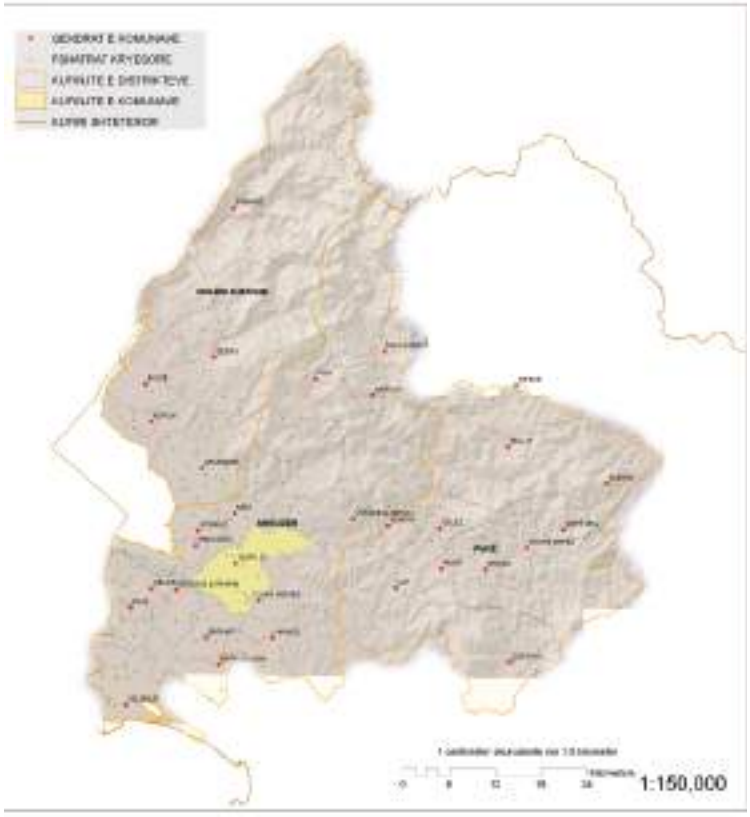
Main Context and Development Trends in Guri i Zi Commune

2.1 Geographical Location and Natural Characteristics

The Guri i Zi Commune is located in the southeast of Shkodra City along the Regional Road Shkoder-Vau i Dejes. The Guri i Zi Commune borders with Postribë, Shllak, Bushat and Berdicë Commune. The geographical Coordinates are:

Geographical Latitude	North	42006'40"
	South	42^{0}00'00"
Geographical Latitude	East	19041'30"
	West	19^{0}30'00"

Map of Shkodra Qark and Guri i Zi Commune Location



Guri Zi Commune consists of 11 villages, Guri i Zi, Juban, Rragam, Vukatanë, Rrenc, Sheldi, Ganjollë, Gajtan, Mazrrek, Shpor, and Kuç. A population of 11 800 inhabitants (3000 families) live in the territory of 81.7 km^2 area. The average density of the population is 69 inhabitants/km2, but distribution of population is not balanced compared to geographical extent considering that a large number of the population is settled in the western villages.
Map of the geographic position of the Guri i Zi Commune

A small number of inhabitants are located in the eastern territories, alongside the artificial lake shores.

The changes of population density in the villages have grown especially during last years after the 90` as a consequence of free movement of inhabitants and the difficulties to afford living, especially the lack of basic infrastructures & public services. The Commune located between two rail stations (Mjede and Shkoder), is crossed through north western direction by the northern railway of Albania, that crosses the 6 western villages of the commune including 2/3 of the whole population of Guri i Zi Commune.

Border Villages
of Guri i Zi Commune



The Commune owns large hydro–power sources as most part of borders is located alongside the artificial Vau i Dejes Lake, which is 74 m above the sea level with a maximum depth of 52 m and a total of 2470 Ha. 938 Ha out of 2470 Ha in total (approx 38%) is under the administration of the commune. This lake has a vast number of different fish types and because of the geographical position impacts the local climate.



Photo of Gur i Zi village

The commune has a total of *10.339 Ha* surface areas divided as follow:

1. *Agricultural Land: 2112 Ha, but only 1800 Ha are in use.*
2. *Forestry: 2139 Ha*
3. Pastures: *789 Ha*
4. *Property: 342 Ha.*
5. *Road: 18 Ha.*
6. *Watery, gritty earth and rocky: 4939 ha*

Guri i Zi Commune positions between 8 and 630 m of sea level altitude effected by many fractured terrain and the existence of fields, hills and mountainous areas in the whole territory. This explains the diverse climate, earth, flora and fauna, geological and hydrological formation of this commune.

Gur i Zi Commune has a combination of Mediterranean and Continental and temperatures vary from (14.1^{0}C) –(16.7^{0}C) with maximum temperatures of (32.5^{0}C) – (42^{0}C) and minimal of (– 1.1^{0}C) - (– 13^{0}C).

The rainwater per year is 1266 – 2797 mm and the atmospheric pressure is 1010 – 1020 mb while the average air humidity reaches 60 – 76 %. Per year there are 150 sunny days, 145 cloudy days and 70 rainy days. The solar radiation reaches high levels: 130 kkal/cm^2 average per year and with very high levels in some specific regions. The average measured every 30 years for the area shows 2400 hours of solar radiation.

The commune is well known for the diversity and the good quality of drinking water, which is mostly found in the western and southern hills.

The commune is crossed by the Shkoder – Puke – Kukes - Kosove National Road in southeastern parts.

The agricultural land in this area has very good standards; over 80% of the land is under waters, meanwhile the area is known for the following specific characteristics:

- A very good climate for the production of many vegetables and fruit trees.
- A good quality and vast amount of construction materials, such as sand, grit and raw material for brick and roof-tiles production.
- A vast amount of decorative stones used in construction.
- It is also known the presence of a mineral with good qualities against burning and adaptable in the electrode production industry.

This area owns also unique archeological and historical resources. The existence of special tourism spots like Gajtani castle, Ganjolla castle, the island of Shurdhahu (Sardës) etc…which complete the tourism profile of the commune. However these touristic places remain subject for furthermore evaluation and study in order to further explore the real opportunities on their utilization in the future.

2.2 Regional Development

The development of Guri i Zi commune will of course be revised and evaluated according to progress and change occurring in Shkodra region, because in any case it can not be socially and economically isolated. In this context the commune should be seen as important and integrated part of Nothern Region of Albania also part of the collaboration and function between this region and other neighboring countries such as Kosova and Montenegro.

Meantime the period after the 90`s reflected a general slow down of economy followed with lack of progress and emancipation regarding social life and values. On the other side there is a certain opinion that lack of attention was lower towards northern parts of the country more then the others



related to both socio- economic policies as well as basic infrastructure and services improvements for local population.

During 2005, the Shkodra Regional Coucil approved the Regional Development Strategy for Shkoder-Lezhe. This strategic document identifies overall development objectives for elaboration of strategic development plans for all local governance units



Figure 7.1 STRATEGIC ROADS & URBAN GROWTH AREAS

in the region, preparation of technical projects for interventions in infrastructure and servisec, based on specific dynamics in the region and trends of demographic and socio-economic developments.

The Regional Development Strategy for Shkoder-Lezhe stresses out the importance for consolidation of a polycentric region by consolidating center as well as small urban units throughout the Shkodra Region. Therefore it is important for Guri i Zi to create incentives with regard to consolidation of commune as a rural center in the sorroundigs of Shkodra city, through minimizing declining of population and increasing benefits that come as a result of territorial vicinity with this city.

One of the main proposals of the Reginal Development Strategy of Shkoder-Lezha is the agricultural and livestock development of rural territories in Shkodra field, through reorganization of farms and revitalization of respective required infrastructures.

Other important considerations as given in the Regional Strategy are related to various categories of tourism development such as lake tourism, historic tourism, mountain tourism, and agro-tourism. The Guri i Zi Commune owns great natural potentials that make possible this development directive for the commune, but in the same time identifies the need for verbalization of strategic and cautious interventions.

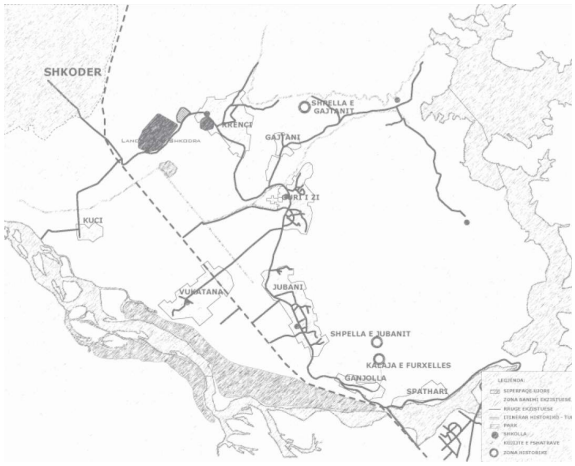
The most crucial moment as introduced in the Regional Strategy is for each local governmental unit to take into consideration the existing local resources and to avoid interventions that lack planning or have high costs. The case of Guri i Zi Commune represents the need to take into consideration the existing naural and human resources and orient them towards transformation and development of own territories.

2.3 Historical Background

History of Guri i Zi commune has very early roots in time and location. Data and information gathered so far show that original inhabintants in Albania were was living around the Gajtani grotto. This period of time coincides with the Paleolithic Area around 1000 centuries ago. The prehistoric animal fossils are part of the discoveries and studies in this area.

In the same time several archeological discoveries have occurred, out of whom it is important to mention 2 most significant statues found in the Guri i Zi and Juban village. They both belong to the 6-4 centuries B.C. another important indicator is the fact that at the present both objects are found in Louvre and London museums as they are considered among the most unique pieces in Europe.

Similar historical discoveries were present in Gajtan, Rrenc, Juban and Guri Zi villages where 60 antiquarian coins were found with reference to 300 – 161 years B.C.



Sketch, position of interesting touristic areas in Guri I Zi Commune

2.4 Urban Development and Land Use

Spatial Structure

The territory of Guri i Zi Comune is clearly divided by series of hills located between Drini River and Vau i Dejes artificial Lake. The hills vegetation consists mostly of shrubs and their highest altitude is Shllimi spot with 54, 7 m. In the western part of the hills the settlements of Rragam and Sheldi villages are located that are characterized by a very low density of building construction, though recently there is a growing tendency regarding new building construction taking place in these villages.

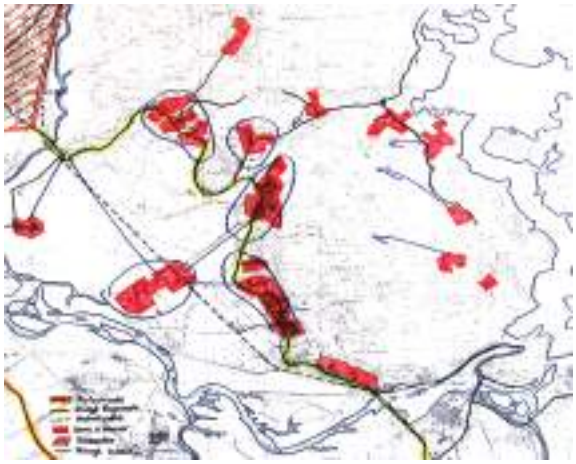
The whole area has dense greenery and a very good potential for cultivation of agricultural cultures, especially tobacco. The tobacco culture of Sheldi is well-known since early times for the good quality. The lake shores offer very good opportunities for eco-tourism and different recreational activities.

The western zone of the commune connects with the other areas by the strip of land of Rragami watercourse which is also crossed by the street. This road is in very poor physical conditions and the commune has included it in its investment priorities.

On the eastern part of the commune, there are the major villages of the commune. The biggest villages are Guri i Zi, Juban and Vukatane, meanwhile smaller villages are Ganjolla, Kuç, Gajtan and Rrance. Except Vakatane and Kuç all the other villages are situated alon the road Shkoder – Mjede, this is a paved road but partly in poor conditions regarding some segments.

The western lowterrains villages of the commune have a higher population density compared to

the eastern settlements such as Guri i Zi and Juban villages. The building typology is residential buildings including inner individual courtyard. During last years the new residence buildings are intensified in lowterrain areas of the commune and most of them are under legalization process. Urban sprawl in the commune territory is demonstrated in the cartographic materials. Most of the informal settlements, nearly 2000, are identified in the Guri i Zi, Juban and Vukatane villages. None of the villages is provided with urban regulatory plan thus Local Authorities do not have the exact information on permitted construction line, therefore transforming territorial planning and management into a focal point for the local staff of the commune. Meanwhile in this area there are 342 Ha of urban land identified. The commune is in lack of a local Regulatory Council of Territory and establishing this structure is one of the main objectives, in order to achieve a more structured management of urban territories in the future.



Sketch, migration tendencies of population to central villages

2.5 Land use and Tenure

The Cadastral land status refers to 31.12.1990, where the data include several vineyards, olive-tree land, but most of them are transformed into forest and pastures. Throughout the lowterrain areas almost each land parcel has a road 4 m in length that is not included in land division area, thus 2% less of land has been divided. (for example: in a 600x200 m parcel there is a place for street and passing path in a 600x4m surface area).

- At the present in cadastre office, new land parcels opened during socialist regime are registered under category of agricultural land, while most part of them have been turned down by local residents because of lack of productivity and far distanct from inhabitated centers.
- As a consequence of rapid demographical changes many land surfaces areas are being transforemed in estate properties.
- Land division, land ownership document and respective distribution take place at the end of the abovementioned processes throughout the village. At the present in two villages of the commune the process is not yet completed thus none of land owenership documents is concluded.
- Land use contracting is legal if the renter has signed the contract. In almost all cases this contract hasn't been signed, but for the moment it's been accepted as a regular administrative act.
- There can not be land reform without the documentation of legal ownership and registration from the Immobile Property Registration Office. This process for the Guri i Zi commune hasn't started yet.
- There are still existing conflicts that remain unsolved related to village borders, i.e among the villages of Kuç and Guri Zi, Vukatanë and Guri Zi etc…

2.6 Economic Profile of Guri i Zi Commune

Current Situation

According to data's as referred by Guri i Zi Commune nearly 850 private activities are operative in the area. The following table indicates in more details those activitities:

field of Work	Activities	Number of households (families)
Agriculture	Greenhouses	32
	Vineyard	56
	Bread Bakery	2
	Plants	80
	Vegetables	75
	Tobacco	210
Farming and Livestock	Milk Production & Delivery	180
	Meat production	5
	Dairy-Farm	2
Handicraft	Hand-Loom	73
	Wood	2
Business	Construction Company	3
	Selling unit	33
	Production unit	16
	Service unit	25
	Bar	18
	Use of materials' extraction	2
Transport	Passenger Transport	32
	Merchandise Transport	12
Total		858

Based on data collection, the commune owns in total 2112 Ha of agricultural land; meanwhile only 1800 Ha can be cultivated. As off geographical position the land can be irrigated, meanwhile the commune staff requires declared there is the need to rehabilitate the irrigation and drainage system. The commune owns also 2140 Ha of forests and 790 Ha of pastures.

Agricultural land distribution according to location in territory of commune:

Low terrains	1654 ha
Hills	163 ha
Mountain area	235 ha

The economic agricultural activities are focused mainly on organization and functioniong of small individual farms and family bussinesses. During the last years there is tendency in growth of agricultural products by small farmers but there still remain the problems related to lack of financial and technical capacities in order to increase efficiency.

The main agricultural products remain corn, tomatoes, vegetables, fodder, and large part of them are traded in Shkodra market. Small farmers often complain about market instability and thus their difficulties to establish bigger farms and increase agricultural production.

In the mean time there is a factory of hydro-power parts production in the commune though not in full capacity of work. The factory is owned and administrated by several private companies.

2.7 Commune Finances

Financial situation of Guri i Zi Commune is characterized by relatively low local revenues. Guri i Zi Commune, alike many other communes in the country holds on transfers from Governmental Annual Grant. In the following table are listed the sums of the Grant during the last years (in lek).

Year	2004	2005	2006	2007	2008
Grant funds (in lek)	15,715		26,558	25,885	26,393

As above noticed, during the last three years there is certain stability related to transfers from the state budget, meantime local revenue situation is indicated in following table:

Year	2004	2005	2006	2007	2008
Local revenues (in lek)	2,496	3,795	4,625	5,527	8,000

For 2008 Guri i Zi Commune is planning to collect 8, 000, 000 lek from local taxes. The main source of local revenues is provided by service tariffs offered by the commune as well as business and property taxes. According to the commune staff it is important to increase local revenues from collection of property taxes, which should be main lump of commune finances.

2.8 Economic Development Trends

Based on the data given from the commune administration and the citizen group involved in the local development plan elaboration there have been identified:

Opportunities for small business development

- Creation of the opportunity for identifying and legalization of all private activities that operate in the Guri i Zi Commune.
- Technical assistance and stimulation for agricultural and farming activities in all the villages of the commune.
- Technical qualified assistance in annual balance-sheet.
- A more studied work in estimating the real local business tax in the commune.

Agricultural and Farming development

According to the different areas the priorities in the commune will be:

- In the field area:
  - *Arboriculture development*
  - *Farming development.*
- In the hilly area:
  - *Viniculture development & fruit growing*
  - *Farming development (milk and meat)*
- In the mountainous area :
  - *Tobacco culture (Raga, Sheldi)*
  - *Viniculture (Maser, Shpor)*
  - *Stock raising*
  - *Apiculture*

Work directions according to what above mentioned:

- Introducing of the new technologies in help of the directions given
- Elaboration of new opportunities for exports ofagricultural-farming products.
- Improving the farming animals using artificial insemination in all of the villages.
- Good prophylactic service.
- Improving food quality referring to scientific standards
- Stimulation of the farmers to create new vineyards.
- Raising of a seed – plot





Processing Industry Development:

- Construction of traditional tobacco processing plant "Sheldia" in Rragam village.
- Construction of a wine production line in Gur i Zi village with good package.
- Construction of a small manufacture for food processing, for example fruit jam in Juban village.
- Construction of dairy-farms for milk production.

Tourism development

Being a region near a city, but with clean water and air, with many aquatic and greenery goods and with rare archeological assets it becomes priority:

1. Lake tourism development:
   - The main attraction point is the island of Shurdhahu which needs reconstruction of the old worship buildings.
   - The northern part of the island can be foretasted with a good wood like for example fir-tree, pine or maple. The island will be administrated by both the Catholic Church and the Cultural Monument.
   - We can also identify tourism potentials in the hills around the island like for example in Vjerdhe, Shpor and Mazrek. Also it must be taken into consideration the mountainous tourism development.





2. Forest Development

- Because of its natural characteristics the Guri i Zi Commune has many potentials in raising and administrating of the local forests. The project has now been approved by the World Bank. This will need some agrotechnics services for the existing forest surface and of course some new aforrestations in the western hills of the Commune.

2.9 Employment

Social employment:
Commune of Guri i Zi has applied the employment scheme for people that are not benefiting from economic aid. Accordiing to Albanian Law this category of people are potential labor force and are offered to work in public jobs. In the Guri i Zi commune there are identified 50 employees in public community services like health care, education, local administration ect…

Current situation
The table below indicates the current situation of number of employees in the Guri i Zi Commune according to various sectors of employment:

No	Activities	No of employees (female+male)	No of female employess
1	Agriculture	871	427
2	Farming	376	189
3	Handi-craft	93	83
4	Business	236	101
5	Transport	44	0
6	Administration	78	46
Total		**1698**	**846**
Emigration		600	260

Even though the figures in the table correspond to only few years ago, the situation for real employment opportunities are not very optimistic and certainly don't meet the needs of population. Indications of high rates of emigration clearly show low employment level in the commune as well as the need to leave somewhere different in order to make a living. On the other hand it serves as a good indicator to understand that emigration incomes play an important role in affording everyday life and generate opportunites for small investments, mainly in the sector of services.

2.10 Public Services

Administration and provison of efficient public services for local population remains one the main tasks of Guri i Zi Commune. In the frame of decentralization process implemented in Albania, a new difficult challenge has emerged for commune related to new competences and responsibilities with regard to public services, considering that existing local budget can not respond to their full execution. In this context the following services are so far the Commune responsibility:

- Preschool education; Health care; Water-supply system; Land and water source administration; Solid waste collection and transportation scheme; Preservation of cultural heritage at local level; Public property administration at local level; etc…

2.11 Water supply

The Guri i Zi Commune is still lacking official responsibility of water supply administration though this service has been already included in the inventarization list of public properties by the commune. In the Guri i Zi Commune, the water supply system is provided only to Guri i Zi, Juban and Rragam villages, meanwhile the other villages are provided due to construction of individual wells. Similar problems are present in villages of Juban and Rragam where water supply-system is almost out of service, meanwhile the technical project on new water supply system for Guri i Zi village has been prepared since 2006. One of the most problematic issues remains deviation of existing waterway source that is placed in field area and is functioning through water pump station at the moment.

As a consequence the provision of water is problematic for this villagee because of both lack of power electricity and defects caused. There are also 2 water-wells with low capacities on water provision as well as 2 water tanks operating in the village.

It is thus important to stress out the fact that all area under study has very good oppurtunites for full water supply provision because of the large quantities of subterreanwaters.in order to carry out necessary interventions on water supply system; the following steps should take place:

- Preparation of technical projects on rehabilitation of water supply system in Juban and Rragam villages.
- Construction of water supply system for the other villages of the Commune; Ganjolle, Vukatane, Rrance, Kuç and Mazrek.

2.12 Sewage System

The situtiaon regarding sewage system is certainly of poorer quality. There is a total lack of sewage system in whole territory of the Commune. The sewage waters are emited into open ducts, meanwhile part of the local population use septic tanks. Therefore the risk for pollution of subterrain waters and exterior ones as well as contamination of public health of local residents is high.





2.13 Road Infrastructure and Public Transportation

There are 94 km of rural streets in Gur i Zi Commune territory. Meanwhile there is only one segment of national road crossing the commune and no other regional ones. The rural street enterprise does not offer maintenance for any of the axis of commune roads.

The road Shkoder- Mjede is the main street that crosses the commune with 7 metres of width distance. Despite several small segments, the road lacks sidewalks; it is in paved conditions but needs rehabilitation in some parts of it.





Throughout road routes there are no road signs that indicate names of the villages.

During 2006 the Commune has invested 4 million lek on 800 m rural roads asphalting. As referred to datas' provided by commune almost 90 km of streets need asphalting and maintenance.

The mountain areas of Mazrrek and Shpor villages have difficulty connecting with the center of Commune because the road along the Artificial Lake that links them is almost impossible to cross during windy weather.

It is significant for the commune the great contribution of religious institutions i.e Catholic

Church on rehabilitation of road axis in Juban and Rragam-Sheldi villages. Another important investment is rehabilitation of Guri i Zi – Rragam road by NATO military forces in Albania.

Transportation in Guri i Zi Commune is provided by private operators. At the present there are 8 licensed private minibuses, which connect different villages with each other and with Shkodra City. The Commune capacities are very limited in order to provide public transportation for local residents.
Main challenges remain transportation frequencies of vehicles and lack of bus stations' location.



Sketches, proposed cross sections

2.14 Other Services

Street Lightening
Street Lightening in the Comune covers only a part of Guri i Zi and Juban villages, meanwhile that the needs are quite higher even for the Rrenc-Ganjoll road axis and also in the villages' centres and social or recreational objects.

Decoration
The Gur i Zi Commune does not offer this service because of its small finaciar budget.

Public Transportation
Actually in the Guri i Zi Commune the public transportation is undertaken by privat operators. By the data given by the commune administration there are 8 licensed minibuses which connect different villages and the villages with Shkodra City. The Commune itself, as a local institution doesn't have the possibilitites to offer the transportation service.
Some of the problematics are: the transportation frequency and the lack of stations.

2.15 Urban Garbage

The Guri i Zi Commune actually does not cover the service of waste collection and transportation in every village. This service is covered only in 4 from the 11 villages of the Commune. The reason for this is the high concentration of inhabitants in the 4 villages and the inconvenience of offering this service to the other villages because of their low-density and no cover-costing.

This service is not offered to families, but also to the Commune schools and businesses. But here the frequency is lower, generally once a week or more in the summer months. The commune has set the garbage collection tax for families and for businesses, but only businesses pay this tax rending more difficult the service efficiency.

The waste collection service is contracted by a private firm, which does the transportation and the collection of the waste. The collection is done by an open vehicle, while in the whole territory of the Commune there are 15 metallic garbage containers.

The garbage is dumped in the open irrigation and drainage ditches and sometimes is burnt. The lack of a removal system causes the obstruction of tertiary drainage ditches, and in some cases of the main collector.

A very important problem for the commune remains the waste disposal place; the lack of wich continues to cause problems for the environment. The commune uses the same landfill as Shkodra, which is within the Guri I Zi Commune territory.

For the solution of this problem, it has been proposed the establishment of a ragional landfill to be used by some local units; Shkodra, Guri i Zi, Vau I Dejes and Dajçi. This variant will need some increasing in the waste collection tax, wich is very difficult even for the actual tax level.

So there arises the need for the Local Development Plan to address this problem and to propose a waste management scheme. This has to be based on maximizing the resources and collaboration, but also in lowering the service cost.

2.16 Demography

The population of the Commune belongs to two religions: nearly 2/3 of the polulation is Catholic and nearly 1/3 is Muslim, these two religions have no conflicts and coexist together in harmony.

In the following table there is shown the number of population of most of the commune villages between years 2004 – 2007 (the data is given from the civil registration office.)

Nr	Villages	*2004*	*2005*	*2006*	*2007*
1	**Gur i Zi**	2449		2497	
2	**Juban**	2366		2377	
3	**Vukatane**	1141		1099	
4	**Ganjolle**	528		558	
5	**Kuç**	593		596	
6	**Rrence**	1002		1097	
7	**Gajtan**	356		360	
8	**Rragam**	1333		1291	
9	**Sheldi**	1019		957	
10	**Mazrek Shpor**	906		813	
	All				

From the data shown in this table we can identify that in general there is a slow growth of the population of the commune. It is clearly noticed that number of the population in the eastern areas (Rragam, Mazrek and Sheldi) is getting lower.

Meanwhile that in the weastern villages there is a tendency for a slow but constant population growth. This growth needs some special policies from the administration regarding future interventions in housing, services and infrastructures.

2.17 Social Development

The social and cultural activities in the Guri i Zi Commune do not meet the needs of population. The overall social life reflects lack of interest with regard to community shared activities and organization of activities is sporadic lacking a proper agenda to guide and mobilize local residents.

In this context the initiatives of Guri i Zi Commune shall increase public service quality and facilitate processes that relate to a broader active social life of this community. These initiatives serve to address the urgent needs on public service provision and but moreover to achieve a long term vizionary objective that is to increase the quality of life and welfare of local community.

Education

Local Authorities are in charge and responsible for preschool education and provision of this service performance; however, education relies directly under Regional Directorate of Education, which in most cases influences the progress of this sector as well as teaching quality. This in great part determines the conditions for coordination and provision of a more efficient and adequate service in response to needs and obligations related to education of the young generation.

The first school in the territory of Gur i Zi started in 1775 in Sheldi and later on during 1880 a new school was established in Juban village, both initiatives undertaken by Catholic Clerics at the time. Although early attemps to education, the nowadays standards do not respond to a qualitative education for the community children.

According to the technical assessment of 2006, Guri i Zi Commune include 5 kindergartens (138 kids), 9 elemantary schools (1639 nxenes) and 1 private high-school in Mazrek village. At the present there are 9 existing schools in the commune (1 elementary school, 7 primary schools and 1 high-school). I







The physical conditions of school buildings and environments is generally good but still several problems are to be addressed (i.e in 3 schools of Mazrek Shpor and Sheldi villages teaching take place in collective classes, meantime the other 6 schools indicate better conditions also because of various recent investements by the Commune). On the other hand the school of Vukatan village is in good physical conditions but the existing capacities are very limited and currently the teaching process is organized in shift classes. In Mazrek village there is no proper school building for teaching, thus the commune has rented a private house in order for children to attend schooling, which in part impacts negatively the commune budget allocation on education.

Nevertheless the education access is not at required standards because students have shifting classes, didactic materials are missing (especially labs equipments) and physical conditions of classrooms do not assure a normal and qualitative education process. Another problem occurring is the numer of students /classroom, which often exceeds the standards forseen. According to the specifications of Law on Education the standards forsee 20-30 students /classroom, while in Guri i Zi Commune this number extents up to 45-50 students/classroom. This situation is more or less similar all over the country though.

Some of commune needs are listed below:

- Provision of a new school building in Mazrek village
- Construction of a new school building in Sheldi village
- Expand existing school building (double the existing capacity) in Vukatane village.
- Provision of equipments for schools laboratories, libraries in all villages of the commune

Gender Perseptive and Integration

According to employment situation in Guri i Zi Commune, the number of women employed is very low when compared to men. Meanwhile in the situation of education indicates a balance regarding school frequency between the girls and boys in the Guri i Zi schools also because of national policies in this field. Unfortunately employment sector represents more difficulties for women then men regarding employment opportunities.



Gender balace is also an issue to be addressed at local decion making processes where women participation is still not considerable. An important indicator is the number of women'representatives in the Local Council of Guri i Zi Commune where only 2 out of 17 members of Local Council are women.

Therefore the proposed interventions as introduced in the Strategic Development Plan will enable employment opportunies for women in the commune. The local staff will take into consideration the generation of opportunities with regard to professional capacity building and strengthening of both women and young girls.

Public Health

Public health sector is of no doubt one of the most important needs that requires high responsibility and approach to citizens' necessities.

Public health is indeed related not only to improvement of healthcare services but in the same time to further qualifications of the staff working in this sector as well as to continous maintenance of the respective infrastructures.

At the present Guri i Zi Commune includes 10 Health Care Centres (1 health care center has been built by a religious organization). There are 4 doctors and 14 nurses in total working in these centers. There is no hospital either birth hospital but only 2 existing centers for distribution and provision of medicine.

There is a demand in growth for construction of at least 3 other health care centres in Vukatanë, Rrenc and Kuç villages as the population is rapidly growing in these areas.

However Guri i Zi Commune is characterized by a wide distribution of this service with provision of health care centres in each village of the commune.

On the other hand the increased needs of local population on further improvement of healthcare

services are addressed in the Strategic Development Plan with focus to:

- The health-care service must be guaranted through increase in medical health care, health care prevention and massive education of local population
- The health-care services must be provided with doctors in main villages and nurses in all others
- Construction of new health-care centers in Rrenc and Vukatane village according to contemporary standards
- Provision of proffesional and licensed pharmacy services including law enforcement by respective legal authorities if cases of abuse are identified
- Introduction of permant dental care service in public schools and periodical orthopedic examinations

Cultural, Sport and Leisure Development

Part of communal public services is also provision and preservation of educational and recreational environments in Commune, therefore the local staff evaluates that preparaton of the Strategic Development Plan will enable identification of newly constructed and expanded social environments as well as will elaborate a working plan with regard to their establishment.
At present in the Commune territory there is a sport ground and a small private football playing field.

Although there is a considerable number of coffee shops and bars in the Commune, the cultural and recreational activities are far beyond proper organization. During 2006-2007 the Commune has been involved in preparation of a project - idea for setting up a community center in Guri i Zi, which will be constructed within same territory where commune building is located. This center is a necessary requirement for satisfying the community needs towards a vivid community life accompanied by various cultural activities, especially in targeting groups like women and youth by ofering them adequate recreational environments.

-

The civic works for construction of this center are in progress and it is expected that they will be concluded early July 2008. According to the original concept-idea of this center, it is designed in the form of a large lobby with capacity of 40 people. The lobby is well equipped and various services are offered like computers, internet connection, telephone line, fax, photocopy, TV etc...

The lobby has the below listed functions:

- Community meetings, round-table debates and forum disscusions organization
- Youth entertainment and cultural education
- Organization of periodical trainings for Community in different issues as required
- Information and dissemination of knowledge through internet subscriptions, selection of information according to citizens' interests as well as publication of different leaflets and hand-outs
- Library services and center for studies
- Coordination and networking among civil society organizations that operate in the commune.

Additional services will follow as below indicated:

- Publicaton of informative periodical newsletter on social and cultural issues
- Establishment of the commune museum
- Organization of different thematic exhibitions
- Elaboration various surveys at local level
- Organization of several workshops with local authorities both at theoretical and practical level with focus to subjects such as: legal framework on local governance organization and functioning, public property management, communal financies and budget preparation, public services, social problems and assistance, education, public health, environment preservation etc…
- Organization of annual public survey on commune performace evaluation with representatives of each village of the Commune (almost 2% of population or 20 persons per village will participate).

Healthy Environment

During the transition period, impact and pressure has significantly increased on environment while awareness and demand for a sustainable and healthy environment is present each day more. However, development and environment not always been have been in harmony with each other, being conditioned by several various factors.

The preservation of agricultural land in Guri i Zi Commune is another important environmental objective. The Regional Strategy of Eptiza (2006) emphasizes the fact that in most of the European countries the farmer community is the main "protector" related to the quality of rural environment. Development of agricultural sector if well organized according to a logframe will provide environmental preservation thus environmental advantages will follow in the future.

The lack of control over development and urban/ rural planning in general throughout the country led to a sporadic and illegal development of settlements that aggravated environmental degradation. As a consequence construction without control of wells has caused pollution of subterrain and outersurface waters while illegal settlements have occupied protected areas.

On the other side lack of solid waste management as well as lack of proper waste disposal as forseen by environmental normatives and laws are still unsolved and accumulated problems for the Commune of Guri i Zi.

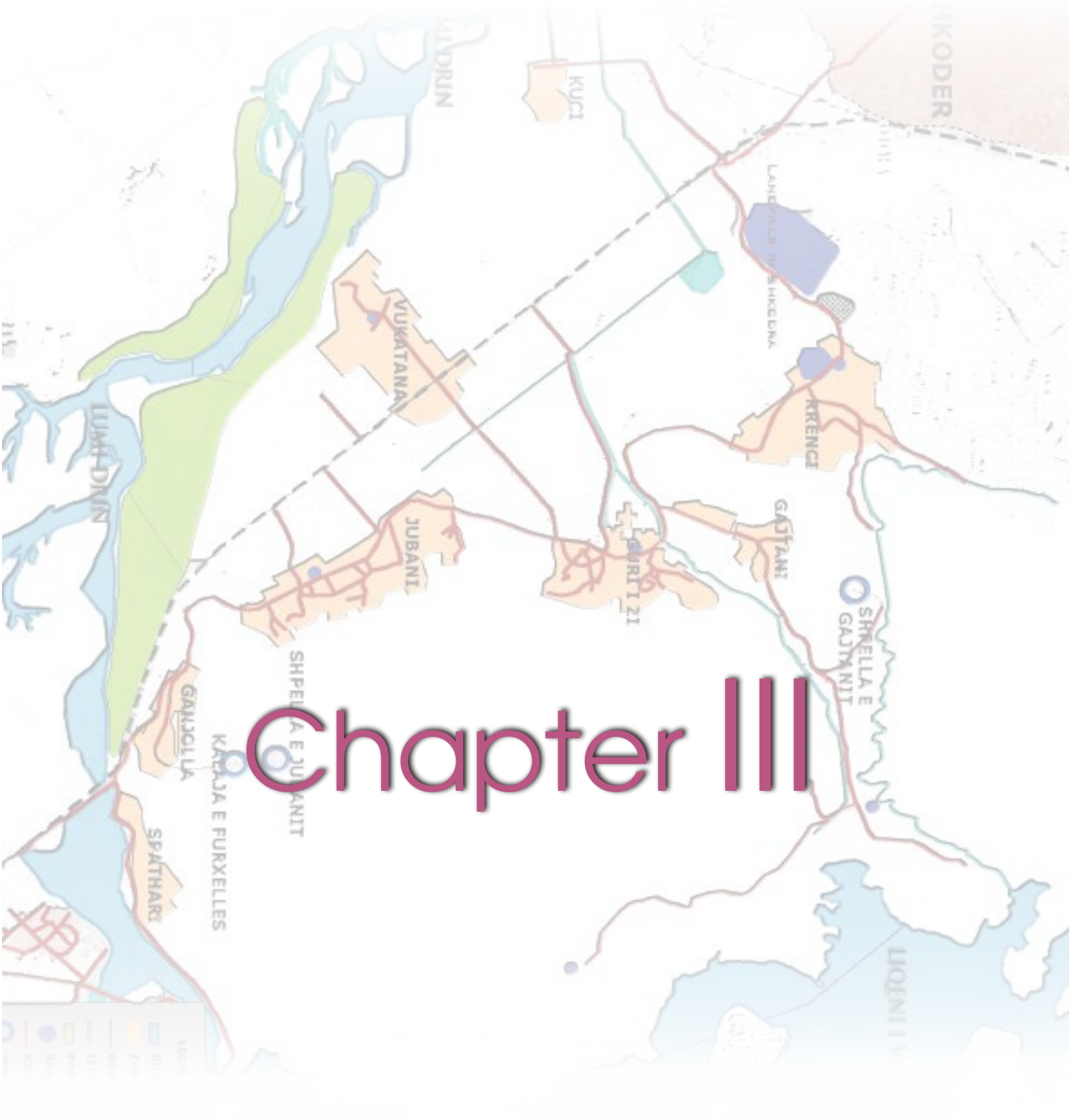
The Strategic Development Plan will address all issues that contribute to a healthy environment such as:

- Solid waste management
- Community education and mobilization through organization of civic actions for law enforcement on preservation of public places.
- Exercised control and restrictions over misuse of land, air, water resources during their agricultural activities
- Greening of roads and public spaces

Housing

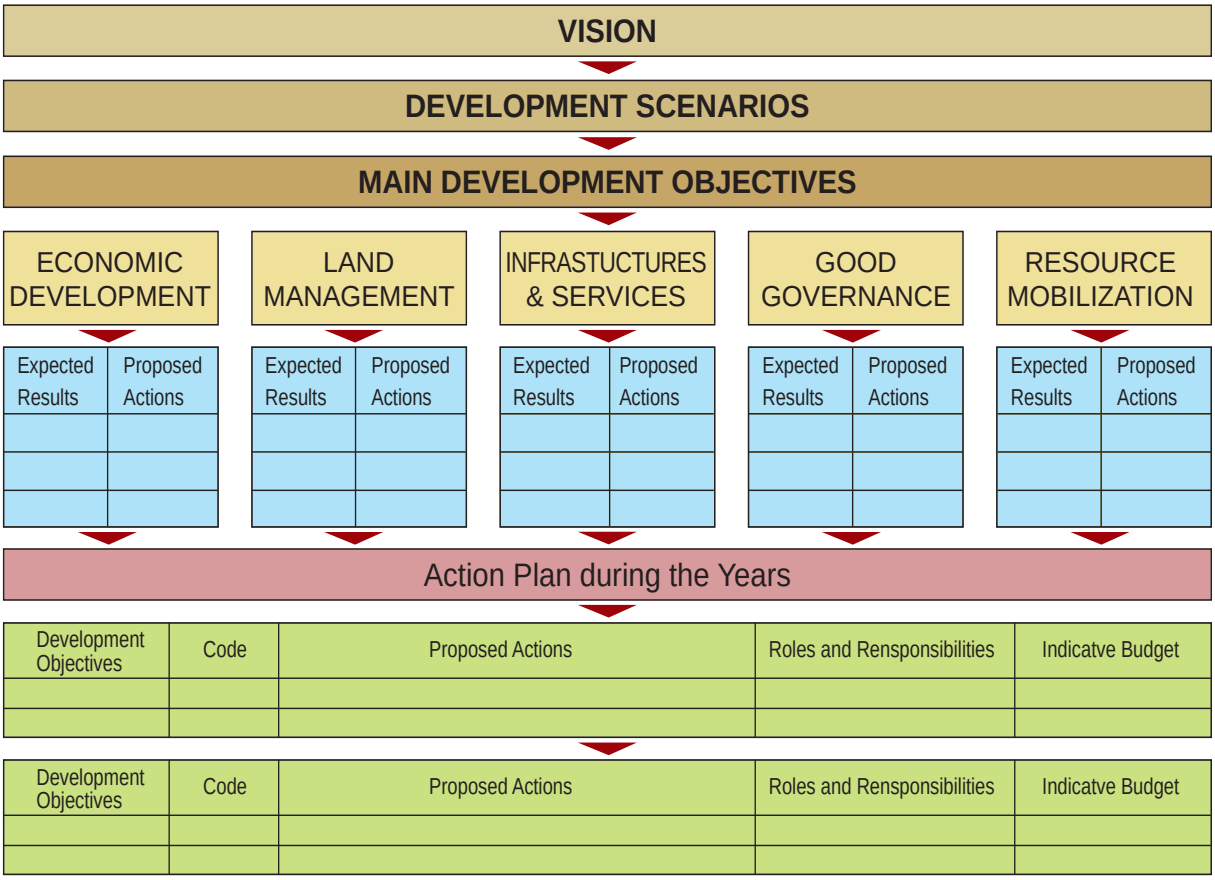
In the Guri i Zi Commune there are no homeless families registered although legalization process is still a problem for illegal settlments in the commune. Illegal construction has occurred in order to respond to their housing demands.

During last years, in the framework of the decentralization process, the commune is undertaking are some importants actions regarding the administration of public properties, thus Guri i Zi Commune has prepared the list of public properties which was subject for approval by the Ministries of Line.


KUÇI
VUKATANA
KRENCI
JUBANI
GURI I ZI
GAJTANI
SHPELLA E GAJTANIT
SHPELLA E JUBANIT
GAUJCI LIA
KALAJA E FURXELLES
SPATHARI
LUMI DRIN

Chapter III

The proposed Future Development of Guri i Zi Commune



The above scheme determines log frame where the vision of the Commune's development, main objectives as well as concrete actions proposed are linked together. The scheme includes all the functions and a responsibility of the local staff of Guri i Zi divided by sectors, and defines the respective necessary actions to be analyzed according to various sectors.

3.1 The Vision

Guri i Zi, as an important rural center of northern Albania with good and qualitative agricultural products that can meet not only the local market needs but also those of the Shkodra regional market.

Guri i Zi, an amalgamation of small polycentric commuties in southeast of Shkodra characterized by positive quality and attribute of living in a shared community, with mutual collaboration and understandig among local inhabitants.

Gur i Zi, a commune that preserves natural environmental resources and where the shores of Vau i Dejes Lake, the western hills and abundant fields of the villages in a harmony of nature.

3.2 Citizen's Priorities

In the two first steps of the project preparation, in collaboration with the local citizens groups, some possible strategic development directions for the Guri i Zi Commune were identified. These strategic development directions are based on the commune general characteristics, history and regional perspective that create a new dimension of development for local community.

- ***Economic development orientation in the commune with focus on reorganization and strengthening of agricultural and farming production capacities.***
- ***Riorganization of agricultural farms in the Commune based upon the real technical and professional opportunities and also upon the product diversification and market needs.***
- ***Exsploring new opportunities in the tourism field focusing on agro-tourism and lake tourism.***
- ***Market and trading development based mainly on local agricultural and farming products,***

3.3 Overall Development Objectives

Based on the general analysis carried out during the first stage of the project, April-June 2007, with regards to the existing action plans and strategies for national and regional development in northern Albania as well as on conclusions out of discussions with the working group of Guri i Zi Commune, the following long-term development objectives were identified:

A. **ECONOMIC DEVELOPMENT**
Economic development of the Gur i Zi Commune with focus on improved business environment of agricultural production, promotion of local activities for enterprises, and establishment of an attractive environment for both foreigner and local investors.

B. **IMPROVEMENT of TERRITORIAL MANAGEMENT**
Identification of methodology and terms in order to consolidate urban centers of the Commune villages and regularization of future buildings near these village centers, by establishing and reinforcing needed instruments for urban and rural territorial management and monitoring.

C. **QUALITATIVE INFRASTRUCTURE SERVICES**
Improvement of quality of public services as well as physical and social infrastructures throughout the Commune of Guri i Zi.

D. **GOOD LOCAL GOVERNMENT**
Capacity building and strengthening of Guri i Zi Commune local staff.

F. INCREASING LOCAL INCOME INCREASE
Increase in financial capacities of the Commune in order to develop possible investments with regard to public services and performace improvement towards community.

3.4 Expected results and proposed interventions

Based on the functions and organization of local authorities in Guri i Zi Commune, the Strategic Development Plan identifies as follow:

3.4.1 Objective A - Economic development

Main objectives of economic development:

- A1. Revitalization of agricultural and farming economic activities in the Guri i Zi Commune through increase in of investments of local or foreigner investors.
- A2. Stimulation and supporting small productive economic activities along the regional road connecting Vau i Dejes with Shkodra and crosses Guri i Zi Commune.
- A3. Promoting and supporting agro-tourism and lake tourism.

A.1 Revitalization of agricultural-economic activities and increase in local and foreign investments

Agricultural-farming development and consolidation in the Guri i Zi Commune relies directly on private enterprise of the Commune inhabitants. Local staff must play an important role in supporting private enterprises. For this purpose it is very important to take several specific measures taking into consideration the development priorities and the potentials of this area.

Expected Results	Concrete interventions proposed
a. Improvement of agricultural land data system in Guri i Zi Commune.	1. Technical evaluation of the agricultural land data and mapping base of the agricultural land of the Commune. 2. Setting up of the administrative structure necessary for the improvement of agricultural land database (establishment of a responsable group) 3. Identification of concrete technical projects for generation of necessary funds and the improvement of the database
b. Improving of information dissemnination level for the farmers of the commune according prices or product demand at regional, national or international level.	1. Lobing among local farmers (cultivators and stockbreeders) or local associations on the establishment of the information center and its functioning, (starting a meeting and discussion process) 2. Establishment of a communal information center 3. Investments in electronic information systems related to agricultural and stockbreeding product prices (internet connection)
c. Promotion of the establishment of large agricultural and stockbreeding farms.	1. Organization of a survey throughout Commune territory to identify issues and problems related with the establishment of agricultural and stockbreeding farms; finding out the best ways to do that 2. Establishing a periodic forum, open to cultivators and stockbreeders in the Commune to receive their opinions on opportunities available with regard to farms establishment 3. Preparation of a business plan on real opportunites to establish farms

Expected Results	Concrete interventions proposed
d. Promotion of Guri i Zi Commune as a unit with large potentials on agricultural and stockbreeding production.	1. Evaluation study on productive capacities of the Commune in agriculture and stockbreeding 2. Promotion and publication of materials on Guri i Zi Commune related to productive capacities
e. Improvement of agricultural infrastructures.	1. Technical evaluation of the current situation of irrigation and drainage networks in commune territory as well as evaluation of the necessary improvement interventions 2. Concrete technical projects for the rehabilitation and enhancement of the agricultural land seweage network 3. Periodic meetings with Drainage Board on the possibilities of intervention in the drainage ditches of the area.

A2. Stimulation and supporting small productive economic activities along the regional road connecting Vau i Dejes with Shkodra and crosses Guri i Zi Commune

Expected Results	Concrete interventions proposed
Elaborating the Commune profile according to these new functions and services.	• Elaborating e technical assessment which will define the concrete forms of tourism events development and what will be the needs for investments and interventions. • Discussing the commune profile will local actors and Shkodra region actors can generate new ideas and new investment opportunities.
Identification of interventions in infrastructural systems.	• Elaborating e technical assessment for the tourism infrastructures of the Commune. • Elaboration of project proposals for donors financing.

A3. Promoting and supporting agro-tourism and lake tourism.

Expected Results	Concrete interventions proposed
Elaborating the Commune profile according to these new functions and services.	• Elaborating e technical assessment which will define the concrete forms of tourism events development and what will be the needs for investments and interventions. • Discussing the commune profile will local actors and Shkodra region actors can generate new ideas and new investment opportunities.
Identification of interventions in infrastructural systems.	• Elaborating e technical assessment for the tourism infrastructures of the Commune. • Elaboration of project proposals for donors financing.

3.4.2 Objective B - Improvement of Territorial Management

Almost all the agricultural land in Guri i Zi Commune is private property, so the taking of necessary measures to improve the situation of land in the future has to do directly with the level of cooperation between the commune and its inhabitants. For this reason, to manage the future developments of the land, the commune must engage in:

Main objectives:

1. Protecting agricultural land from illegal constructions with residential or service character.

2. Orientaton of future urban developments toward the proposed Commune urban center and the main regional road corridor to Shkodra.

3. Protecting the agricultural land from degradation and turning swampish.

B1 – Preservation of agricultural land

Almost all of the agrocultural land in the Commune is private property, so taking needed measures in order to improve the situation in the future has to do directly with cooperation between the Commune and its inhabitants. Regarding this the Commune must be involved in:

Expected Results	Concrete interventions proposed
a. Improvement of the control system on new buildings in the Commune.	4. Establishing and consolidation of Construction Inspectorate in the communal administration 5. Establishment and consolidation of the mapping database for each village of the Commune, identifying boundaries, existing buildings, boundaries and types of developments allowed within the territories 6. Establishment of infomative tables in the center of the Commune and administration offices to identify the areas of rural and urban use of land
b. Information of inhabitants on definitions of the Strategic Plan and the TMI of Guri i Zi Commune on the methods of land using.	1. Meetings with inhabitants of each village of the Commune to present the proposed boundary in the Development Plan between urban and rural areas as well as other criteria 2. Establishment of neccesary informative tables in the center of each Commune village
c. Establishment and strengthening of cooperation with Shkodra Qark on the orientation and control on the land development in the Commune.	1. Periodic meeting with Shkodra Qark on the possibilities of strengthening the control un the use of land in Guri i Zi Commune 2. Identification of a joint working plan with Shkodra Qark regarding the support and coordination of the control on urban and rural land usage in the commune
d. Orientation of developments along the main corridor proposed in the Strategic Plan and in the TMI of Guri i Zi Commune.	1. Identification and evaluation of the needs for physical and social infrastructure in the established area for the urban growth of the commune 2. Preparation of different projects on the improvement of physical and social infrastructure in this area
e. Protection of damaged or endangered areas in Guri i Zi Commune.	1. Preparation of a detailed technical study identifying the damaged or endangered areas in Dajç Commune territory as well as physical measures to improve their situation 2. Several meetings with the inhabitants of the damaged and endangered areas' inhabitants on the possibility of intervention and possible financing to improve the situation 3. Identification of the borders for these areas and establishment of informative tables 4. Small improvement investments for the damaged areas.

B2. Management and control exercition on residential urban development in Guri i Zi Commune

Almost all inhabited areas (villages) of Guri i Zi Commune have a very low urban density. The site is dominated by residencial buildings with internal courtyard. The size of the courtyards is considerable and a part of them is used for agricultural productions. The commune lacks a genuine market of urban land. As a result, the tendency of the inhabitants is to construct buildings on their agricultural lands, causing the delivery of services and infrastructure by the commune almost impossible. To eleminate these problems several measures are needed.

Main objectives consists of
1. Increase population density in the proposed residential areas of Guri i Zi Commune
2. Provide the necessary space for construction for all inhabitants inside the identified urban areas
3. Establish of genuine urban structures with the necessary public, social and service spaces, etc
4. Consolidate of spatial structures of urban areas

Expected Results	Concrete interventions proposed
a. Inform the public on the approved criteria on the parcellation and the regulated construction on urban land established in the Strategic Development Plan and the TMI	1. Establishment of a work plan and of responsabilities of actors within the communal administration 2. Informative meetings with villagers for the criteria established in the Strategic Development Plan and the elaboration of general regulatory plans 3. Preparation of materials (posters, tables, etc) and advertising them in the center of the commune, main roads, etc
b. Strengthening law authority on the management of urban territories in the Commune.	1. Consolidation of Urban Deparment in the Commune through the improvement of working conditions, setting up hartographic database, as well as necessary technical logistics 2. Identification and financing of trainings to increase professional capacities of the Urban Office on the elaboration of territorial data and issuing construction permissions in the future 3. Identification of a periodic checking plan in the urban development priority areas in the Commune.
c. Prepare the regulatory plans for commune's villages	1. Preparation of a work plan (necessary phases) for elaboration of urban regulatory plans of the villages according to the established areas and boundaries in mapping materials of Strategic Development Plan 2. Preparation of the necessary database for the elaboration of general regulatory plans of the villages of the Commune 3. Establishing the Design Tasks for these regulatory plans 4. Analyze and identify the methods of investments for the establishment of the general regulatory plans of the villages

B3. Preservation of environment in Guri i Zi Commune

Due to the constant demographic structure focused mainly on agriculture production processes, the local administration in Guri i Zi Commune should carefully coordinate and promote dhe development of these activities in the future, along with the protection and improvement of environmental conditions.

Expected Results	Concrete interventions proposed
a. Raise awareness among local population related to issues of environmental preservantions and protection	1. Organization of periodic meetings at commune level related to various existing issues on environemental damages 2. Preparation and installement of informative labels that indicate problematic environmental areas
b. Realization of concrete measurements in order to improve environmentally damaged areas in commune territory	1. Elaboration of an intervention program on environment in commune 2. Organization of periodical meetings in collaboration of commune schools in order to undertake cleaning actions and systematization of polluted areas 3. Preparation of technical projects for financing areas in risk or damaged ones throughout commune territory

TERRITORIAL MANAGEMENT INSTRUMENTS

Taking into consideration the urban and spatial sprawl as well as orientation of inhabitated urban, mix and economic areas in the Guri i Zi Commune, the Strategic Development Plan indicates respective maps accordingly.

The goal of these indicative maps is to express through organization of territorial space the main economic, social and environmental objectives of the Commune. The maps are also key instrument for public participation, offering private or public actors the oppurtunity to cooperate based on a clear integrated vision.

On the other hand they will strengthen the mobilization capacities of the community towards joint aspirations.

The main aim of these materials is to orient development, under the territorial management perspective. In the case of Guri i Zi these instruments will:

- Defining the areas for territorial development of the commune.
- Identify the main transport corridors
- Defining an overall land use plan for the Commune.

A. Residence Areas

Residence areas shown on the map of the Guri i Zi Commune can be divided into two categories:

1. First category includes **Urban Consolidation Areas**, which need Regulatory Plans, Technical Studies or other specific studies (as for example Partial Urban Studies), meantime these areas need to be completed with the needed physical and social infrastructure and services (road system, canalizing systems, water supply and electrical energy systems, public transportation, schools, kindergartens, health care and social centers. The proposed gross density is 100 inhabitants/ Ha, meanwhile the proposed net density 140 inhabitant/ Ha. Proposals permit new building construction in these areas in order to consolidate the area and to increase in services' efficiency. Some of the villages characterized by this category of development are: Juban, Guri i Zi, Vukatana, Gajtani, Rrënc and Kuç.

2. The second category includes Urban Restriction Areas, which don't need Regulatory Plans because the proposal consists on the reduction of the new building constructions. These areas include mainly eastern regions of the Commune but also villages like Rragam and Ganjolla.

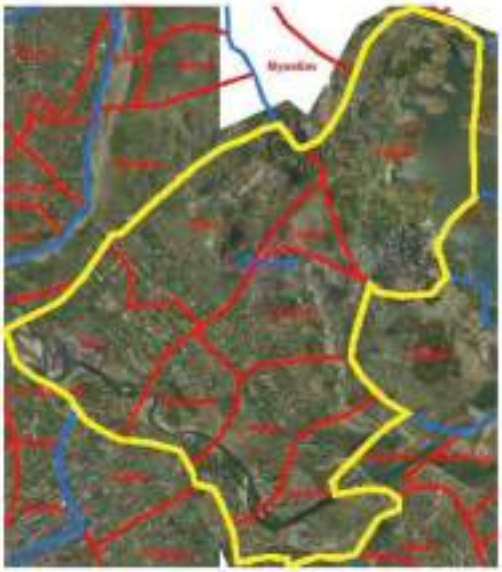
Therefore proposals have been orienting by the following objectives:

- assist the consolidation of urban areas
- assist densificationa and increase in of services' efficiency in urban areas

asssit minizing of maintenance and investements costs for infrastrure in urban areas

STRATEGIC PLAN GURI I ZI COMM

Territorial Managemet Instruments



ADMINISTRATIVE BORDER LINE
OF GURI I ZI COMMUNE

SHKODER

RRENC

KUCI

VUKATANA

lumi i Drinit

lumi i Drinit

GURI I ZI COMMUNE

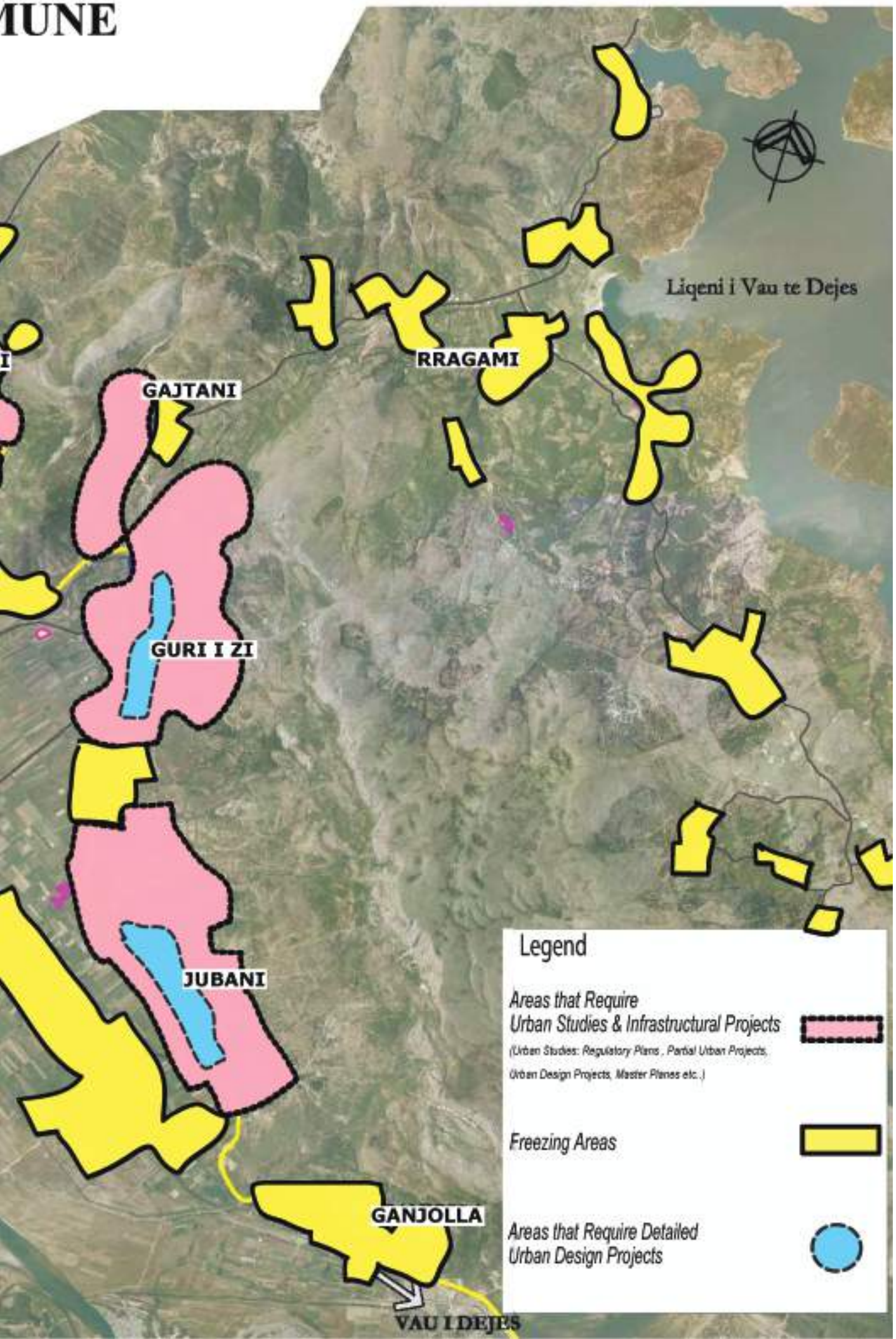
inter cooperation

Co-PLAN

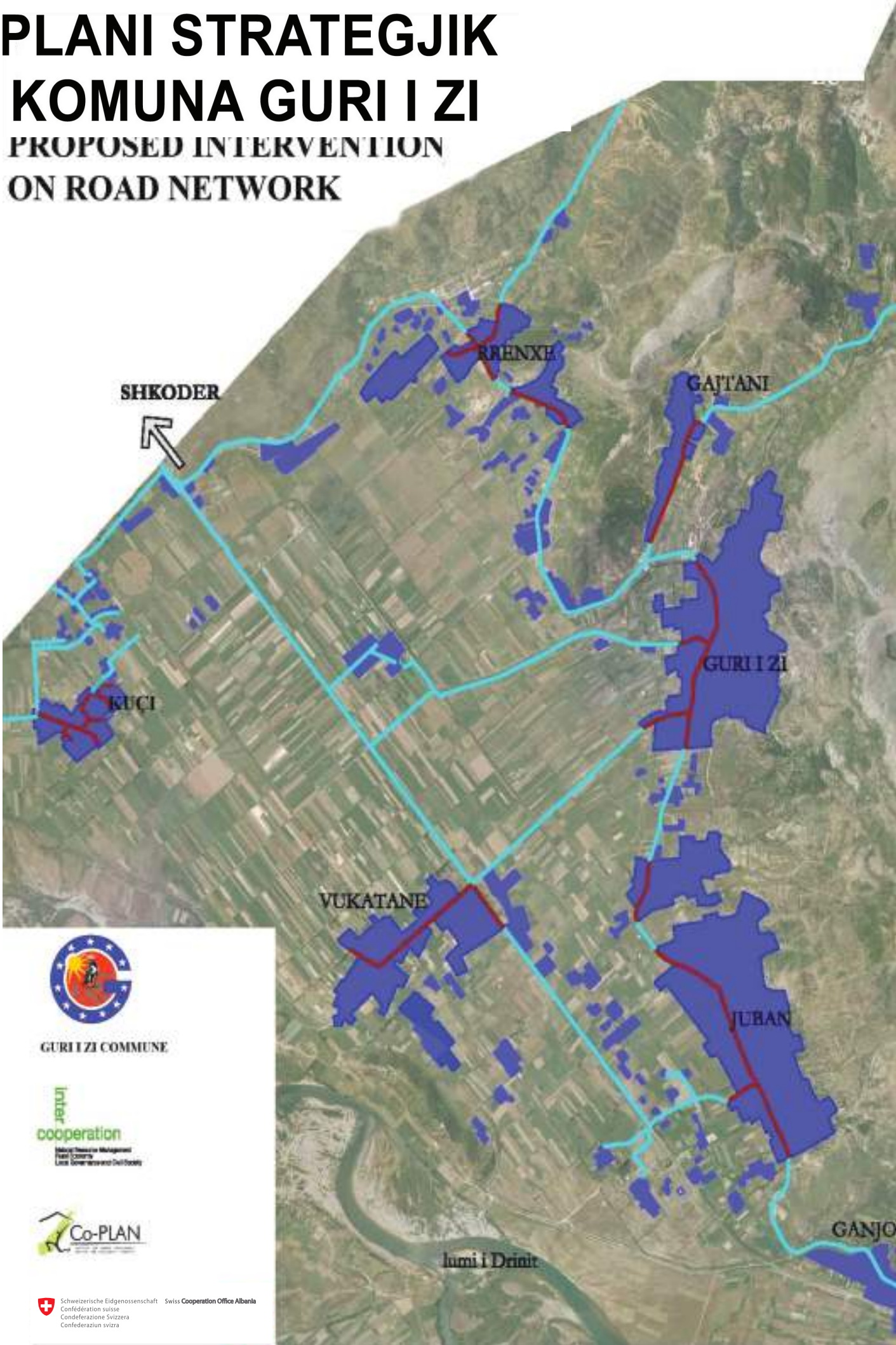
Schweizerische Eidgenossenschaft
Confédération suisse
Condeferazione Svizzera
Confederaziun svizra

Swiss Cooperation Office Albania

MUNE

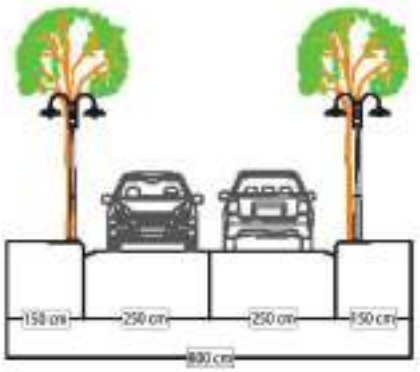

Liqeni i Vau te Dejes
RRAGAMI
GAJTANI
GURI I ZI
JUBANI
GANJOLLA
VAU I DEJES
Legend
Areas that Require
Urban Studies & Infrastructural Projects
(Urban Studies: Regulatory Plans , Partial Urban Projects,
Urban Design Projects, Master Planes etc.)
Freezing Areas
Areas that Require Detailed
Urban Design Projects

PLANI STRATEGJIK KOMUNA GURI I ZI

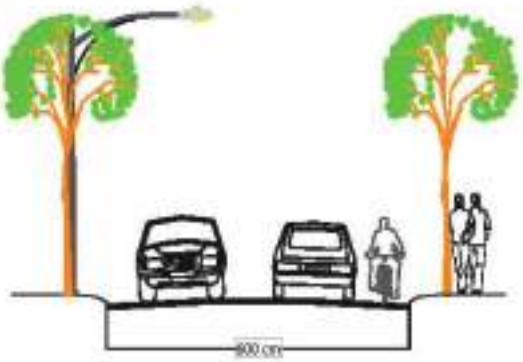




RESIDENTIAL AREA ROADS



RESIDENTIAL CONNECTIVE ROADS



PROPOSED INTERVENTION ON ROAD NETWORK

- RESIDENTIAL AREA
- RESIDENTIAL AREA ROADS
- RESIDENTIAL CONNECTIVE ROADS

B. Specific Areas

For the Guri i Zi Commune, the specific areas indicated in the map are:

- **Economic Zones:** This category includes destinated areas for markets, agriculture and farming industries, factories and services. In the Guri I Zi commune these areas are situated along the communal main road. A free economic zone is situated near Vukatane village, on the existing railway storehouses.

The Guri i Zi commune, through the instruments of territorial managing, have identified the first step towards specific detailed studies, which will serve to organize its territory based mainly on cost minimazing and source maximizing.

These instruments introduced by graphic schemes indicate proper orientitation of abovementioned studies based on projects and action plans as defined in this Strategic Development Plan.

3.4.3 Objective C - Qualitative Infrastructures and Public Services

According to Law on Organization and Functioning of Local governance the Guri i Zi Commune has the resposability to provide and maintain social and physical infrastructures as well as to offer services for local community In this context the Strategic Development Plan proposes the following steps:

C1. Improving the overall road network of the Guri i Zi Commune

Expected Results	Concrete interventions proposed
a. Identifying the intervention needs in road infrastructures in Guri i Zi	1. Elaborating a technical study about the existing road system condition of Guri i Zi Commune where to clearly identify the accidented axes, the axes that need immediate intervention and the need for new road axis. . 2. Organizing meetings with local communities to discuss the need for road system interventions.
b. Elaboration of intervention projects in road system rehabilitation.	1. Elaborating the Terms of road reconstruction projects in villages of the Commune. 2. Elaborating project proposals for financing technical road projects.
c. Investing in road system improvement.	1. Planning and procuring small periodical investments in order to improve and rehabilitate the villages' road system. 2. Identifying an investment plan for the road system in the frame work of applying the Strategic Development Plan proposals (map materials)

Most villages of the commune are not supplied with water. It is very important to solve the problem in a strategic and long-term perspective. The Gur i Zi commune has many fonts of water sources enough for the whole population of the commune. Actually the water furnishing service has not yet been transfered to the commune administration.

Main objectives:

- consolidation of communal road network by improving the links between urban areas and the communication between different villages
- building of water supply and seweage networks in the villages lacking these facilities
- reorganization of schools and kindergartens aiming the improvement of the education quality and of the physical conditions of the facilities
- establishment and consolidation of a solid waste management system in the commune

Expected Results	Concrete interventions proposed
a. Analizing and identifying the need to furnish with water the commune villages.	1. Elaborating a feasibility study about the need for water supply, current situation of water supply systems and the need for investments in the future. 2. Setting up an updated database of villages' water supply maps. 3. Inventoring the villages' watter supply system assets and approving them on the Local Council of the commune.
b. Rehabilitating the physical condition of water supply and sanitation system	1. Elaborating technical projects about water supply systems, where this service is lacking. 2. Elaborating project proposals for financing the building and rehabilitation of water supply systems in Gur i Zi villages.
c. Managerial capacity strengthening related to water and sewage system provision	1. Elaboration of a need estimation of raising capacities in managing water supply systems in the Gur i Zi commune. 2. Organizing and supporting trainings for raising capacities of respective staff and managing water supply systems in the Guri I Zi villages.

C3. Improvement of sewage situation in the Gur i Zi Commune

Sewage systems are very problematic regarding health, so it is necessary to intervene for all of the villages' sewage systems. Actually, the sewage waters are discharged in non technological canals and ditches, which risk contaminating groung waters, from which many villages are provided with water. Immediate measures must be taken in order to prevent problems regarding population health.

Expected Results	Concrete interventions proposed
a. Increasing financial possibilities for investing in sewage systems.	1. Elaborating project proposals for different donors in order to finance rehabilitation or building new sewage system in the commune villages. 2. Organizing periodical meeting with the Shkodra Qark, possible donors or with investors for sewage system building.
b. Establishment of a complete technical frame of the sewage systems in the commune.	1. Preparation of technical projects on sewage waters networks for the villages of Guri i Zi Commune 2. specific study on the possibility of establishment of joint technological septic systems for different urban blocks inside the villages in order to process sewage waters of the commune

C4. Waste collection and management

Practically, as in most of Albanian villages, the waste collection organization needs a technical assessment of financial and technical possibilities of the commune for offering this service. For the moment the commune has no ficancial capacities for starting and elaborating this waste collection and treatment system. In the function of a long term regional landfill in Bushat, the
Gur i Zi commune must identify a temporary scheme for this service.

Expected Results	Concrete interventions proposed
a. Elaborating a Waste Transportation and collectiond Plan	1. Elaborating a work plan and raising a special work group to elaborate a waste management plan for the commune. 2. Oraganizing a questionary at communal level for issues regarding waste collection and transportation.
b. Identifying a temporary waste collection point for the whole territory of the commune.	1. Organizing meetings with village representatives of the commune in order to identify and choose a temporary waste collection point for the commune. 2. Elaborating an environmental impact assessment of the temporary waste collection point.

C5. Rehabilitation and improvement of schools and kindergarden within the territory of Guri i Zi commune

Expected Results	Concrete interventions proposed
a. Identifying rehabilitation needs in order to improve the physical conditions in the kindergartens and schools of Guri i Zi commune	1. Elaborating a technical study for identifying the needs for rehabilitation in the kindergartens and schools of Guri i Zi commune.
b. Preparation of technical projects for possible donor and public financing	1. Elaborating some project proposals for the central government or different donors according the opportunity for financing the interventions in kindergartens and schools. 2. Elaborating technical projects of physical interventions in schools and kindergartens, where to specify the cost and the work volume.
c. Promoting local forums to discuss for better teaching methods in the public schools of Guri I Zi commune.	1. Organizing periodical meetings at community level between teaching and parents groups in order to improve teaching methods

3.4.4 Objective D - Good Local Governance

Regarding this important component, the SDP of Guri i Zi Commune identifies:

- Increase technical and administrative capacities of local staff of Guri i Zi Commune
- Improving transparency level on local decision taking in the Commune
- Improvement of local community participation in decision taking

D.1 – Increase in local staff capacities of Guri i Zi Commune

Expected Results	Concrete interventions proposed
a. estimation of the Commune organizative scheme and identification of possible neeeds for improvement	1. Institutional analysis of organizative scheme of the Commune focusing on service efficiency improvement 2. Consolidation of Coordination and Development Office
b. raisning technical capacities of communal staff	1. Organizing periodical trainings on improving staff capacity in the fileds of territorial management and public services 2. Organizing periodical trainings on improving staff capacity in the fileds of financial management 3. Estimation of SDP definitions for the Commune and responsibilities identified for the Commune staff

D.2 – Increasing transparency level in local decision taking in the Guri i Zi Commune

Expected Results	Concrete interventions proposed
a. Publication of the information regarding activities in the Commune	1. Preparing and distribution of informative newsletter in the Guri i Zi Commune 2. Preparing the annual report on annual activities, investments and interventions in the Guri i Zi Commune.
b. Increase in and improvement of public participation in local council meetings in the Commune	1. Preparing and publishing periodical information on results of the local council meetings in the Guri i Zi.

D3. Consolidation of participatory budgeting in Guri i Zi Commune

The Guri i Zi Commune has low financial capacities in order to finance the participatory budgeting process in the commune, thus it is required for the local staff to generate other funding possibilities to support and consolidate the successful implementation of this process. Regarding abovementioned the following steps are to be taken:

Expected Results	Concrete interventions proposed
a. capacity building of communal administration on organization of participatory budgeting.	1. Organizing of trainings of communal capacity building on monitoring and organizing participatory budgeting processes.
b. Organizing periodical activities of participatory budgeting in the Commune	1. Financing and organizing annual participatory budgeting in the Guri i Zi Commune.

3.4.5 Objective F - Increasing Financial Resources

This is one of the main components of the Strategic Develpoment Plan, because through it will enable implementation of different interventions and achieve development objectives.

F1. Increasing local revenues for Guri i Zi Commune

Expected Results	Concrete interventions proposed
a. Create and consolidate a Informative Data Base related to the taxes and tariffs in Guri i Zi commune	1. Establish a working group within the Guri i Zi commune for the elaboration and consolidation of the Data Base related to existing business activities in Guri i Zi, as well as additional potential tax paying actors. 2. Establish and consolidate an Information System in Guri i Zi commune that identifies the necessary changes and improvements in fiscal policies in relation with business activities in the area, properties, etc focusing on the increase of local revenues.
b. Efficiency and service improvement at communal level	1. Elaborating a full analisys at institutional level, pointing out the functions of the commune, its expenditures and the need to improve administration efficiency.

F2. Promotion and increase in of local and foreign investments in the Commune of Guri i Zi.

Expected Results	Concrete interventions proposed
a. Creating a positive business climate.	1. Meetings organization with representatives from local business community where to discuss their problems and the colaburation opportunities.
b. Promoting commune resources, advantages and charastristics for investors	3. Preparing materials like posters, leaflets, etc, promoting the positive aspects of Guri I Zi commune, promoting investmens in interesting zones, particularly in natural resources, historic sites, tourism areas etc 4. Fair organization where to expose the commune products
c. Preparation of Project Proposals	1. Preparation of e Project Proposals package addressing the long term improvement of infrastructures and services in Guri I Zi commune

Some of the financial possibilities for the Guri i Zi Commune so that to generate extra income for investments are:

- **Grants from Albanian Development Fund**

These grants are limited until the sum 25.000 Euros per year and are oriented towards infrastructure development.

- **Different loans from second level banks or other financial insitutions**

According to the law on Local Loans, Guri i Zi Commune has the possibility to take long-terms loans from different ficanical institutions depending on its capital (collateral) that can be generated and on local income from taxes ald local tariffs.

A good opportunity for the Guri i Zi Commune is the financings that can be ensured in the framework of IPA (*Instruments for Pre-Accession Assistance*), which is a program to assist the countries that aspire to join the European Union. The IPA Program will be carried out in the 2007 – 2013 timeframe and its main goal is to increase the efficiency and coherence of the funds given for assistance, in the framework of a basic frame, equal for all the aspiring countries.
Albania is one of the countries potential candidates to join the European Union.

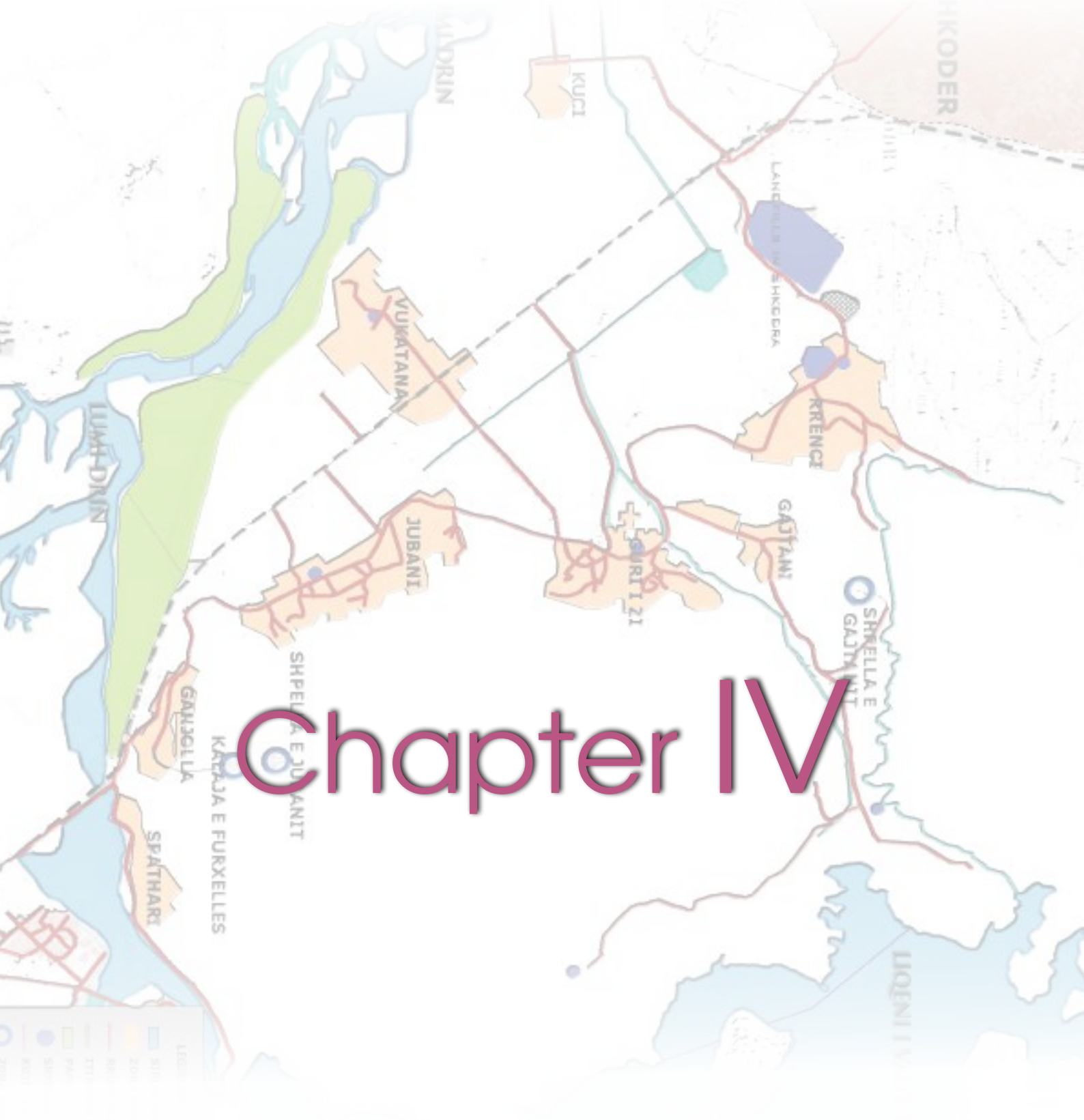
The IPA Program includes 5 basic components which are:

1. Support for the transition and institutional growth processes
2. Inter-boundary collaboration
3. Regional development
4. Human resources development
5. Rural development

As seen above most of the Program's components are quite relevant for the Guri i Zi Commune development contexts. For this reason, the local staff must precede the processes increasing its capacities and information level regarding this program and the opportunities it represents. The program's criteria require for the Guri i Zi Commune staff to have good premises for possible financings, which have to be investigated.

In addition, it is important to make a careful evaluation of the possibilities of collaboration in several spheres with the local units of the Guri i Zi Commune, focusing on the possibilities to draw financings from new funds and programs of the European Union for local and regional development. It is also necessary to evaluate the possibility of creating "functional associations" for various goals, such as: waste management, water supply, canalization systems, etc.

Other financing opportunities for the Guri i Zi Commune include expected grants and programs from the European Union, ADF funds, Grant Competition Funds, etc. It is a task of the Guri i Zi Commune staff to increase its capacities through trainings or technical expertise in order to ensure as much financing as possible in its territory.


KUCI
VUKATANA
KRENCI
JUBANI
GURI I ZI
GAJTANI
SHPELLA E GAJTANIT
GANJOLLA
KALLJA E FURXELLES
SPATHARI
LUMI DRIN

Chapter IV

The Implementation of the Proposed Strategic Development Plan of Guri i Zi Commune

4.1 Proposed Legal and Institutional Arrangements

The Guri i Zi Commune, through Mayor and local staff, is the primary institution responsible for implementation of Strategic Development Plan. In order to increase the efficiency of this process, the undertaking of the following measures is necessary:

- Setting up the Strategic Development Plan implementation and monitoring working group, within the local staff, which will be the primary unit responsible for the coordination and implementation of the initiatives and activities as proposed in the Action Plan. Depending on the Commune budget, this group may include representatives of the various offices of the administration as well as specialists newly engaged with this structure. In both cases, the groups must be under the Mayor's supervision. In this way, the sustainability and linkage between annual planning and budgeting processes are ensured.

- The consolidation and further development of the capacities of the Coordination and Development Department of Guri i Zi Commune, which will be engaged in the preparation of the studies and project proposals necessary for the financings in function of the activities, proposed in each field.

- Institutional reorganization of the Commune of Guri i Zi based on the actions and requests identified in the proposed Action Plan, such as: the establishment of working groups for the preparation of project proposals; the organization and monitoring of seminars or meetings, with the participation of local actors, on issues concerning budgeting, education, agriculture, environment, etc...; organizing and moderating of "functional associations" in collaboration with the neighboring local units; etc.

- Focus on administrative structures strengthening that deal with the following through of the strategic commitments in the framework of the Strategic Plan as well as with the performance monitoring.

- Improvement of the territorial, financial and infrastructural database of the Commune, in order to precede the preparation of a number of projects or studies necessary to enable the implementation of the Strategic Development Plan.

- Increase of the capacities and commitment level of the Guri i Zi Commune staff, especially with regards to territorial and physical infrastructures management and monitoring through continuous trainings as well as to the improvement of the reporting and evaluation system.

- Institutionalization of the periodical reports of each office of the administration concerning the Strategic Development Plan implementation progress.

4.2 Action Plan for the Implementation of the Strategic Development Plan

4.2.1 Action Plan 2008

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
B- Territorial Management	B2c1	Preparation of a work schedule (phases) for elaborating the urban studies of the areas identified in the Strategic Plan.	Mayor, (**DCO**), etj	0 Lek	The work plan will be specified regarding the specific zones that are going to be studied.
D- Good Governance	D1b2	The organization of training in financial management in the Guri i Zi Commune.	Guri I Zi Commune, Intercooperation, URI	Financing from Inetercooperation	The training moduls will be organised by Intercooperation Albania
	D1b3	Establish the necessary structures within the Guri i Zi Commune administration responsible for the Strategic Plan implementation.	The Guri i Zi Commune, Intercooperation Albania, experts, etc.	0 Lek	This consists on formating the procces, where experts and Commune representatives perform evaluation and monitoring of Activity Plan Proposed
	D1a2	Establishment of the Development and Coordination Office (**DCO**) within Guri I Zi Commune, responsible for the Stretegic Plan implementation.	Mayor, experts, etc.	50,000 Lek (purchase of logistics)	This Office should have minimum two persons responsible for the implementation of the Stretegic Plan.
C- Infrastructures and Services	C4a1	Work organizing and establishment of a special working group on the waste manegement plan in the Commune	Mayor, (**DCO**), environmental experts, etc.	0 Lekë	

4.2.2 Action Plan 2009

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A- Economic Development	A1a3	Identification of projects for generating funds in order to create and maintain the agricultural land data base.	(**DCO**)	100,000 Lek	These projects can be adressed to the Ministry og Agiculture or different donors that operate in Shkodra.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A- Economic Development	A1c1	Organizing a full survey in the whole territory of the Commune in order to establish the agricultural farms.	(**DCO**), Civil State Department , information expert	100,000 Lek	The survey can be adressed to farmers or it can also be adressed to other interested groups. For the survey elaboration the Commune can involve the commune staff or collaborate with the Gur i Zi high-school.
	A2a1	Establishment of a technical group in order to estimate the investment and services need along the main economic corridor in the Commune.	Mayor, (**DCO**), technics etc.	0 Lekë	The scope of this group is to harmonize and coordinate work on technical assessment. Group identification should be followed with terms of reference identification for assignment, responsibilities and respective roles
	A2a2	Elaboration of a questionare for existing bussineses mainly along the economic corridor of the Commune.	(**DCO**), students, etc.	50,000 Lekë	The aim of the questionare is to identify the needs for improvements and to seek possibilities for the local business involvement.
	A3a1	Elaboration of a technical project where to identify the tourism activity development forms in Guri i Zi and also identify the need for interventions and investments.	(**DCO**), experts, etc.	100,000 Lek	The Commune administration can be involved in elaborating this project, but also local specialists or interested groups. The aim of this material is to orient financing from different tourism operators.
B-Territorial Management	B1b1	Preparation and approval by the Guri i Zi Local Council of prevention measures package against the potential informal buildings in the agricultural and urban territories.	Legal Office, Service Department, Mayor	0 Lek	The prevention measures shall obtain thus legal value to be implemented by Building Inspectorate
	B1b2	Preparation of the informative materials for the Guri i Zi commune residents according to the measures and penalties in case of new informal buildings	(**DCO**), Urban Department	20,000 Lek	The main objective will be to inform inhabitants though posters and leaflets about where they can build and how.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
B-Territorial Management	B2a1	Organizing meetings with commune inhabitants discussing the proposals and the commune boundaries and the futere urban development.	Mayor, (**DCO**) , Urban Department	0 Lek	These activities are ideated as part of the participatory processes along the preparing of the villages urban plans.
	B2c2	Preparing the data base for the elaboration of the villages' urban plans.	Urban Department, Special Expert etj	200,000 Lek	Although the Guri i Zi commune has no Urban Department Office, the preparation of the data base is in charge of the commune administration. The data base must be in line with the Urban Law (or the new Planning Law)
	B2c3	Prepating the Terms of Referrence for the villages Urban Plans.	Urban Department	0 Lek	This activity can be organised with the Urban Department Office Shkodra Qark, tying to clearly display the objectives of the Commune Urban Plans.
	B2c4	Preparation of Project Proposals for donors in order to finance the commune villages Urban Plans.	(**DCO**), Special Expert etc.	0 Lek	These proposals must be based on the Strategic Plan hartoghaphic maps guidelines and also in collaboration with the Shkodra Qark.
C-Infrastructures and Services	C1c2	Identification of a Road Network Investment Plan, as identified in the Stetegic Plan proposals (Map materials)	Urban Department, Mayor, (**DCO**)	0 Lek	The investment Plan must not suppress the existing commune investment plan. This new plan must be involved in the Commune investment frame.
	C2a2	Creating an updated hartographic data base of the water suplí system.	Urban Department, (**DCO**), Service Department	100,000 Lek	Since the commune has no experts covering this field, **DCO** can contact experts or engineers that will create the hartographic data base. This new system must be concepted according the new Albanian hartographic system
	C4a2	Organizing a questionary at communal level regarding collection and transportation of waste.	(**DCO**), High school	100,000 Lekë	

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
C-Infrastructures and Services	C4b1	Meeting orgazization with villages' representatives in order to identify and approve a temporary urban garbage deposit point.	Mayor, (**DCO**), environmental experts.	0 Lekë	Since all local unitsof Shkodra Region will deposit their waste in the new deposit point off Bushat it is important fot the Commune to identify a temporary deposit point.
	C5a1	Preparing a technical study in order to identify the needed interventions and rehabilitations in the Guri I Zi commune schools.	Urban Department, estimation technics etc.	250,000 Lek	This will be the serve to elaborate the terms of reference for this project.
	C5b1	Preparing some project proposals for the central government or different donors regarding schools interventions financing.	(**DCO**)	0 Lek	The project proposals can be elaborated with the Shkodra Qark and with the Education Directory in Shkoder. The projects must be based on the technical evaluation of the existing situation.
D-Good Governance	D2a1	Preparing and distributing the Communal journal.	**DCO**	50,000 Lekë	The aim of the journal is to increase information exhange regarding decision taking in the Commune and promote public participation.
	D2a2	Preparing the annual report on activities, investments and interventions in the Guri I Zi Commune.	**DCO,** Commune administration	50,000 Lekë	The annual report must serve as an analysis document which wil reflect administration responsibilities on the implementation of Development Strategy.
F-Financial Resources	F2a1	Meeting organization with business communities in Gur i Zi commune where to discuss their problems and the cooperation opportunities.	(**DCO**), Mayor, etc.	0 Lek	The meeting will be organized from the DCO office or contracting experts. It is very important to make public the meetings through local media.

4.2.3 Action Plan 2010

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A- Economic Development	A1a1	Technical evaluation of the hartographic agricultural land data base in the Guri i Zi commune	Urban Department, Special Technical Experts	200,000 Lek	The process will be preceded by possible financing that can be generated throughe project proposals.
	A1a2	Creation of an administrative structure that will improve the agricultural land data base and will be in charge of it.	(**DCO**), Mayor	0 Lek	The commune identifies the responsable actors for the land data base managing. The main objective is to orient the commune in its programming and facilitate the project proposals preparing processes.
	A1b1	Lobing with local farmers or with local associations with the agricultural informing center purpose.	(**DCO**), Mayor, Special Expert	100,000 Lek	This process can be in collaboration with the Agriculture Regional Directory or with the Agriculture Ministry.
	A1d1	Elaboration of a production capacities estimation study of the commune agricultural and farming products.	Special Agriculture Expert	150,000 Lek	This study will be prepared being based on the agriculture land data base.
	A1e1	Preparation of a full inventory of the current physical assets and capitals that the Municipal Water and Sewerage Enterprise in Guri i Zi Commune.	Network Engineer, Service Department, etj	250,000 Lek	the Inventory should be approved by the Local Council
	A3a2	Organise and conduct open debates and forums oriented to the agriculture profile and the investment priorities in the agricultural sector.	Mayor, (**DCO**)	0 Lek	Forums may be organised in the local media.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
B- Territorial Management	B1c1	Elaboration of a tax packet for the existing buildings in the urban and agricultural land of the Commune according to the Law on Local revenues.	Mayor, (**DCO**), Finance Department, Legal Office	0 Lek	This process will aim to raise the commune local revenues to make possible the investments in infrastructure improvement.
	B1d1	Identification on terrain of the villages borders for the Guri i Zi Commune.	Special Technical Expert, Urban Department etc.	200,000 Lek	The borders will refer to the hartographic maps of the Strategic Development Plan.
	B1d2	Elaboration of a technical assessment about the infrastructure needs in the proposed consolidation areas.	Special Technical Expert, Urban Department	100,000 Lek	Here are involved the main villages of the commune along the main road, Guri i Zi, Juban, Vukatane and some areas near Gajtanit and Rrances.
	B1e1	Terrain assessment and preparation of a complete hartographic material where to identify the damaged/risked areas zonat in the commune territory and the urgent intervention needs.	Special Technical Expert, Urban Department	100,000 Lek	The hartographic material will serve as terms of reference for the project proposals elaboration or internetions.
	B2a1	Elaboration and placing of informing tables and stands in the commune villages, where to identify the proposed boundaries and roads sections in the hartographic maps of the Strategic Plan.	Technicals, Urban Department, etc.	100,000 Lek	The aim of the stands is to gradually stimulate respecting of the rules over territory developments of the commune and especially orienting new buildings placement.
	B2b1	Organizing and supporting trainings for urban department capacity rising.	(**DCO**)	300,000 Lek	Since the commune has no Urban Department, these trainings can raise the capacities of the commune administration and stimulate the creation of the Urban Department.
	B2c4	Preparation of project proposals for donors in order to finance the villages Urban Plans preparation.	(**DCO**), expert etj	0 Lek	Project proposals will be based on the proposed boundaries in the hartographic material of the Strategic Development Plan. The Commune can involve special experts for finalizing these project proposals.
	B3a2	Organizing a questionary for the waste collection problems in the Commune	(**DCO**), work group, the commune high-school	100,000 Lek	According to this questionary it will be possible to identify the ways and methodologies of preparing and functioning the Waste Management Plan
C-Infrastructures and Services	C1a1	Prepare a technical study of the existing situation of the road network in the Guri i Zi Commune, where to clearly identify the road profiles, damaged sections, sections that need immediate rehabilitation and future sections.	Special engineer, Urban Department, etj	200,000 Lek	The study will be finalized with a packet of materials that will serve as terms of reference to the preparation of physical projects.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
C-Infrastructures and Services	C1a2	Organization of meetings with villages' local communities to discuss about intervention needs in road system.	Urban Department, (**DCO**)	50,000 Lek	The aim of the meetings is to orient the investments in the commune clarifying the real needs of the Guri I Zi population.
	C1b1	Preparation of the Terms of Reference for the road rehabilitation projects in the Commune villages.	Urban Department, technical expert	100,000 Lek	This document will be based on the above mentioned technical study.
	C2a1	Elaboration of a feasibility study associated to the water furnishement, the existing situation of the villages' water supply system and also the future investment needs.	Special technical Expert	300,000 Lek	The study will be based on the Strategic Development Plan proposals regarding territorial spreading of urban areas.
	C2b1	Prepare technical infrastructure projects (water supply and sewerage) for the commune villages	Urban Department, Special technical Expert	500,000 Lek	The project will be considered during the preparation of the Urban Plans of the villages.
	C3a2	Organize periodic meetings with Shkodra Qark for the improvement of the Water and Sewerage Enterprise service in Guri i Zi villages.	Mayor, (**DCO**)	20,000 Lek	The meetings will be based on the territorial proposals of the Strategic Plan and specifically on the consolidation areas.
	C4b2	The preparing and the placement of informing tables in the centre of commune villages, where to specify the environmental problematic areas in the Commune.	Urban Department, Environmental Expert, etc.	200,000 Lek	The aim is to sensibilize the inhabitants' about the problematic areas, stimulating so their reactions
	C5b1	The preparing of some project proposals addressed to the central government or to different donors with regard to the financing possiblilies of rehabilitation intervention in schools and kindergartens.	(**DCO**)	0 Lek	The project proposals can serve for frequent applications.
	C5b2	The preparing of technical projects of rehabilitation intervention in the social buildings in the Commune, where an identification of forms of intervention as well as the respective costs is needed.	Mayor, Urban Department	500,000 Lek	The technical projects wil forsee the possible financing or serve as part of the applications with project proposals.
D- Good Governance	D1a1	Preparing a full institutional analysis where to treat the Commune functions, its spenditures, and the need to improve administrate efficiency.	(**DCO**), Mayor, Expert	100,000 Lek	The institutional analysis will be based on the administration opportunity to apply the Strategic Development Plan, its proposals and activities.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
D- Good Governance	D2a1	Preparing and distributing the Communal Journal.	**DCO**	50,000 Lekë	The aim of the journal is to increase information exhange regarding decision taking in the Commune and promote public participation.
	D2a2	Preparing the annual report on activities, investments and interventions in the Guri i Zi Commune.	**DCO,** Commune administration	50,000 Lekë	The annual report must serve as an analysis document which wil reflect administration responsibilities on the implementation of Strategic Development Plan.
F- Financial Resources	F2a1	Organizing meetings with the business community of Guri i Zi and disscuss their problems and the oppurtunities for collaboration with Local Authorities.	(**DCO**), Mayor, etc	0 Lek	These periodical meetings will make possible to identify the needed business activities in the Commune.

4.2.4 Action Plan 2011

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A- Economic Development	A1b2	Creation of the informing center in the Commune.	(**DCO**), Mayor, Expert	100,000 Lek	The aim of this center wil be to raise the commune transparency level and informe inhabitants of the Strategic Development Plan processes.
	A1b3	Investing in informatic electronic system (internet connection)	Special Expert, (**DCO**)	200,000 Lek	The internet connection will serve to raise the information level in the commune, for the agricultural products prize for example.
	A1c2	Preparation of a study / business plan about the farms creation possibility.	Special Expert, (**DCO**)	100,000 Lek	The study will be considered during the project proposal elaboration.
	A1c3	Organizing a public forum with local farmers in order to share opinions about farms creation problems.	(**DCO**), Mayor, agriculture or farming experts	150,000 Lek	This forum will stimulate and raise the information level of local authorities according to the agriculture developments and farm creating

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A- Economic Development	A1d2	Preparing promoting materials of Guri i Zi Commune about agriculture products production.	Special Expert, (**DCO**)	100,000 Lek	This is a way to raise the chanses for investments but also promote local agricultural products.
	A1e2	Preparation of technical projects for the rehabilitation and improvement of canalization of agricultural land.	Technical Expert	300,000 Lek	The projects will serve along the project proposals elaboration.
B- Territorial Management	B1a3	Beginning collaboration with neighbor communes and with Shkodra Qark according control over agricultural land.	Mayor, (**DCO**)	0 Lek	The neighbor communes have almost the same problematics as Guri i Zi Commune, it is very important to create e collaboration line in order to solve common problems.
	B1d3	Preparation of different project proposals for financing, building and rehabilitation of infrastructures in the proposed consolidation areas of Guri i Zi Commune.	(**DCO**) and experts	100,000 Lek	Project proposals will be bazed in the proposed hartoghraphic materials of the Strategic Development Plan
	B1e3	Organizing meetings with villages' inhabitants discussing damaged areas problems and solutions.	Mayor, (**DCO**)	0 Lek	After identifying damaged areas, organizing meetings will raise inhabitants' senibilization about environment protection.
	B2b3	Preparing project proposals for possible financing consolidating the urban development data base according to existing buildings and infrastrucuture services	Special Technical Expert, (**DCO**)	100,000 Lek	The data base will serve for the issues related to the property tax and urban management.
	B3a1	The organization of periodical activities where the actual problems that the commune has regarding the environmental damage are to be treated and referred.	(**DCO**), Environmental Expert	150,000 Lek	The proposed activity has its main focus in raising the awareness of commune inhabitants regarding the environment and its problems.
	B3b1	The preparation of an environmental intervention programme.	(**DCO**), Environmental Expert	300,000 Lek	Based on the above mentioned activity, the intervention packet can be taken ito consideration during the annual reflection and monitoring of the plan.
	B3b1	The preparation of an environmental intervention programme.	(DCO), Environmental Expert	300,000 Lekë	Based on the above mentioned activity, the intervention packet can be taken ito consideration during the annual reflection and monitoring of the plan.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
B- Territorial Management	B3b3	The preparation of technical projects for the financing of damaged or risked areas in the commune territory.	(**DCO**), Special Technical Expert	200,000 Lek	The projects will be part of the financing proposals which will be prepared by DCO.
C- Infrastructures and Services	C1b2	Preparing project proposals for financing technical projects of Commune roads.	Special Technical Expert, (**DCO**), Engineers	200,000 Lek	According to the prepared Terms of Reference, project proposals will address the most important commune road axis
	C1c1	Planning and procuring annual small periodical investments for improving road system in Guri i Zi villages.	Finance department, Mayor, Local Council of the Commune	0 Lek	These investments will be financed by the available / existing fonds in the Guri i Zi Commune.
	C2b2	Project proposals preparation aiming at the financing of building and rehabilitation of water supply system for the Guri i Zi Commune villages	Special Technical Expert, (**DCO**)	200,000 Lek	Project proposals will be associated with technical projects.
	C5c1	The organization of periodical meetings among teaching groups and parent's representatives so as to improve teaching and physical conditions in the schools of the Guri i Zi Commune.	(**DCO**), school directorates	0 Lek	The aim of these activities is to identify existing problems of the schools as well as to make the inhabitants aware of a necessity to transform the education sector in the Commune.
D- Good Governance	D2a1	Preparing and distributing the Communal journal.	**DCO**	50,000 Lekë	The aim of the journal is to increase information exhange regarding decision taking in the Commune and promote public participation.
	D2a2	Preparing the annual report on activities, investments and interventions in the Guri i Zi Commune.	**DCO,** Commune administration	50,000 Lekë	The annual report must serve as an analysis document which wil reflect administration responsibilities on the implementation of Strategic Development Plan .

4.2.5 Action Plan 2012

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A- Economic Development	A1b3	Investing in informatic electronic system (internet connection)	Special Expert, (**DCO**)	200,000 Lek	The internet connection will serve to raise the information level in the Commune, for the agricultural products prize for example.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A- Economic Development	A1c3	Organizing a public forum with local farmers in order to share opinions about farms creation problems.	(**DCO**), Mayor, agriculture or farming experts	150,000 Lek	This forum will stimulate and raise the information level of Local Authorities according to the agriculture developments and farm creating
	A1e2	Preparation of technical projects for the rehabilitation and improvement of canalization of agricultural land.	Technical Expert	300,000 Lek	The projects will serve along the project proposals elaboration.
	A1e3	Organization of periodical meetings with the Drainage Maintenance Board according to the possible interventions for improving the existing situation.	(**DCO**)	0 Lek	These meetings will improve the general situation of the drainage systems in the Commune.
	A3b1	Preparation of technical projects for the tourism infrastructure in the Commune.	Special Technical Expert, (**DCO**)	200,000 Lek	Through this there are more possibilities for investments and local tourism is promoted.
	A3b2	Prepation of project proposals for financing from different donors.	Special Technical Expert, (**DCO**)		Project proposals will be associated with technical projects.
B- Territorial Management	B1d3	Preparing project proposals for possible financing consolidating the urban development data base according to existing buildings and infrastructure services	Special Technical Expert, (**DCO**)	100,000 Lek	The data base will serve for the issues related to the property tax and urban management.
	B1e2	The preparation of technical projects for the financing of damaged or risked areas in the Commune territory.	(**DCO**), Special Technical Expert	200,000 Lek	The projects will be part of the financing proposals which will be prepared by DCO.
	B1e3	The organization of periodical activities where the actual problems that the commune has regarding the environmental damage are to be treated and referred.	**DCO**, Environmental Experts	100.000 Lek	These activities will serve to make inhabitants aware of environment problems and the measures that must be taken in order to improve the situation.
	B1e4	Realizing small improving interventions for the damaged areas of the commune.	Service Department, Urban Department	150.000 Lek	This will slowly improve commune environment.
	B2b2	Investment for improving technical conditions of the Urban Department Office in the commune.	Urban Department	100.000 Lek	This will help work organizing in the Urban Department office.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
B- Territorial Management	B2b3	Preparing project proposals for possible financig aiming the consolidation of the urban data base in Guri i Zi.	**DCO**, Urban Department	150.000 Lek	Project proposals will be associated with technical projects.
	B3a1	The organization of periodical activities where the actual problems that the Commune has regarding the environmental damage are to be treated and referred.	(**DCO**), Environmental Expert	150,000 Lek	The proposed activity has its main focus in raising the awareness of Commune inhabitants regarding the environment and its problems.
C- Infrastructures and Services	C1b2	Project proposal preparation for financing road technical projects in the Commune territory.	Service Department, Urban Department	200.000 Lek	This process will aim rising of local revenues to make possible the improvement of infrastructures in the Guri I Zi Commune.
	C1c1	Planning and procuring periodical small investments in order to improve the Commune road network	Service Department, Urban Department	150.000 Lek	This will be very important for the well-maintenance of the existing roads.
	C2c1	Preparation of an estimation needs for the raising capacities that manage water supply systems in the Commune.	**DCO**, special engineer	250.000 Lek	Mund te organizohen trajnime te ndryshme ne fushen hidro-inxhinjerike.
	C2c2	Organizing and supporting trainings for capacity rising of the staff responsible of the water supply managing in the Guri i Zi Commune.	**DCO**, special engineer	200.000 Lek	The trainings module can be prepared and finalized by Intercooperation Albania
	C3a1	Project proposal preparation for donors aiming financing canalization network.	**DCO**, special engineer	100.000 Lek	Project proposals will be associated with technical projects.
	C3b1	Preparation of technical road network projects in the Gur i Zi Commune territory.	Special Technical Expert	100.000 Lek	These projects will improve the general situation of the canalization network in the Guri I Zi Commune.
	C5c1	Organization of periodical activities among teaching representatives and parents aiming teaching facilitation and improving,	**DCO**, School Directorate	0 Lek	These meetings will facilitate and improve the teaching process in the Guri I Zi public schools.
D- Good Governance	D2a1	Preparing and distributing the Communal Journal.	**DCO**	50,000 Lekë	The aim of the journal is to increase information exhange regarding decision taking in the Commune and promote public participation.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
D- Good Governance	D2a2	Preparing the annual report on activities, investments and interventions in the Guri I Zi Commune.	**DCO,** Commune Administration	50,000 Lekë	The annual report must serve as an analysis document which wil reflect administration responsibilities on the implementation of Development Strategy.
F- Financial Resources	F1a1	Preparation of a concrete study identifying the possible property tax payers of buildings and agricultural land.	**DCO**, Urban Department, Service Department	0 Lek	This study must be concrete and detailed in order to make possible rising of the commune revenues.
	F1a2	Raising of a special informatical system; evaluating, monitoring and collecting local taxes in the Commune.	Service Department	150.000 Lek	This system will help to collect taxes In the needed amount.
	F2b2	Fair organization in the Guri i Zi Commune territory where to expose its agricultural / farming products	**DCO**	100.000 Lek	These fairs will help to promote the different agricultural / farming products of the area
	F2b3	Different project proposal preparation for donors aiming financing	**DCO**	150.000 Lek	Project proposals will be associated with technical projects.

4.2.6 Action Plan Year 2013

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A- Economic Development	A1c3	Organizing a public forum with local farmers in order to share opinions about farms creation problems.	(**DCO**), Mayor, agriculture or farming experts	150,000 Lek	This forum will stimulate and raise the information level of local authorities according to the agriculture developments and farm establishments
	A3b2	Preparation of technical projects for the tourism infrastructure in the Commune.	Special Technical Expert, (**DCO**)	200,000 Lek	Through this there are more possibilities for investments and local tourism is promoted.
B- Territorial Management	B1e3	The organization of periodical activities where the actual problems that the commune has regarding the environmental damage are to be treated and referred.	**DCO**, Environmental Experts	100.000 Lek	These activities will serve to make inhabitants aware of environment problems and the measures that must be taken in order to improve the situation.
	B1e4	Planning and procuring periodical small investments in order to improve the commune road network	Service Department, Urban Department	3000.000 Lek	This will be very important for the well-maintenance of the existing roads.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
B- Territorial Management	B2b3	Preparing project proposals for possible financing consolidating the urban development data base according to existing buildings and infrastrucuture services	Special Technical Expert, (**DCO**)	100,000 Lek	The data base will serve for the issues related to the property tax and urban management.
	B2b2	Investment for improving technical conditions of the Urban Department Office and the map data base in the commune.	Urban Department	100.000 Lek	This will help work organizing in the Urban Department office.
C- Infrastructures and Services	C1b2	Planning and procuring periodical small investments in order to improve the commune road network	Service Department, Urban Department	150.000 Lek	This will be very important for the well-maintenance of the existing roads.
	C2c2	Organizing and supporting trainings for capacity rising of the staff responsible of the water supply managing in the Guri i Zi Commune.	**DCO**, special engineer	200.000 Lek	The trainings module can be prepared and finalized by Intercooperation Albania
	C3a1	Project proposal preparation for donors aiming financing canalization network.	**DCO**, special engineer	100.000 Lek	Project proposals will be associated with technical projects.
	C3b1	Preparation of technical road network projects in the Guri i Zi Commune territory.	Special Technical Expert	100.000 Lek	These projects will improve the general situation of the canalization network in the Guri i Zi Commune.
	C3b2	Preparation of the environment impact study for the temporary waste collection point in the Commune.	Experts, Environmental Engineer	200.000 Lek	This will help to understand the waste negative impact on the environment and the measures to ba taken in order to improve the situation.
	C5c1	Organization of periodical activities among teaching representatives and parents aiming teaching facilitation and improving,	**DCO**, School teachers	0 Lek	These meetings will facilitate and improve the teaching process in the Guri i Zi public schools.
D- Good Governance	D2a1	Preparing and distributing the Communal Journal.	**DCO**	50,000 Lekë	The aim of the journal is to increase information exhange regarding decision taking in the Commune and promote public participation.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
D- Good Governance	D2a2	Preparing the annual report on activities, investments and interventions in the Guri I Zi Commune.	**DCO,** Commune administration	50,000 Lekë	The annual report must serve as an analysis document which wil reflect administration responsibilities on the implementation of Development Strategy.
F- Financial Resources	F2b1	Preparation of promoting materials like posters, leaflets, etc, where to point out the positive aspect and the natural and historic resources of the commune.	**DCO**	150.000Lek	This material will help the promotion of the commune and it can also promote many tourism activities
	F2b2	Fair organization in the Gur i Zi commune territory where to expose its agricultural / farming products	**DCO**	100.000 Lek	These fairs will help to promote the different agricultural / farming products of the area
	F2c1	Different project proposal preparation for donors aiming financing	**DCO**	150.000 Lek	Project proposals will be associated with technical projects.

4.2.7. Action Plan 2014

Objektivat e zhvillimit	Kodi	Ndërhyrje konkrete	Aktorët përgjegjës	Buxheti Indikativ	Shpjegime
A- Economic Development	A3b1	Preparation of technical projects for the tourism infrastructure in the commune.	Special Technical Expert, (**DCO**)	200,000 Lek	Through this there are more possibilities for investments and local tourism is promoted.
	A3b2	Preparing project proposal on tourism infrastructure for financing from different donors.	(**DCO**)	150.000 Lekë	Project proposals will be associated with technical projects.
B- Territorial Management	B1e4	Undertaking small improvements investments in the Commune damaged areas.	Service Office, Urban Department	200. 000 Lekë	These investments shall have a positive impact and improve the image of commune villages
C- Infrastructures and Services	C1b2	Planning and procuring periodical small investments in order to improve the commune road network	Service Department, Urban Department	150.000 Lek	This will be very important for the well-maintenance of the existing roads.
	C1c1	Planning and procuring periodical small investments in order to improve the commune road network	Service Department, Urban Department	150.000 Lek	This will be very important for the well-maintenance of the existing roads.
	C3b1	Project proposal preparation for donors aiming financing canalization network.	**DCO**, special engineer	100.000 Lek	Project proposals will be associated with technical projects.
	C3b2	Discussing and finding a solution for the sewage waters and the sewage system.	Urban Department, engineers, experts	0 Lek	This Is very important for the commune as it eliminates the existing problems of the villages

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
C- Infrastructures and Services	C5c1	Organization of periodical activities among teaching representatives and parents aiming teaching facilitation and improving,	**DCO**, School teachers	0 Lek	These meetings will facilitate and improve the teaching process in the Guri i Zi public schools.
		Preparation of the environment impact study for the temporary waste collection point in the Commune.	Experts, Environmental Engineer	200.000 Lek	This will help to understand the waste negative impact on the environment and the measures to ba taken in order to improve the situation.
D- Good Governance	D2a1	Preparing and distributing the Communal Journal.	**DCO**	50,000 Lekë	The aim of the journal is to increase information exhange regarding decision taking in the Commune and promote public participation.
	D2a2	Preparing the annual report on activities, investments and interventions in the Guri i Zi Commune.	**DCO,** Commune administration	50,000 Lekë	The annual report must serve as an analysis document which wil reflect administration responsibilities on the implementation of Strategic Development Plan.
F- Financial Resources	F2b2	Fair organization in the Guri i Zi Commune territory where to expose its agricultural / farming products	**DCO**	100.000 Lek	These fairs will help to promote the different agricultural / farming products of the area.
	F2c1	Different project proposal preparation for donors aiming financing	**DCO**	150.000 Lek	Project proposals will be associated with technical projects.

4.3 Monitoring Scheme and Indicators

The successful implementation of the Strategic Development Plan in Commune of Guri i Zi needs the consolidation of a periodic monitoring and evaluation system. This way it provides the possibility to identify problems that might be encountered during the implementation of the Strategic Development Plan and to determine the necessary changes or adaptations. The Strategic Development Plan refers to a short period of time (2008-2014); therefore it is very important to be supplemented with continuous process of evaluation and required adaptations.

The Strategic Development Plan is a document that serves mainly to Commune of Guri i Zi, thus implementation and evaluation are naturally to be executed according to functioning and planning processes of local authorities. This is also the case for the synchronization of the activities proposed according to elections phases at local level in Albania. In this way the revision of the Strategic Development Plan proposals as well as monitoring of implementation go along same line with annual planning and budgeting different stages of municipal staff.

The Law on Public Finances clearly states that preparation of Budget document for the three following years is a process that must be finalized every July of each year. This Budget Project is based on the Government Guideline on the preparation of the Budget Project of all the local units for the June-July period. It makes a prevision of the expenses and investments of the Commune of Guri i Zi for the three following years, while the Budget Plan, which is prepared and approved by the Local Council and the Prefecture of Shkodra by December, deals only with the successive year. The preparation of the Investments Project for the Grant Competition Funds is a process that must by terminated by November 1st of each year. The annual Budget Plan is open to include these projects in its structure.

The Proposed Monitoring Scheme:

Proposed Activity	Time frame (annually)	Actors in Charge	Relevance to Annual Municipal Planning and Budgeting
The 6-month evaluation of the SDP Action Plan activities. Preparation of the Progress Report	April - May	Coordination and Development Unit	Based on the 6-month results, the Municipality can determine the changes in the Budget Preparation that will be submitted in July.
Public meetings with the citizens participation on SDP implementation results	June - July	Coordination and Development Unit	They influence the necessary adaptation of the activities in the final Budget Planning
Commune staff meeting to discuss SDP progress and necessary changes.	October - November	Coordination and Development Unit – Mayor	The meeting will finalize the necessary changes and adaptations of the Activity Plan that will be reflected in the new annual Budget during December.
Annual meeting for the SDP Evaluation and Monitoring. Preparation of the Annual Report	November	Coordination and Development Unit – Mayor	The final meeting precedes the finalization and submission of the Municipal Annual Budget.

At the end of each evaluation period, the Working Group must prepare a summary report which will be submitted to the Local Council of Guri i Zi. Afterwards they reserve the right to request additional report if necessary evaluated.

STRATEGIC
DEVELOPMENT PLAN
OF GURI I ZI COMMUNE