



MUNICIPALITY OF VAU I DEJES



STRATEGIC DEVELOPMENT PLAN OF VAU I DEJES MUNICIPALITY



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Foreword

Dear Citizens of Vau i Dejes Municipality!

Since almost a year now, the local administration has been engaged in the preparation of a Strategic Development Plan, which can be considered as the main leading document orienting the future developments of Vau i Dejes Municipality. In this endeavour, our Municipality has been closely assisted by Intercooperation Albania, a Swiss development organisation that operates in Shkodra Region.

Another important actor involved in this project has been Co-PLAN, Institute for Habitat Development, an organisation with broad experience in the preparation and implementation of development instruments in different communes and municipalities in Albania. I can say that the collaboration with these two organisations has been one of the most fruitful and productive experiences in our Municipality so far.

The Strategic Development Plan of Vau i Dejes Municipality is also a result of the serious involvement of the municipal working group as well as the local Citizens Group which gave a valuable contribution during the whole process of document preparation. It is important to recognise here the moderating capacities of Co-PLAN members, who were able to establish a balanced and productive participative process with the main local actors in our Municipality.

I want to express my special gratitude to all actors involved in the processes as well as my belief that the Strategic Development Plan will be an important orienting pillar toward new opportunities and aspirations in the future of our Municipalities.

My best wishes to all!

Gjon Marku
Mayor of Vau i Dejes Municipality

Acknowledgment

This document is a product of the joint engagement of Vau i Dejes Municipality and its working group with experts from Intercooperation Albania operating in Shkodra, North Albania, experts of Co-PLAN, Institute for Habitat Development.

For the preparation of this document we must stress especially the determination and the vision of Vau i Dejes Municipality Mayor, Mr. Gjon Marku, who created the necessary administrative and institutional framework to carry out the work and made possible involving all main local actors in this Municipality.

Also we acknowledge the values of Vau i Dejes Municipality, community and a citizens' representation group for their valuable contribution in the preparation and finalization of this plan through their participation in this process, as well as by their valuable suggestions, comments or criticism.

Last but not least, the working group would like to thank Intercooperation Albania for its support in this initiative and for lending its unique experience for the success of the project.

Vau i Dejes Municipality Working Group:

Mr. Ernest Paluku, Vice Mayor; Mr. Salvator Gaci, Head of Urban Department, MS. Valjeta Nikaj, Head of Finance Department, Mr. Ndue Paluka, Secretary of Municipal Local Council

Vau i Dejes Citizens Group:

for their valuable contribution and active participation and also the support, the commitment and the contributions from the community in the Municipality

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Introduction

The Strategic Development Plan of Koplik Municipality is prepared in the framework of the Decentralization and Local Development Programme (**dldp**) implemented by Intercooperation Albania in the Shkodra Region, in the North of Albania.

Koplik Municipality is one of the eight partner Local Government Units involved in **dldp**, together with Shkodra Municipality, Vau i Dejës Municipality, Puka Municipality, Fushe Arrez Municipality and Dajç, Guri i Zi, Velipoja Communes.

The DLDP programme aims at supporting the municipalities and communes in the ongoing decentralization process in Albania. It includes support in strategic and land use/urban planning, public service improvements, administrative and management reforms as well as increasing communication and participation of the citizens towards more transparent and accountable local governance. DLDP also supports the strengthening of inter LGU cooperation and the cooperation with regional (mainly Qark) and national level institutions. The programme is financed by the Swiss government (SDC) and implemented by Intercooperation, a Swiss foundation for development and cooperation.

The aim of this document is to provide local authorities a key strategic guide which identifies main priorities of the Municipality's future development by addressing issues such as economic growth, interventions for improving physical and social infrastructures, distribution of necessary capacities of public services, the planning of territorial management etc.

Based in the current situation of the Vau i Dejës Municipality and in the needs of the communities in Northern Albania, the methodology of preparing the Strategic Development was developed together with the experts and various partners of the municipalities and communes, with a particular focus on:

- a) an open, participative and transparent process, involving the main local and regional actors, in order to ensure a broad acceptance and the final ownership of this important strategic document;
- b) combining the plan with territorial management instruments in order to address the challenges of the local authorities on illegal constructions, urban planning and efficient land use
- c) linking and integrating the Strategic Development Plan into regional and national strategies and policies, to ensure a coherent planning framework



The Vau i Dejes SDP has been prepared during an open participatory process lasting several months, lead by a municipal “Working Group” and a “Citizens Group” involved in a series of debates and consultative workshops. The Collective Working Team involved representatives of Vau i Dejes Municipality Local Council, heads of villages, various local groups of interest (businessmen, immigrants, farmers, etc.), Shkodra Qark representatives, NGO’s or community based organization’s representatives, community associations as well as other partners working in the relevant fields of civil society. Experts from the organisations mentioned above gave their technical contribution supporting the process.



Photos from the process during the elaboration of the Vau i Dejes Strategic Development Plan

The encouragement of community participation, based on non-discriminatory methods related to age, gender, race, ethnicity, religion or political beliefs, served the aim of having legitimacy and consensus between parties related to the Plan, the involvement of Vau i Dejes community in the decision-making process, increase the level of transparency of local authorities while performing their administrative functions as well as their awareness on the range of concerns and expectations of the local community all these as important elements for a better governance.



1.1 What is the Strategic Development Plan of Vau i Dejes Municipality and what does it represent?

An innovatory plan: for the first time in Vau i Dejes Municipality history a strategic development plan has been elaborated and approved, paving the way for a more organized approach toward the future.

A process-oriented product: by setting the agenda of local development, the SDP of Vau i Dejes Municipality serves to the increase of welfare of the local community. The plan identifies a whole process engaging not only local administration structures, but also the main actors, interest groups and the citizens of Vau i Dejes municipality.

A visionary plan: due to community involvement in the process of establishing the plan, the SDP is oriented according to the visionary concepts of the community in relation to the development. Since in the Albanian development and planning context there has been a lack of visionary approaches which explain where and how to orient existing potentials, the proposed Plan is incorporated in a better equilibrium of the regional development, being coordinated in all relevant fields.

A pragmatic plan: the SDP is thought to be a sort of “contract” between authorities and citizens, which specifies the type, quantity and the shape of development, protecting by any means the environment and the values. The plan is focused on setting up a specific working framework to initiate and to influence the change process at the Municipality. It addresses the key needs, demands and challenges of the citizens, through the rational use of the existing potentials and resources.

An updated and realistic plan; combined with territorial management instruments, this document will be regularly reviewed and updated. The instrument of territorial management (including the new Regulatory Plan for the town of Vau i Dejes) as well as different pictures representing the actual conditions of the area and its development will serve to facilitate the process of territorial management in this Municipality.

A legally approved and binding document: Based on the existing Local Government Law in Albania, the proposed SDP has consolidated its legal and binding value since the moment it is approved by the Vau i Dejes Local Council.

1.2 The need for a Strategic Development Plan in Vau i Dejes Municipality

The tasks and competences of the LGUs are gradually increasing and clarifying in the frame of the ongoing decentralization process in Albania. According to the Law No.8652 on the **Organization and Functioning of the Local Governments in Albania**, the main mission of the LGUs is to provide governance closer to the citizens, through the empowerment of values and respecting civil rights. The promotion of local economic development, the provision of basic public services, the protection of the environment as well as improvement of territorial control and urban planning processes are

among the main tasks of each LGU. All these tasks require a strategic planning approach, in order to ensure coherent and sustainable development:

Thus, the SDP fulfills these criteria:

- it is a document which guides the action of the Municipality enabling it to act according to a clear continuity of processes and activities during the years.

- it enables the local community to elaborate a general vision for the future of the LGU, defining at the same time the mission of the Local Authorities.
- it is an instrument which proposes a whole series of projects and actions that the Municipality may address to the central government or to other funding partners like donor agencies, to insure continuous financing.
- it is an instrument which results from a participative process during which the population has been able to determine its own needs and priorities for action
- it deals with all priority issues which concern the daily life of the citizens
- it is known to the citizens and allows the authorities of the Municipality to act transparently in their support
- it is a document which permits effective action, comprising a monitoring process which enables a regular review objectives and actions; the citizens themselves are involved in drawing up this review.

Another important incentive in preparing a Strategic Development Plan for Vau i Dejes Municipality comes from initiatives, proposals, and ideas expressed in relation with the Shkodra Regional Strategic Development Plan. For this reason, the Plan analyses more tangibly these expected impacts in the development of the Vau i Dejes Municipality and creates the suitable framework of collaboration and reciprocal benefit with them, in support of wider social, economic and environmental community objectives.

1.3 Principles and Objectives of Vau i Dejes Strategic Development Plan

The Document of the Strategic Development Plan of Vau i Dejes Municipality is based on the following principles and objectives:

- **Strategic**, the Plan establishes long-term actions and tangible interventions combining the needs of the local population with the regional development trends, along the lines of the current Albanian legal framework.
- **Simple and understandable**, the successful implementation of a given plan implies that it should be simple and understandable to everyone. In this context the Plan should address the real interests of the local people as well as identify clear steps and actions to be taken in the near future.
- **Flexible**, new unforeseen situations in the municipal territories would create the need for continuous improvements of the proposed actions within the development plan. Undoubtedly, these changes will be implemented referring to the requests or specific needs of the relevant interest groups.
- **Achievable**, the Strategic Development Plan is set up based in real potentials of the Vau i Dejes Municipality regarding both human resources and financial ones, while carefully addressing the important strategic interventions which go beyond existing capacities of the Municipality.

- **Transparent**, in the sense that this document in itself is open to proposals which have come from local community, business area or other groups which have an important

impact in Vau i Dejës Municipality. This way, the Strategy encourages trust building toward Local Authorities and responsibility during the period of Plan implementation.

1.4 The structure of the Strategic Development Plan

The document of the Strategic Development Plan is organized in four main chapters as follows:

FIRST CHAPTER presents the context, importance and main concepts used in the conception of the Strategic Development Plan.

SECOND CHAPTER presents the current situation and Vau i Dejës profile, based on data collection and analyses, presenting it in a territorial, urban, socio-economic, and environment context. The chapter also highlights the main potentials, challenges and tendencies for the future.

THIRD CHAPTER provides the main development objectives for the future, based on the vision and strategic directions of development in 5 priority

areas. All these areas are followed by a detailed plan at the level of initiatives and tangible interventions, focused on economic and social development, territorial management, public services and relevant infrastructures, participatory good governance and, last but not least, the increase of necessary financial resources required for the further implementation of the plan.

FOURTH CHAPTER sets the details deriving from the previous chapter, translating them into tangible action plans to be implemented year after year, based on a clear schedule and defined responsibilities. At the end, it contains necessary legal and institutional amendments as well as the schedule and scope of the monitoring-evaluation process.

Pictures of the S.D.P preparation process in Vau i Dejës Municipality



1.5 Strategic Development Plan implementation

It is fundamental for the local administration in Vau i Dejes to have the full authority and the ownership on this proposed strategic document, facilitating this way the execution of the future actions proposed in the action plan.

Since the beginning of the conception of the document methodology, based on the participatory process and approaching its content in the form of a guiding, the main local actors in Vau i Dejes Municipality were considered as important partners to assure the successful and transparent implementation of the Strategy.

The municipal administration is the main actor responsible for the implementation of this Plan, in line with the municipal annual planning and budgeting process. Other actors involved in the process shall support the Municipality in monitoring and updating regularly the plan.

While the expressed vision or strategic objectives belong to a long-term schedule, the action plan described in the document is more concise and refers to a shorter period of time, with a chance of expansion in the future.

On the other hand, due to the continuous transition, in Albania many changes are expected to happen, which will reflect in the Shkodra region and in Vau i Dejes Municipality. Therefore the SDP must be object of a continuous process of review and reflection. The plan has to be regularly reviewed and adapted to integrate context changes and new developments and trends.



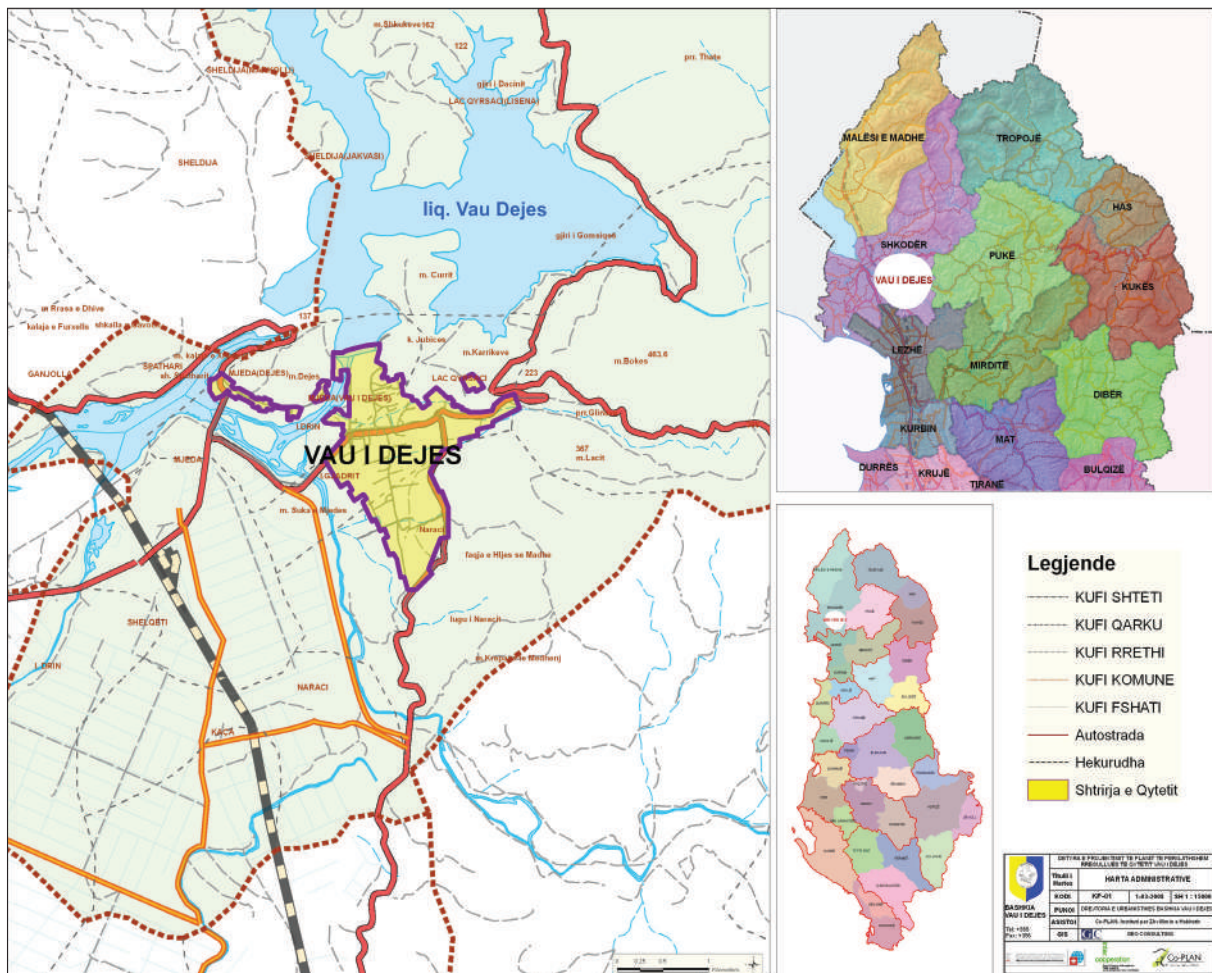
Summary Profile - Vau i Dejes Municipality

No.	Name	Figures
1	Legal and Administrative Status	Municipality
2	Location	Shkodra Qark
3	Area	31 km ²
4	Number of cities	1
5	Number of villages	8
6	Number of Inhabitants	12, 345
7	Number of families	3330
8	Active work force	50%
9	Annual Budget for 2008	41,056,000 Lek
10	Expected Local Revenues - 2008	17,000,000 Lek
11	Number of private businesses	105
12	Unemployment level	1600 (33% of workforce)
13	Number of employees in the public sector	280
14	Number of employees in the private sector	145
15	Emigration rate	37%
16	Total Road length	63 km
17	Number of public enterprises	1
18	Number of water supply and sewage systems	1
19	Number of employees in the Municipality	32
20	Number of pre-school institutions	5
21	Number of primary and 9-year schools	9
22	Number of High-schools	2
23	Total number of pupils and students	2116
24	Number of health care centres	5
25	Number of hospitals	2
26	Number of counselling centres	0
27	Number of centres for the elderly	0
28	Main economic activities Development Documents and Strategies Number of public enterprises	Hydro Power Plant
		Agriculture
		Retailing
		Small services
29	Number of water supply and sewage systems Number of employees in the Municipality	Urban Plan of the Town
		Regional Development Strategy
30	Number of pre-school institutions	Improvement of water and sewerage infrastructure
		Construction of sewerage treatment plant
		Construction of town by pass
		Improvement of town road network
		Construction of the Municipal Hospital
		Construction of a Waste Landfill
		Construction of five new schools
		Construction of river protection walls

2.1 Geographic position and environmental characteristics

Vau i Dejes Municipality is composed from Vau i Dejes City and eight other villages: Kaç, Naraç, Mjede, Karme, Gomsiqe, Spathar, Dush and Shelqet. It is situated south-east of Shkodra city and borders in

south-east and south-west with Hajmel commune; in north-west it borders with Guri i Zi commune; in east and north-east it borders with Puka region. It comprises 31 km² of land, only 4,33 km² of which



is urban land. The Municipality has 1.141 ha of agricultural land which is situated in the western and south-western part of the municipal territory.

Vau i Dejes Municipality has 12.345 inhabitants, 6.147 live in the urban areas of the Municipality, 6.198 inhabitants live in rural areas.

Vau i Dejes Municipality features a variety of topographic, geological, weather and hydrological characteristics due to the territorial morphology and the extension from the hilly heights in the east to the wide agricultural lands of Zadrime region in the west.

A special feature of this Municipality is the considerable water resources where dominates the artificial lake created for the Vau i Dejes power plant is the main water resource, a considerable part of which is situated within the administrative boundaries of the Municipality; the Drin river, which follows its own path, right after it is released from the power plant and Gjajdri river which separates from the Drin river 1 km southeast of Vau i Dejes town.

2.2 Regional Context

Situated in the South-Eastern part of Shkodra Region, Vau i Dejës Municipality will undergo the expected changes foreseen in analytic way in the Regional Strategy for Shkodra Qark Development. The location of the Municipality along Shkodra-Puka-Kosova establishes Vau i Dejës as an entrance gate toward Kosovo, identifying thus the need to carefully elaborate and transform the main Mjete – Vau i Dejës corridor, as well as rebuilding the urban territories alongside this segment.

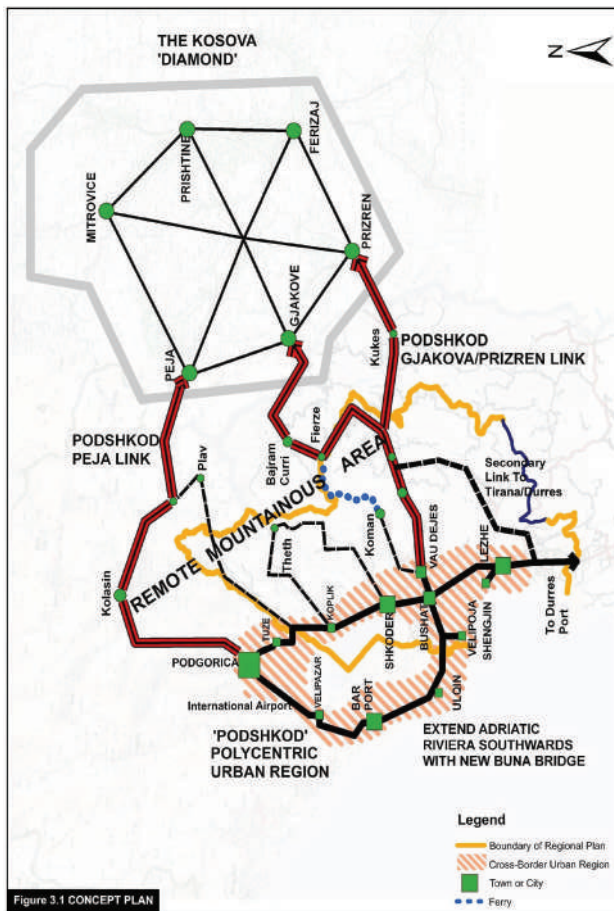
The construction of the highway Durres-Kukes-Morine which will decrease considerably the time needed from the North-East Albania to Kosovo and its link with the main development corridor Tirane-

Durres will decrease the importance as well as the traffic along the Shkoder-Puke-Kukes road.

This problem, evidenced in the Shkodra Region Development Strategy and a concern of Local Authorities of Vau i Dejës Municipality is addressed carefully in the proposed plan with the aim to create a visionary context related to Vau i Dejës development as an integral part of Northern Albania.

The existence of energetic potential related to water and wind resources can be put into a suitable context of use and management to favour economic growth and development of Vau i Dejës Municipality and Shkodra region.

Scheme of important road corridors according to the Shkodra Region Development Strategy.



Another important component identified in the Regional Strategic Plan of Shkoder-Lezhe, is the promotion and consolidation of a Polycentric Development Region, which means orienting the future developments not only in Shkodra area but also on the other small urban centers such as Vau i Dejës, Koplik, Bushat etc. Therefore, it is necessary that these small urban centers explore their best potentials to attract a considerable part of the expected migration from the remote mountainous areas in the East toward the Shkodra Plain. This way, it is possible to shift toward the development of attractive labour markets in these areas, in our case, Vau i Dejës Municipality, which is a crucial element for the social and economic development of an urban area.

From this point of view, the position of the Municipality and of the Vau i Dejës town near Shkodra is considered a good potential to accommodate different economic activities serving the urban centre of the region, using in an effective way the natural and human resources of Vau i Dejës Municipality.

Besides the development of light industry activities, the Regional Strategy focuses also on the sustainable development of the agro-business in the western fields of Shkodra Region. The Vau i Dejës Municipality has considerable agriculture

areas within its administrative territory, which should be used through the integration of farms reorganization, protection of agricultural land from illegal construction and the improvement of land productivity. All these could promote the local economic development as well as the improvement of life conditions in the Vau i Dejës rural areas.

Another important component which should be considered in the Regional Strategy proposals is the

development of tourism in Vau i Dejës Municipality. It's important to consider the potential that this area has, taking into account the development of aquatic tourism or even agro-tourism. The proposals in the Local Development Strategy in Vau i Dejës should consider the possibility of using these potentials creating other opportunities for growth and development.

2.3 Historical Data

The history of the Vau i Dejës City is related to the old centre of Danja, established around year 1127. The existence of the old ruins of Saint Mark castle and church, which is one of the oldest in the Balkans, even today holds archeological values for historical studies. According to historians, each year in this area a big fair was organized, attended by inhabitants of Zadrime region.

At the top of the Danja hill, called also the Saint Mark mountain, there are the ruins of a church with

the same name. The whole region took the name of this castle. Archeological data confirm a developed area in the medieval era.

The Danja Castle, today Deja, has been a prominent developed centre in Zadrime region. This castle was the fortress where the biggest war against Venice was fought and where Leke Zaharia was killed. He is buried in Saint Maria Church in Vau i Dejës, which is now reconstructed. With the death of Leke Zaharia, the castle was taken by Venice, which later left after



military pressure from Gjergj Kastriot-Skenderbeg. After Danja castle fell, a great part of the population left for Italy.

Shurdhah Castle

The decrepid walls of the Shurdhah castle, which can still be seen nowadays, were also noticed by foreign travelers passing through the region of Northern Albania. J.G. von Hahn, A. Degrant, Th. Ipen and P. Treger in their traveling notes give geographic descriptions of the area and mention the surrounding walls of different buildings in the

castle. Within the castle Ipen noticed the primitive technique of buildings while Treger identified four characteristic tombs.

The first archaeological excavations in Shurdhah Castle started in 1965 in the link between the hill of the castle with Margjela Mountain, where P. Treger had discovered the four tombs. The excavations continued during 1967-70, concentrating within the castle. The first tombs gave a known type of archeological inventory like fibulas, rings, and axes etc. which don't change from those discovered in the castle of Dalmatia.

2.4 Municipality Profile

2.4.1 Economic Profile of Vau i Dejës Municipality

Before the nineties the power plant, mine processing factory and agriculture cooperatives were the main job providers in the area. The current economic development in Vau i Dejës Municipality is now based mainly in small economic activities such as services and commerce, which are positioned in the town and along Shkoder-Puke national road. Actually, in the territory of the Municipality there are these registered businesses:

Economic activities	%
Commercial units	87%
Production and processing units	6%
Service units	7%
Total number of private business activities	105

Beside small economic productive and processing activities, in the fields of the Municipality, more specifically in the villages Mjede, Naraç, and Kaç, there are small agricultural and stockbreeding activities. Due to agricultural land fragmentation

caused from 1990 land reform (Law 7501), as well as the lack of proper information on land usage, the municipal administration has no data related to the real agricultural land which is being cultivated or the number of agricultural businesses established. The main agricultural products include crops and fodder for farming. Currently, the Municipality has 1.141 ha of agricultural land with different productive capacity.

After the 1990s, due to the resuming of private enterprise, there has been evidenced an increase of livestock numbers in all the territory. Currently, Vau i Dejës Municipality numbers 1.350 livestock animals and 7.345 cattle animals. Also there are eight dairy-farms which use the stockbreeding products of the area. The products are sold in the local market while a part of them is sold in Shkodra city. Currently the Municipality has no special place for collecting, processing and trading the agricultural products.

The local income sources of the Municipality are as follows:

Origin	%
Private business (trade, handicraft, stockbreeding, agriculture)	≈50%
State institution employment	≈5%
Immigration	≈35%
Social assistance	≈10%

According to administrative municipal data, about 1/3 of the population receives social assistance.



Photos from Vau i Dejës City



2.4.2 Economic Development Priorities

During the preparation of the Strategic Development Plan, the citizens group participating in this process has highlighted these possibilities for the future economic development:

- Increasing employment chances for inhabitants through inciting existing businesses, handicraft production and small industrial production.
- Increasing foreign investments in the territory of the Municipality.
- Strengthening of forestry sector through initiatives of forestation of large hilly surfaces of the Municipality.
- Increasing local income from taxes and fees of the services.
- Incitement and development of environmental tourism and especially lake tourism.

2.4.3 Municipal Financial Data

In the table below there is the graph of annual grants from central government for the Municipality.

Financial transfer from central government for the Municipality (in thousand leks)

Year	2004	2005	2006	2007	2008
Grant	26,094	32,345	35,399	40,448	41,056

Local tax income in the Municipality is at medium levels. This is explained by the fact that there are few businesses registered which pay taxes and a good part of income is not taxable (especially in the case of agricultural activities).

Local tax income in the Municipality

Year	2004	2005	2006	2007	2008
Grant	9,000	11,000	13,000	15,000	17,000

Due to the trends of governmental granting for this Municipality and from the discussions held related to the possibility of increase incomes from local tax and services in the Municipality of Vau i Dejës, a prognosis was identified as explained in the table below.

Year	2008	2009	2010	2011	2012
Grant	58,000	61,000	64,000	70,000	75,000

2.4.4 Employment

The age 18-40 which constitutes the active age, represents about 35% of the city population and 31% of rural population. Out of these, 41% are unemployed in the city and 36% in villages. Meanwhile, the level of unemployment of women is 43% in the city and 34% in villages.

Urban population includes 880 unemployed people - 418 male and 462 female, while villages have 720 unemployed persons - 295 male and 425 female. In total, the Municipality numbers about 1.600 unemployed persons of 18-40 of age.

Although the data are not fully updated, the situation about real employment possibilities is

pessimistic. A high percentage of immigration (about 15 % of the general population) shows the low employment level in this Municipality creating thus the urge to leave the place for better economic prospects; at the same time this serves to understand the fact that remittances from abroad are a great part of local income and are one of the main sources of small private investments, mainly in the services sector.

A good part of urban population generates its income through the employment in state institution (262 persons). Regarding the population in rural areas, the identification of the employees is more difficult to calculate.

2.4.5 Public Services

As far as public services are concerned, the Municipality is responsible for the following:

- pre-school education – administration and maintenance of kindergartens and nurseries;
- health care – maintenance of buildings;
- water supply and water sewage;
- territorial administration and planning;
- construction and maintenance of inner roads;
- public transportation licensing and monitoring;
- collection and processing of urban waste;
- maintenance of public greenery
- culture – organization of events and promotion of cultural values and traditions;
- administration and maintenance of public lightning;
- city decoration;

- public cemetery;
- administration and maintenance of sporting facilities;
- social services;

At the same time some of the services provisions are joint responsibility of local and national government, such as:

- pre-school and pre-university education – the local government is responsible for the running and maintenance of facilities, while the teaching curricula is under the responsibility of the ministry and the regional directory
- health care and public health
- social care and counseling
- environmental protection
- public security



2.4.6 Water Supply Network

This service is now completely transferred under the municipal responsibility. According to the Ministerial Council decree, all the assets of the water and sewerage enterprise are under the ownership of Vau i Dejës Municipality, which is now responsible for operating and maintaining the whole network. Currently on the territory of the Municipality there is only a water supply network which covers Vau i Dejës city, while all villages use private wells. The water supply network was built in 1967 and covers only a part of the city territory, while a good part uses private wells.

The city uses two pump stations and has only a water reservoir of 500 m³ which was reconstructed

during the 1990s. Problematic is the lack of water filtering system. After the year 2000 the water supply network underwent a rehabilitation operation with a cost of 22,000,000 Lek. Despite the investment, the Water Supply Company lacks proper capacity of providing water to the entire city. The southern part of the city, Kapedan quarter, is not supplied with water from the network.

Currently the city is not supplied with water regularly. From the data taken in the Municipality and in the Water Supply Company, it results that the city is supplied with water only 6 hours per day, during June – September, while in October – May there is 8 hours of water supply.

2.4.7 Sewage Network

Only a small part of the city is covered by the sewage network. This is the area of the flats in the western side of the city, while other parts of the city

are not covered by the service. Both the city and other villages have no centers for the cleaning and filtering of sewage waters. In the urban part, these

waters go to Drin River, while in rural areas the waters end in Gjadri river as well as in septic non-engineered holes, which is a problem if we take into

account the use of wells from the inhabitants at the same time. The clean waters are discharged in the water streams that run through the city center.

2.4.8 Road Infrastructure

The Municipality has about 63 km of roads, 2/3 of them are asphalted. Due to the geographical importance, the main road corridor in the municipal territory is the Shkoder-Puke road. This is the main corridor which links all inner roads of the villages of the Municipality. Until the point where the road is crossed with the Shkodra-Tirana railroad, the road is in very good technical and physical condition with a cross section of 9 m. Although along this road there are many residential buildings and service buildings, the road doesn't have sidewalks and this represent a danger life of the inhabitants.

After this crossroad, toward Mjeda, Vau i Dejes City and furthermore in the direction of Puka, the road is asphalted but damaged. This is the most used part of this road corridor, especially during Mjeda segment and along the city center.

The inner village roads are in relatively good conditions, including the roads linking villages

Shelqet, Kaç and Naraç, which have been asphalted recently. Vau i Dejes Municipality is responsible for the maintenance of the inner (communal) roads, while the main road corridor Shkodra-Puka is maintained with state budget funds. A problem is represented from the regional roads which are maintained by Qarku Shkoder.

One of the most important interventions pointed out by the Municipality is the construction of a bypass round south of the city, which main aim would be avoiding heavy traffic in the main city street. The proposal has been integrated in the new Urban Regulatory Plan of the city.

Regarding the road infrastructure of Vau i Dejes Municipality, the UNDP report ***"Promotion of the Shkodra Regional Development through the Millennium Objectives"*** it is foreseen the link of north-east part of the country with Kosova, which implies such actions:



1. Construction of the Mjede-Morine-Gjakove corridor in the level of first category road. This road shortens 2 times the distance between Prishtina and Ulqin, which is the itinerary of tourists from Kosova and not only from there.
2. Rehabilitation of Mjede-Puke road, which would shorten the distance to Tirana and at the same time increases the possibilities for a better telecommunication regarding the development of internal tourism.

2.4.9 Public Transport

Currently in Vau i Dejes Municipality there is only the bus service, managed by a private licensed company. This line covers only Shkodra-Vau i Dejes road. Along the main road Shkodra-Puka there are also the Kukes, Fushe Arrez and Puka transportation lines, but they have a relatively low frequency. The Municipality has 12 licensed minivans and 16 taxis. A problem is represented by the public transportation

to villages Kaç, Naraç and the inhabited areas of the hillside and mountains east of the Municipality. Vau i Dejes city has no proper public transportation station and the minivans are parked along the main city street. Along the main corridor Shkodra-Puka, the lack of such stops represents a danger for travelers.

2.4.10 Urban Waste

The Municipality of Vau i Dejes has made some efforts to improve the functioning of urban waste management. Currently, since 2006 a plan is set up and implemented for the collection and transportation of urban waste. This service, as well as the street cleaning is carried out by contracted private companies. This service covers only 70% of the city while the rest is done in specific conditions according to the need. There are 65 collection points, out of which only 25 are equipped with bins. Meanwhile, the street cleaning service is carried out only along the main city street. In the villages, such service of waste collection is missing. Of great concern is the situation in Mjede village, where the majority of the waste is thrown in irrigation ditches and in Drini River.

The dumping of waste is an acute problem for the Municipality. The lack of a landfill has created and still continues to create pollution because the current disposal site is along the national road. Environmental problems are aggravated by the lack of maintenance and continuous care not only from local authorities, but also from the level of awareness of inhabitants, who are obliged to burn the waste.

This phenomenon creates air pollution, health problems for the people and also it is very bad for the overall image of the city to have waste burned alongside the main road, particularly in terms of tourism prospects of the area.

For the solution of this problem is expounded the possibility of a regional sanitary landfill. in Bushat from which can take advantage at least some local



Pictures of urban waste alongside the main road of Vau i Dejës as well as in irrigation ditches

government units, Shkodra, Guri i Zi, Vau i Dejës and Dajci. In this context there is the need that the

Strategic Development Plan addresses this issue by proposing an authentic scheme of collection, transportation and dumping of the urban waste,



based on the best use of resources and collaboration but also on the reduction of costs for its realization.

2.4.11 Public Cemetery

The public cemetery is situated in the hill in front of the town, near Shkodra-Puka road. This service doesn't represent any problem for the area; the territory is free so a later expansion of it is possible.

The cemetery is maintained by the Municipality which is responsible for its functioning, cleaning of the area and planting. Other cemetery is situated in the mountain of Saint Mark.

2.4.12 Social Development

In general development terms, Shkodra Region has a lower human development index than other regions of the country. This is characterized by poverty, limited potentials for services, lower chances of involvement in social and cultural life and low living standards.

At the same time, demographic changes, prolonged transition and the change of socio-economic indexes have brought about the need for fundamental

improvements of services and infrastructures not only in addressing the community needs and implementing the administrative functions of local authorities, but also to improve the living conditions of inhabitants in terms of spiritual, cultural and social well-being.

Social and cultural activities of the Municipality are almost inexistent and do not fill the needs of people to involve in social or cultural life.

In the territory of the Municipality, besides 7 churches and 1 mosque, thanks to a German fund (KFV) the cinema of the city was built with a capacity of 150 seats, which serves also as a cultural centre for the community. In general there is apathy in public life and there is no specific agenda for different recreational activities. In this context, the initiatives of the Municipality will provide for the increase of services' quality and will make easier the processes related to the wider social and cultural life of the community. All these initiatives serve not only to address emergency needs of improving

services, but also to implement a long-term and visionary objective, the increase of the general living standards and the well-being of the local community.

There is a local **judo** team in the area called with nearly 25 participants. The Municipality has a female football team while the establishment of a new consolidated team is one of the main objectives of the local administration. The Catholic Church has also organized a series of various sportive activities.

2.4.13 Population

According to the table, almost 35% of the population, about 4,145 inhabitants, are under the age of 18, while those able to work represent about 50% of the community, which shows the great potential of the municipal manpower.

We can also notice the low figures of population in the remote villages such as Dush, Gomsiqe and Karme. Considering the great distance of these villages to the center of the Municipality, which

causes the impossibility of offering suitable services in these areas, there is the need that local authorities prepare long-term policies to stimulate and guide the displacement of their inhabitants in the western territories of the Municipality. In the new Urban Regulatory Plan of the Municipality there is evidenced a real potential for accommodating such displaced populations toward other more suitable territories of the Municipality.

No	Name	0-6 years	7-18 years	19-64 years	over 65 years	Total
1	Vau i Dejes, city	731	1216	2631	902	5480
2	Quarter Deje	81	141	213	46	481
	Subtotal (the city)	812	1357	2844	948	5961
3	Village Mjede	94	491	1223	247	2055
4	Village Spathar	65	125	197	30	417
5	Village Shelqet	51	281	702	100	1134
6	Village Kaç	44	266	635	60	1005
7	Village Naraç	63	238	513	50	864
8	Village Dush	18	47	84	25	174
9	Village Gomsiqe	20	60	100	24	204
10	Village Karme	35	78	170	42	325
	Subtotal (villages)	390	1586	3624	578	6178
	Total	1202	2943	6468	3052	12139

Population of Vau i Dejes Municipality (October 2005)

It is interesting to note the fluctuations in Vau i Dejës population numbers, reaching the largest number on 2000 and then falling in lower levels. Villages alongside the main national road, such as Mjeda and Shelqet, are facing an increase in population. Without entering a deep analysis for the accuracy of these data, this fact urges the local authorities

to take measures to balance such developments in these areas. It is necessary that, according to the new General Regulatory Plan, measures are undertaken to help the city regain its dominant role in the organization and functioning of different urban units inside municipal territories.

Name	Years												
	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Vau i Dejës							5836	5631	5647	5627	5659	5458	5503
Deje							479	542	495	494	508	486	492
Subtotal (city)	3898	4430	5328	5557	5704	5780	6315	6173	6142	6121	6167	5944	5995
Mjede	1746	1737	1748	1753	1785	1801	1811	1912	1944	1970	1933	2062	2085
Spathar	410	365	369	369	382	381	381	379	388	422	387	415	425
Shelqet	1049	1029	1003	1002	1010	1008	1009	1049	1049	1094	1048	1135	1142
Kaçe	878	897	905	898	904	913	909	936	949	970	941	1012	1019
Naraç	1072	1024	887	895	879	868	867	882	885	840	881	869	957
Dush	905	609	341	328	307	319	322	311	313	295	312	175	175
Gomsiqe			222	225	221	237	244	238	232	221	237	204	194
Karme	610	526	403	399	402	388	392	385	394	345	387	327	322

2.4.14 Education

The educational system in Albania is organized in such way that according to the current laws, the local government is partially responsible for offering this service, but its dependency directly from the regional educational authority of Shkodra affects its quality. The reason for this situation is connected to

the application of limited competences regarding the services that the Municipality institution should offer related to the physical infrastructure of the educational institutions, while the teachers' selection, establishment of criteria for teachers' qualification, methodology of teaching process



Pictures of high school in Mjeda village

and education in general depend on the Qarku as a unit. Due to these shared responsibilities, the Municipality does not have the authority to monitor or put pressure for the improvement of teaching processes within its administrative domain, while it must pay for this service.

From the municipal data, the number of children attending the eight schools of the area is about 1.150, while the total number of children of school age is 2.943. This shows the need for intervention in order to stimulate the increase of school attendance in both levels, in the city but also in the villages of the Municipality.

The Municipality has 5 kindergartens with 250 children attending, 9 elementary schools and 2 high schools, with respectively 1.700 and 416 pupils attending them. Education standards are not as desired because pupils are taught in combined classes and the conditions of the buildings do not allow a qualitative and normal educational process. There is a lack of didactic material, especially laboratories (however, this situation is the same in national level) and often the number of pupils per class is higher than the standard (from 20-30 per class, it is 45-50).

2.4.15 Sport Activities

There are no sport institutions in the Municipality. There are only some private football fields in the city and in the villages alongside the main road. Provision and maintenance of sportive facilities is responsibility of the Municipality. It is important that the regulatory plan takes into consideration the creation of sportive areas within the residential areas in order to incite such important sportive events and activities which are essential for the health of the population.

As above mentioned, related to existing sportive activities there is only one Judo youth team and the women's football team, while there are no formal sportive activities. The Municipality is eager to establish its own football team in the near future.

2.4.16 Gender Development and Integration

According to the municipal data, gender issues in this area refer to the chances of women for employment and their participation in decision making. Currently women make for about 49% of active population of Vau i Dejës, while they also

have the highest rates of unemployment, both in the city and in villages.

The participation in decision making processes is evidenced from the number of women engaged

in Local Government. Out of 32 administration members, only 10 are women, while in the local council there are no women in the total number of 17 counselors. Meanwhile, there is no local organization dealing with women's issues.

Out of municipal data through the years, it is difficult to identify the clear cases of violence

against women. Rural areas are more affected from this phenomenon.

During September 2006 and March 2008, an association of human rights missionaries from Italy was that has been involved with women children and other groups with social problems.

2.4.17 Health Care

There are 6 health centres in Vau i Dejës, spread in the city, and in Mjete and Shënkoll villages. These primary health centres offer emergency treatments, small medications and general check-ups. The city health center provides for gynecological and maternity services.

Seeing the large territorial extension of this Municipality, the tendency for urban growth and the great distance from Shkodra Hospital - 19 km away, there is an evident need to establish a small hospital for the emergency needs of the population. Currently the Municipality has prepared a project for a possible hospital; however there is the problem of the place built it because there is the lack of funding for buying the land.

Due to small urban centres in this area, there are no serious problems with pollution. As mentioned above, the problem is the lack of sewage networks in the majority of villages and in the city, with the risks that underground waters, which are the main potable water source for the population, can be polluted by septic tanks. A big issue is the absence of a proper waste disposal and treatment plant for the city and the villages as well. Much of the waste is dumped along the main road, at the city entrance while other waste is piled up along the irrigation channel in the area.

Other issues involving the public health in these areas like epidemic prevention, vaccines, etc., are subject of the work of The Regional Health Office.



View of the health care center in Vau i Dejës City

Emergent actions need to address the demolition of former storehouses of the Hydric Plant, which are currently accommodating the families displaced from the artificial lake creation. The use of asbestos in the existing roofing of the houses creates the urgent need to demolish and rehabilitate the area as well as relocate the families.

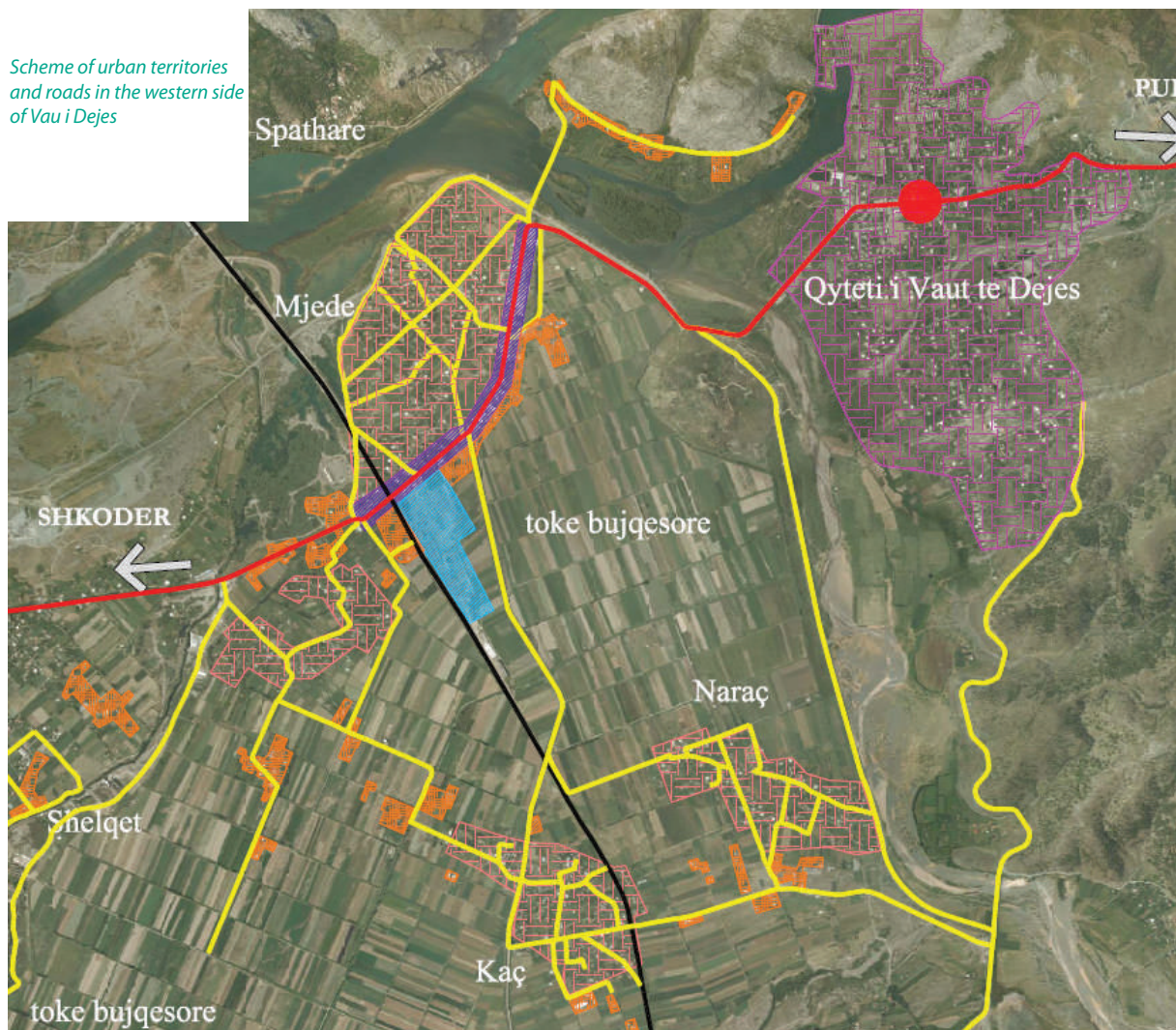
2.4.18 Urban-Rural Spatial Structure

The municipal territory lies partly in the hilly-mountainous area in the East and partly in the field western area. Part of the territory is represented by the lake of Vau i Dejës power plant. The more developed part is positioned along the valley in the west.

Due to the specific geographical position and the Shkodra-Puka road corridor, the Municipality has acquired a special urban configuration. What strikes immediately is the “non suitable” positioning of the bigger center, Vau i Dejës city, more distant from Shkodra than the other villages, Shelqet and Mjeda.

The bigger part of urban areas lies in the valley and the main national road corridor passes through the densest urban areas of the Municipality. In terms of access, the villages of the valley are more privileged than the City of Vau i Dejës, having more spaces and chances of investments.

In all urban areas taken into consideration, the population density is relatively low, especially in villages Shelqet, Kaç and Naraç, as well as in the outskirts quarter, Kapedani. The majority of new buildings in these areas are informal constructions of land owners.



Usually, in this area, there is a general tendency to construct on agricultural lands, which represents a big problem for the Municipality and its natural resources. In this context, it is important to intervene immediately identifying the proposed urban boundaries as well as the basic criteria for constructions in the future. The Municipality must also increase its capacities to control urban and rural territories in order to balance its urban development with the economic potentials of rural areas.

And finally, the Municipality of Vau i Dejës has completed the new Urban Regulatory Plan which defines the future urban development trends and actions in the city. The new Plan aims the consolidation of the existing urban structure, the improvement of communication between different parts of the town as well as the new “yellow line” that clearly indicates the new proposed building area within the rural and natural environment.

2.4.19 Housing

Officially, the Municipality has no registered houseless families. However, a problematic issue is the existence of “condominium” dwellings in the northern part of the city, which were previously used by the power plant workers. These buildings are occupied by families displaced from areas where the power plant was built. Living conditions are difficult, there are no sufficient spaces and thermo-

isolation is missing. The roof of these buildings is made of eternit, which contains amiant, a very dangerous material for people’s health, the use of which is banned in Europe since January 2005.

The Municipality has been always willing to destroy these buildings and construct other social dwellings. In the new Regulatory Plan there is a section on this

issue, which deals with the transformation of this place in a new living condominium according to the special urban criteria. The Municipality shall pro-actively look for funding possibilities, as these houses are a serious threat for the health of its inhabitants.

Meanwhile, in both the city and the villages, the existence of free spaces and the lack of control have caused the informal and illegal construction of many new buildings after 1990, resolving the issue of shelter for the population.



Picture of old “condominium” buildings

2.4.20 Healthy Environment

This issue deals with the protection of superficial and underground waters, abundant in the Municipality. It is important to monitor carefully the water quality in all the area because of the polluting potential of urban waste and non-processed sewage waters. Regarding the later, the Municipality is reviewing the possibility of building a platform to process these waters in urban areas, which is the key to create and keep a healthy environment. Technical evaluations and criteria for the preparation of such structures are in the hands of specialists and planners in local or regional level.

Another element is the need to increase green surfaces, especially in the urban center of the city in order to create a healthy environment and

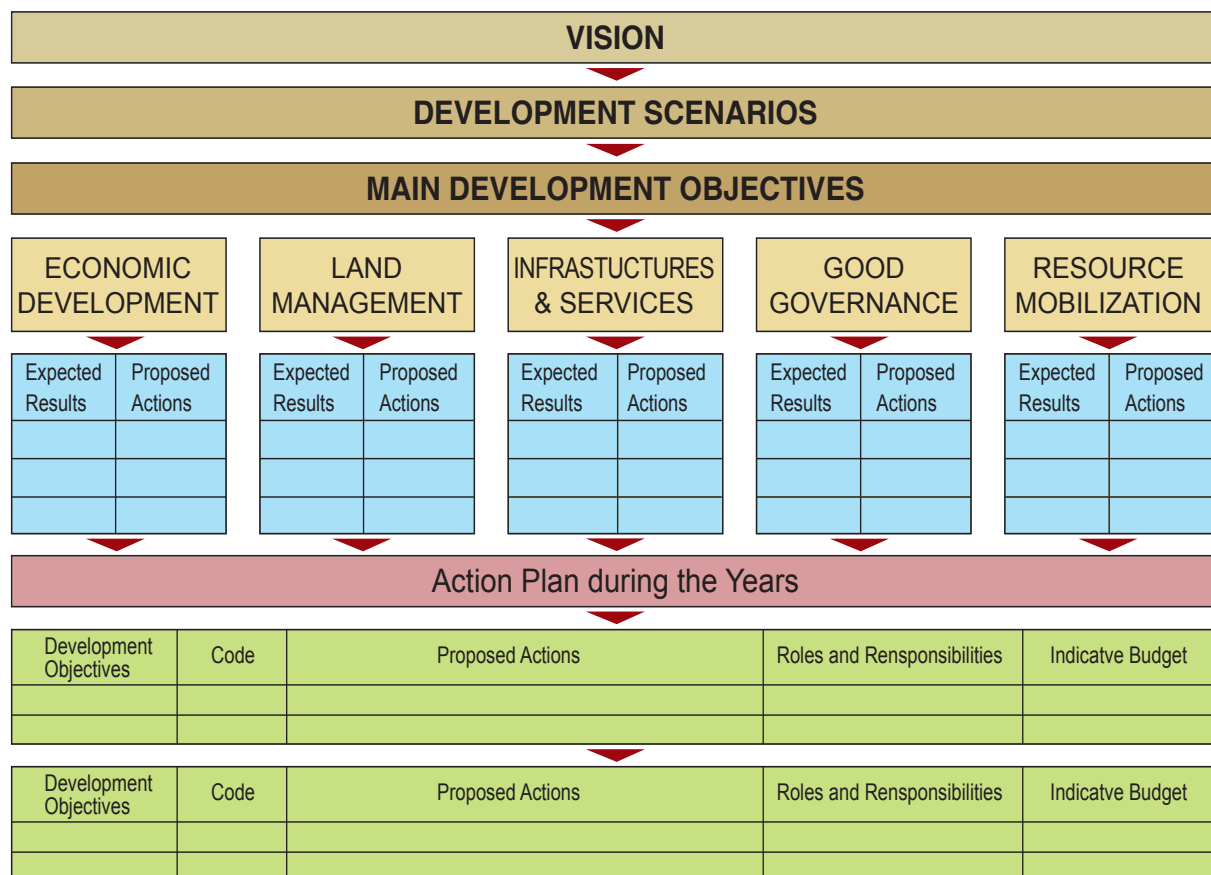
recreational zones for the population. This requires determining the areas where these green surfaces will be created and the instruments to protect and develop them in the future.

In the new Regulatory Plan it's identified the creation of a new park in the eastern hill of the city. This will improve the aesthetic view of the center, which will have an impact on local inhabitants and on visitors.

The existence of hydric resources must be used from the authorities to create green surfaces. The focus must be on the multifunctional corridor alongside the main street Shkoder-Puke and on the areas endangered by floods along Drin and Gjader rivers.



The Proposed Future Development of Vau i Dejes Municipality



The following scheme represents a logical framework connecting the vision of development, its main objectives and the tangible proposed actions. The scheme includes all main functions and responsibilities of Local Authorities in Vau i Dejes Municipality, structured according to different sectors, as well as elaborates proper and necessary actions to be taken in each relevant sector.

3.1 Vision of Vau i Dejes Municipality Development

Vau i Dejes as an important Municipality in the northern region of Albania, with consolidated economic activities and an important center on qualitative agricultural and stock breeding products, for both local and regional market

Vau i Dejes, a Municipality with a urban center satellite of Shkodra city, with qualitative spaces and infrastructures, with a clear and sustainable environment, where cultures, spirit of cooperation and mutual respect between inhabitants are harmonized

Vau i Dejes, with natural resources and maintained and improved environment where distinguished features of hills and mountains in the east intertwine with those of the western valley

Vau i Dejes as an energy production center for the northern region bringining the current and alternative energy resources in harmony with people and environment

3.2 The Municipality Development Priorities based on the Proposals From the Citizens' Group

During their involvement in the process of preparing the strategic document, the representative citizens group has defined the following development priorities for their Municipality:

- I. The orientation of the future municipal development focusing on reorganization and increasing the efficiency of small activities of industrial production;
- II. Promotion and development of agriculture and stock breeding in rural areas focusing in development processes for both community and region;
- III. Identification and definition of criteria of using economic area along the main road corridor, which would stimulate new possible investments in Vau i Dejes Municipality.
- IV. Exploring the possibilities for initiatives in tourism, focusing on cultural/historic tourism and lake tourism, based on natural, historic and cultural resources of the area.
- V. Development of local commerce based mainly on agricultural and stock-breeding products as well as on the advantage of being a link between Shkodra and Kosova.

3.3 Main Development Objectives of Vau i Dejes Municipality

1. IN THE FIELD OF ECONOMIC DEVELOPMENT

Economic development of the Municipality, by focusing on reviving the small industrial production, development of agricultural and stock breeding products in western and southern parts of the Municipality, promotion of small local enterprises focused on service and commerce sectors, and creating an attractive atmosphere for foreign investors.

2. IN THE FIELD OF TERRITORIAL MANAGEMENT

Improvement and consolidation of spatial structure of Vau i Dejes city as the main urban center of the Municipality, and of urban areas of Mjete, Kaç and Naraç villages in the low lands, addressing carefully the multifunctional transformations in the main corridor Shkodra-Puka.

3. IN THE FIELD OF INFRASTRUCTURE&SERVICES' IMPROVEMENT

Increase of the quality of public services, physical and social infrastructure in all the municipal territory, especially in the city and Mjete, Kaç and Naraç villages, responding in time and quality to the needs of the community for high living standards.

4. IN THE FIELD OF LOCAL GOVERNMENT IMPROVEMENT

Increase of the managing and administrative capacities of the local authorities, addressing the local issues and solving them through effective local policies.

5. IN THE FIELD OF FINANCIAL SOURCES

Increase of the local revenues from taxes and fees in Vau i Dejës Municipality as well as the enabling of potential financing for the improvement of infrastructure and services in all the municipal administrative territory.



3.4 Fields of Interventions

3.4.1 Objective A - Economic Development of Vau i Dejës Municipality

The development of new productive economic activities within the municipal territories is the key element for the general development of Vau i Dejës in the future. For this reason, the Strategic Development Plan identifies clearly the following:

A1. Development of local agricultural and stock breeding products, focusing in crops, vegetables and fruit trees:

Expected Results	Tangible interventions proposed
<i>a. Increase of technical and financial support to local farmers</i>	1. Elaboration of an annual financial support package for local farmers, approved by the City Council, as well as assessment of financing possibilities by different financial actors or second level banks. 2. Preparation of project-proposals for physical interventions in agricultural infrastructures or cultivated parcels in Municipality's villages. 3. Supporting the processes to raise the capacities of local farmers in order to improve their productive efficiency.
<i>b. Establishment of the capacities for the agricultural production in the territory of Vau i Dejës</i>	1. Organization of meetings for local farmers to specify in clear and realistic terms the prospects of agricultural production in the Municipality. 2. Preparation of a technical study to highlight agricultural productive capacities, focused on the western low land area.

Expected Results	Tangible interventions proposed
<i>c. Study on assessments of needs for investments to increase efficiency on agricultural land use and supporting infrastructures</i>	1. Establishment and consolidation of a joint work group (Municipality Vau i Dejes, Regional Agricultural Office of Shkodra, local farmers) responsible for organization and management of the supportive process of agriculture and stock breeding development. 2. Organisation of open debates or forums related to the needs and priorities for investments in agriculture and stock breeding. 3. Setting up a program / agenda of physical interventions in the land, irrigation and drainage systems

A2. Support and development of lake tourism based on the potentials offered by Vau i Dejes Power Plant Lake

Expected Results	Tangible interventions proposed
<i>a. Promotion and development of tourism in the lake of the Municipality</i>	1. Setting up an agenda – work plan, for the organization of promotional tourist activities in the coast of the lake. 2. Consolidation of the cooperation with Guri i Zi commune to institutionalize promotion events or holidays on Vau i Dejes lake and Shurdhah Castle, inviting different economic operators and searching for cooperation.
<i>b. Improvement of the situation of potential beach areas in the lake of the Municipality</i>	1. Study to highlight the necessary physical interventions to improve the area of the lake coast. 2. Setting up special structures in the Municipality, responsible for the management and control of the beach area. 3. Organisation of Periodic cleaning and greenery activities along the shores of the lake.
<i>c. Promotion of beach area in the artificial lake of Vau i Dejes</i>	1. Preparation of promotion materials for the lake, such as brochures or leaflets. 2. Organisation of meetings with different economic tourism operators in order to promote potential touristic areas of the lake as well as to discuss the need for cooperation. 3. Setting up a special work plan to periodically improve the official web site which is related to the Vau i Dejes lake.

A3. Promotion and development of economic areas along Shkodra-Puka corridor, between the territories of Shelqet, Mjeda and Vau i Dejes city

Expected Results	Tangible interventions proposed
<i>a. Preparation of technical projects for the development of this multifunctional corridor</i>	1. Preparation of the Partial Detailed Studies for this area. 2. Preparation of technical projects of the infrastructure (secondary roads, water and sewage networks).
<i>b. Support with tangible investments in the proposed part of the corridor which is inside Vau i Dejes Municipality territory</i>	1. Preparation of a work plan on investments and physical interventions in this economic corridor. 2. Annual periodic improvements based on the prepared Partial Studies and in the technical projects listed in the municipal work plan

A4. Establishment and promotion of a free economic area near the railway depots area.

During a field assessment, this area was conceived as an area with the potential to accommodate different economic activities, such as production, storage and processing of products. This area has the advantage of being in the middle of important routes as well as having a lot of free spaces.

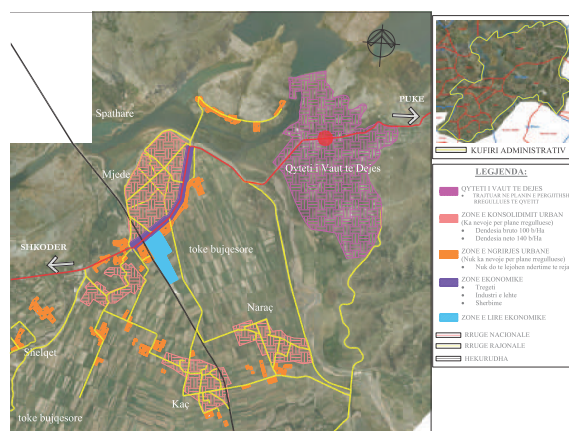
Expected Results	Tangible interventions proposed
a. Lobbying and approval of the above-mentioned territory as a free economic area	1. Organisation of meetings with the General Railway Office and Shkodra Qark to discuss the possibility of transforming the proposed area in a free economic area. 2. Organisation of periodic meetings with potential developers or economic operators on possible investments on this free economic area.
b. Improvement of the technical condition of the proposed area regarding the infrastructures and services	1. Preparation of a technical evaluation to identify clearly the needs for investments in this area. 2. Based on the technical evaluation, preparation of tangible projects for the necessary infrastructures and services for the area. 3. Small periodic investments in the area. 4. Preparation of project-proposals for the development of the economic area and improvement of the necessary infrastructures.

3.4.2 Objective B – Improvement of Territorial Management

Based on the forms and tendencies of the development of the city and on the new urban areas being developed in the west of the Municipality, the Strategic Development Plan establishes:

B1. The consolidation of urban centres of the villages in the western area, corresponding to the territories of Mjete, Shelqet, Kaç and Naraç villages

Expected Results	Tangible interventions proposed
a. Increase of information level of inhabitants regarding the SDP and the territorial management instruments	1. Preparation and placement of new informative tables in urban consolidation areas. 2. Preparation of special boards inside the Vau i Dejës city hall where to present the spatial schemes – maps of the new proposed plan and allowed boundaries for construction in the future (yellow lines of the city and villages)
b. Improvement of the situation of physical infrastructures of urban consolidation centers	1. Preparation of the Terms of Reference or tangible technical projects for the proposed new road corridors or interventions on the secondary infrastructure network depending on the proposed spatial schemes.
c. Studies/projects on urban restructuring of urban consolidation areas	1. Elaboration of a work plan for the intervention in priority areas, which will be studied by the municipal Urban Office, to prepare a package of projects or Partial Urban Studies.



B2. Protection of agricultural land from uncontrolled developments

Alongside the main road corridor Shkodra-Puka, passing through Shelqet, Mjede, Kaç, and Naraç villages, as well as in the southern part of the city, is constructed a big number of facilities mainly with residential function but not with services, commercial and recreational function.

The majorities of these objects are built on agricultural land and have damaged it. Currently there are no full studies to identify the exact number of objects constructed in these villages. These developments are due to:

- Lack of control of the new constructions from the authorities;
- A wrong mentality on property that the owner can do whatever he likes with his property;
- Lack of exact maps to identify the allowed boundaries for constructions (yellow line)

For this reason, the SDP proposes the following:

Expected Results	Tangible interventions proposed
<i>a. Increase of the level of control on new constructions (Construction Inspectorate) in the municipal territory</i>	1. Consolidation of Construction Inspectorate office according to new Law No. 9780, date 16.7.2007 "On construction inspection". 2. Identification of the needs to increase professional and logistic capacities of the Construction Inspectorate clarifying the requests for further funding.
<i>b. Presentation and consolidation of penalty system and presentation of these measures to the local community</i>	1. Preparation and approval in the city council of a penalty system for constructions on agricultural lands administered by the Municipality. 2. Preparation of informative material for inhabitants on the penalty system
<i>c. Identification of a special fiscal policy to protect agricultural land and orientation of constructions in this territory</i>	1. Elaboration of a technical evaluation to establish a special tax package for existing constructions on the agricultural land in the Municipality (and in urban territories), in accordance with responsibilities foreseen in the law on the organization and functioning of the local government. 2. Organisation of trainings courses to increase the capacities of municipal staff to increase the level of collection and management of the property tax

B3. Regeneration of damaged areas from human activity and environmental protection in Vau i Dejës Municipality

Practically, the situation in relation to environmental issues in the Municipality is as follows:

- The lack of an efficient system of collecting urban waste in all inhabited territories and of consolidated collection points (metallic bins and small sidewalk bins) has caused accumulation of waste, especially plastic bottles and bags etc., in all municipal territory mainly in the water ditches.
- The city and large villages of the Municipality lack a proper sewage network. Almost all sewage waters go in the actual hydric system of the Municipality, risking the pollution of superficial and underground waters. This is evident in the big irrigation ditch alongside the main road corridor, near Mjede village.

Vau i Dejës Municipality has no large parks. This is evident in the city area, while private courtyards in the villages have created considerable green spaces. The Urban Plan highlights the need for a park to be set up south-east of the city. Greenery situation in the east of the city is relatively good; it also includes a pine forest during the road to Koman.

Related to the environment and its protection, the Strategic Development Plan proposes:

Expected Results	Tangible interventions proposed
a. Identification of the areas needing improvements in the environment	1. Setting up a mapping study to specify the sensitive environment areas in the Municipality as well as establishing the need for physical improvement interventions.
b. Improvement of the situation of the damaged(polluted) areas in the territory of the Municipality	1. Cleaning urban areas and ditches from the waste and its transportation to the current collection point. 2. Planting trees along the main road corridor, especially alongside Mjede village and in the entrance of the road to Vau i Dejës



Territorial Management Instruments

In relation to define and orient the spatial urban inhabited areas, mix areas, and economic Vau i Dejës Municipality, at the end of this document there are the related maps and their explanations.

The main aim of these graphic maps is to orient spatial interventions regarding the main economic, social and environmental development scopes of Vau i Dejës Municipality. Also, these are the key instruments for public participation offering public or private actors the possibility to intervene and collaborate based on a clear and integrated vision. In more concrete terms these instruments aim to:

- ❖ Manage and lead general land use, defining the frames of territorial management of Vau i Dejës Municipality.
- ❖ Defining the main transport axes and corridors.
- ❖ Defining mix land use and economic areas.
- ❖ Take into consideration the future development of Municipality Vaut i Dejës and the special attention areas with specific functions.

A. Urban inhabited areas

Urban inhabited areas shown in maps can be divided into two main types:

1. In the first type there are included the consolidation urban areas, which must be a subject of Regulatory Plans, thematic Master Plans or partial studies. Regarding this concept these areas must be served with all needed physical and social infrastructures and with services (road network, water and sewage supply network, canals, public transportations, electric energy supply, schools and kindergartens, social and health care centre etc.). Proposed gross is 100 inhabitants/Hectare, while net density is 140 inhabitants/Hectare. In these areas it will be permitted to build new buildings, but always according to local policies, with the main aim to raise density and make public services more efficient.
2. In the second type there are included the “freezing” urban areas, which don’t need urban regulatory plans. The plan consists of reducing and prohibiting new buildings in the future.

B. Special areas:

Special areas shown in the map are divided into two types:

- ❖ **Economic areas: here we will consider the areas designated for market development, light industries of agricultural products processing and its respective services.**
- ❖ **Green areas: here are treated the specific green areas will regard a special attention as for example; parks along Drin and Gjader River shores, cultivation of trees along River shores etc...**

C. Specific areas:

Specific areas shown in map are those areas which are actually outside of the Municipality jurisdiction but influence directly or indirectly in the inhabitants life:

- ❖ Hydro power Plant area: even though the inability to intervene in this specific area, the Hydro Power Plant is an integral part of the Vaut i Dejës city. Territorial changes have occurred after the building of Vau i Dejës Power Plant Lake. These changes can be positively be utilized under the environmental-tourism point of view.
- ❖ Military area: this area does not have a very positive positioning regarding invalidated areas, but since Vaut i Dejës city has grown lately, it has included these area in its invalidated territory. It is very important to take into consideration the different measures to be taken, in order to foresee different problems regarding the security of inhabitants.

Objectives that have oriented the proposals above are:

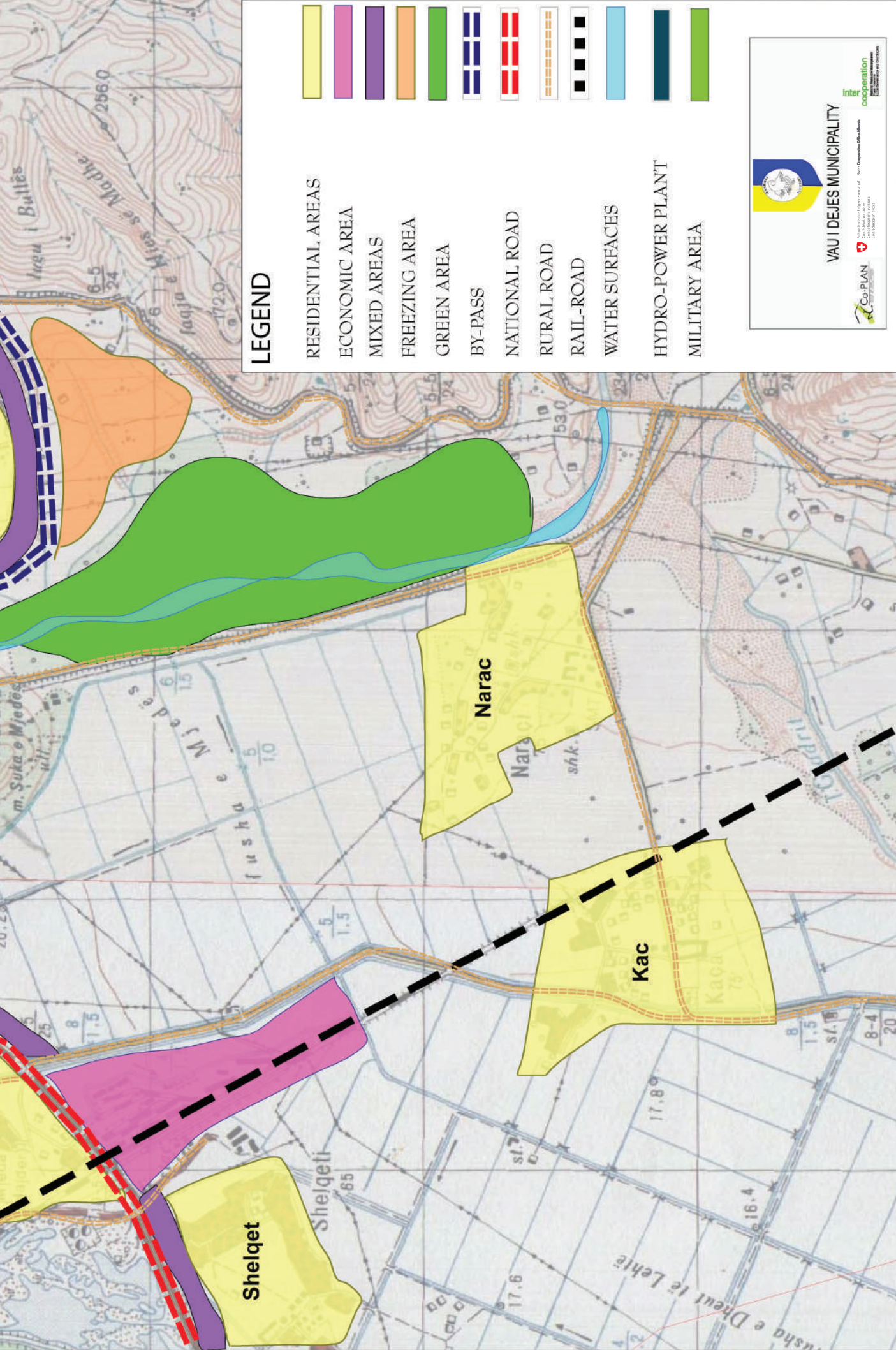
- *Helping consolidation of urban areas*
- *Helping densification of urban areas and improving efficiency of public services.*
- *Help lowering of investment and infrastructures maintenance costs in urban areas.*

These schematically displayed instruments orient the above mentioned studies based on the priorities and action plans as determined in this Strategic Development Plan.

Vaut të Dejës Municipality, through the instruments of territorial management, has evidenced the first step towards the detailed studies, which it will need in the future for the organizing its territory and local units, based on the maximizing of resources and minimizing of costs.

**STRATEGIC PLAN
VAU I DEJES MUNICIPALITY
PROPOSED LAND USE**





LEGEND

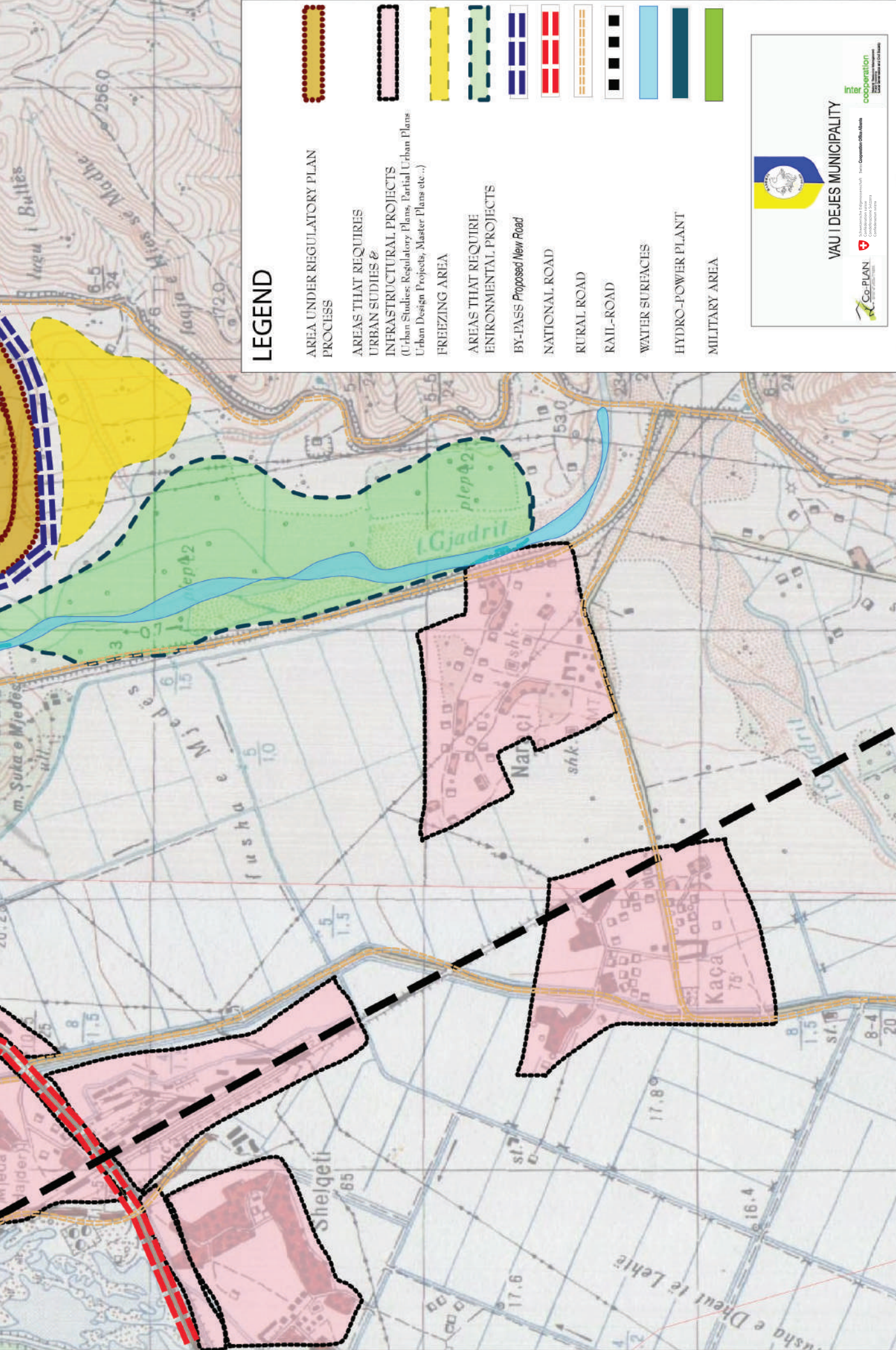
- RESIDENTIAL AREAS
- ECONOMIC AREA
- MIXED AREAS
- FREEZING AREA
- GREEN AREA
- BY-PASS
- NATIONAL ROAD
- RURAL ROAD
- RAIL-ROAD
- WATER SURFACES
- HYDRO-POWER PLANT
- MILITARY AREA



VAU I DEJËS MUNICIPALITY



Inter cooperation
Cooperation Office Albania
Shërbimet e Bashkëpunimit Ndërkombëtar
Shërbimet e Bashkëpunimit Ndërkombëtar



LEGEND

AREA UNDER REGULATORY PLAN
PROCESS

AREAS THAT REQUIRE
URBAN STUDIES &
INFRASTRUCTURAL PROJECTS
(Urban Studies Regulatory Plans, Partial Urban Plans,
Urban Design Projects, Master Plans etc...)

FREEZING AREA

AREAS THAT REQUIRE
ENVIRONMENTAL PROJECTS

BY-PASS Proposed New Road

NATIONAL ROAD

RURAL ROAD

RAIL-ROAD

WATER SURFACES

HYDRO-POWER PLANT

MILITARY AREA



VAU I DEJËS MUNICIPALITY



inter
cooperation

Cooperation Office Albania
Cooperation Office Albania
Cooperation Office Albania

3.4.3 Objective C - Infrastructure and Public Services

Vau i Dejës Municipality is directly responsible, according to the functions described by the law, for the security and maintenance of social and physical infrastructures, as well as providing services to the citizens.

Based on the actual situation evidenced in the profile of the Municipality in Chapter II as well as on the proposed development directions of this Municipality, the SDP proposes:

C1. The improvement of the state of the road network in Vau i Dejës Municipality, based on the proposed scheme in the General Regulatory Plan and the improvement of communicative links between different villages of this Municipality.

<i>Expected Results</i>	<i>Tangible interventions proposed</i>
<i>a. Implementation of the road network plan proposed in the Regulatory Plan and in the other mapping materials</i>	1. Picketing the territory of the proposed roads and road profiles in the General Regulatory Plan and in the maps of SDP, identifying the line of construction and the axis of the proposed road.
<i>b. Elaboration of intervention projects in the road network based on the new General Regulatory Plan</i>	1. Preparation of technical projects for the reconstruction and physical improvements of the new proposed roads. 2. Preparation of Projecting Tasks from the Municipality to precede the preparation of Technical Projects on road corridors.
<i>c. Implementation of investments for improvement on the proposed network</i>	1. Preparation and approval of an improving intervention plan on the road network of the city and on all western villages of the Municipality. 2. Start of the work to rehabilitate the main city boulevard and other main streets according to the scheme proposed in the Urban Plan.

C2. Improvement of water supply and sewage networks in the territory of the Vau i Dejës Municipality

Soon, the responsibility for the management of water and sewage will be transferred to the Municipality. The following urgent improvements are needed:

<i>Expected Results</i>	<i>Tangible interventions proposed</i>
<i>a. Improvement of technical and managing conditions of the municipal Water Supply and Sewage Networks Office</i>	1. Carrying out a full inventory to identify all physical assets and capitals owned by Water Supply and Sewage Networks Office of Vau i Dejës Municipality 2. Preparation of an improvement and investment scheme for the logistics and office of Vau i Dejës Water Supply and Sewage Networks Office. 3. Allocation and approval from the Municipal Council of the funds for the improvement of the technical conditions of the Water Supply and Sewage Networks Office.
<i>b. Improvement of physical conditions of water supply and sewage networks in the territory of the Municipality</i>	1. Preparation of technical projects to improve water supply and sewage networks in accordance with the proposals on the organization and consolidation of urban areas and villages of Vau i Dejës. 2. Preparation of project-proposals for funding projects for the improvement of city and village water supply and sewage networks.
<i>c. Increase staff capacity on the management and administration of the company</i>	1. Funding and organization of necessary trainings for the staff of the company to improve efficiency and service.

C3. Improvement of urban waste collection and disposal in the municipal territory

Expected Results	Tangible interventions proposed
<i>a. Preparation of a collection and management plan of urban waste in the Municipality</i>	1. Evaluation of the current situation on collection, transportation and disposal of urban waste, specifying daily produced quantities, types of these quantities, collection methods, relevant costs and service fees. 2. Preparation of a Waste Management Plan focusing in lowering the costs of collection and transportation of the waste, increasing income from the fees and the quality of the service.
<i>b. Identification of a disposal site/ landfill</i>	1. Development of a technical study on establishing and evaluating a spot for the construction of a landfill for the urban waste. Evaluate the possibility for the future use of Bushat regional landfill,

C4. Improvement of the situation in the schools and kindergartens of the Municipality

Based on the legal definitions of these functions, in which the Municipality is responsible for the physical maintenance of secondary and high schools, the SDP proposes:

Expected Results	Tangible interventions proposed
<i>a. Highlight the needs for physical improvements of schools</i>	1. Drawing up a technical evaluation to highlight the current situation of the schools, the needs for renovation and improvement.
<i>b. Preparation of technical projects for possible funding from state or other donors</i>	1. Preparation of technical projects from the municipal Projecting Office on the form and methods of physical intervention in kindergartens and schools.
<i>c. Inciting local forums on the possibility of increasing teaching quality in the schools of the Municipality</i>	1. Establishment and consolidation of parent groups in all municipal schools of Vau i Dejës Municipality. 2. Promotion and organization of periodic meetings of teachers and parent groups to discuss the improvement of the facilities in the schools of the Municipality

C5. Greening the environment of i Vau i Dejës Municipality

Expected Results	Tangible interventions proposed
<i>a. Improvement of physical conditions of green environments</i>	1. Preparation of technical projects for the rehabilitation of existing greenery in the roads of Vau i Dejës Municipality, in accordance with the proposals of the Regulatory Plan and road map presented in the SDP maps. 2. Preparation of the technical project for the construction and maintenance of the City Park . 3. Periodic organization and funding of processes of planting trees alongside roads and areas near Drin and Gjader rivers, as well as in the city park.

C6. Improvement of Street lighting

This service is present only along city streets and in certain segments of Shkodra-Puka road. Lighting in certain parts of the city and in the villages remains problematic.

Expected Results	Tangible interventions proposed
a. Improvement of street lighting system in the city of Vau i Dejës	1. Preparation of technical projects for the rehabilitation and improvement of the lighting system of Vau i Dejës city according to technical specifications given in the General Regulatory Plan. 2. Improvement of the street lighting in the main roads of the Vau i Dejës city.
b. Improvement of street lighting system in the villages of the Municipality	1. Preparation of technical projects for the inner roads of the western part villages of the Municipality. 2. Preparation of project-proposals for funding the street lighting system in the villages.

C7. Public Graveyard Management

Expected Results	Tangible interventions proposed
a. Improvement of actual conditions of public graveyards	1. Arrangement of inner spaces of the public graveyard. 2. Periodic greenery service in the public graveyard. 3. Asphaltting of the road to the public graveyard.

C8. City Beautification Management

Except some small interventions in Vau i Dejës city, the decoration service is almost inexistent in the villages. The SSDP proposes in this regard:

Expected Results	Tangible interventions proposed
a. Improvement of the image of urban areas and their decoration	1. Preparation of the annual investment plans related to aesthetic decoration of urban areas of the city and areas of urban consolidation in Municipality villages. 2. Organization and funding of improvement interventions along the main roads of the city and the villages.

C9. Increasing employment - Opportunities for disadvantaged groups

Employment is directly linked with actions to increase economic growth and development listed above. In addition, the Municipality shall promote specific actions to increase the employment opportunities for disadvantaged groups.

In this framework, the SDP proposes:

<i>Expected Results</i>	<i>Tangible interventions proposed</i>
<i>a. Increase of professional skills of the inhabitants</i>	1. Different periodic courses on professional training for the people in need/disadvantaged in the Municipality. 2. Preparation of project-proposals for donors for funding different projects on social employment for the people in need.
<i>b. Organization of seasonal employment activities for the people in need</i>	1. Funding of infrastructure projects in Vau i Dejës Municipality, employing representatives of the disadvantaged groups

3.4.4 Objective D - Good local governance

On the good local governance, the Strategic Development Plan proposes actions to:

- Increase the capacities of the administrative staff of the Municipality
- Increase and improve transparency of the administrative and decision-making processes
- Increase public participation in decision-making

D1. Increase of the capacities of the staff in the Municipality

<i>Expected Results</i>	<i>Tangible interventions proposed</i>
<i>a. Organizational assessment of the administration and possible adaptations in the structure of the Municipality</i>	1. Elaboration of the Institutional Analyses by identifying the possibilities of reorganizing the municipal administrative structure, in the function of efficiency increase and the work of public infrastructures.
<i>b. Increase of technical capacities of municipal staff</i>	1. Periodic trainings to increase the municipal staff capacities in the fields of territorial management and public services

D2. Communication with Local Citizens and Transparency in Decision-Making

<i>Expected Results</i>	<i>Tangible interventions proposed</i>
<i>a. Official dissemination of information on municipal activities and projects</i>	1. Preparation and distribution of a municipal newsletter. 2. Preparation of an annual report on Municipality activities, investments and interventions carried out (in understandable and simple language).
<i>b. Encouraging citizens participation and their notification in local council meetings</i>	1. Preparation and periodic distribution of notices on the organization and the program of local council meetings. 2. Preparation and publication of decisions of the local council.

D3. Development of the participatory budgeting

Given the small level of investments and funds that Vau i Dejës Municipality receives, it could be difficult to address the implementation of a proper and successful participatory budgeting in this area. For this reason, it is advised that initially this process could be funded through possible alternative sources such as donors or specific investments. Despite the difficulties, the Municipality should strive for a successful start up and consolidation of this important transparent process in its administrative domain.

Expected Results	Tangible interventions proposed
a. Establishing local capacities for participatory budgeting	1. Support and provision of trainings to increase the capacities of the relevant municipal staff to manage participatory budgeting processes.
b. Organizing periodic activities on the participatory budgeting	1. Funding of the annual Participatory Budgeting of the Vau i Dejës Municipality.

3.4.5 Objective F - Increase of Financial Means

The Vau i Dejës Municipality can generate funds through:

Local income, namely:

- Taxes and fees of services and infrastructures
- Small businesses tax
- Property taxes (buildings and land – urban and agricultural)

During the joint discussions with the municipal core team related to the above mentioned local revenues potentials, it was agreed that the establishment of a sound and sustainable property tax system in the whole administrative area could be a very difficult mission. According to the municipal staff comments, this is due to the lack of a proper and clear data system about the number of properties, their size and their ownership. This situation would require considerable and long term efforts, that would set up the basis for the identification of clear and objective framework to implement the property tax system in Vau i Dejës Municipality.

As in all the other local government units in Albania, there are also other possibilities for resource mobilization in Vau i Dejës, such as:

- **Central Government Grant**
 - Unconditionable grant (annual)
 - Conditioned grants (based on the requests of the local government/Vau i Dejës Municipality for various investments)
- **Competitive Grants issued by the Albanian Development Fund.**

It must be specified that the competitive grants goes only up to 25,000 EUR per year, and are focused mostly on the improvement of road infrastructures. The Albanian Development Fund has set up a list of criterias for the evaluation of the fund requesting projects submitted by all local governments in Albania. Since October 2007, the Albanian Development Fund is assisting the Monitoring Committee, responsible for the selection of the grant winners, consisting of the line Ministry, Ministry of Finance, Ministry of Internal Affairs and representatives of local government associations.

- **Loans from the second level banks**

Based on Law No. 9869 of 04 February 2008, "On the Local Government Borrowing", the Vau i Dejës Municipality can borrow long term loans from different banks or other financial institutions, based on its capacities to raise revenues from local taxes, usage of public properties etc. Still, it is stipulated that the annual loan payments should not exceed 20% of the annual municipal budget, which is made of taxes, national government grants as well as other sources.

F1. Increase of the local income of the Municipality of Vau i Dejës

Expected Results	Tangible interventions proposed
<i>a. Creation and consolidation of a database for the consolidation of tax and fee level in the Municipality</i>	1. Building a working group in the Municipality to elaborate a database to enlist businesses, properties, and household tax-paying activities 2. Building an Information System in the Municipality of Vau i Dejës through which to highlight the changes and improvements of fiscal policies related to businesses, properties (building and agricultural lands), which would serve the increase of local income.
<i>b. Improve the capacities of the local administration related to the financial administration issues</i>	1. Organisation of trainings for raising the capacities of the administrative staff of the Municipality related to fiscal and financial administration in the Vau i Dejës Municipality

F2. Promotion and increase of national and international investments in the Municipality

Expected Results	Tangible interventions proposed
<i>a. Preparation of promotion and advertisement materials for Vau i Dejës Municipality</i>	1. Establishment of a full information profile (Municipality profile) to highlight all specific natural and human characteristics of the Municipality and investment potentials, accompanied with mapping and relevant pictures. 2. Creation and consolidation of the municipal web site. 3. Funding TV programs on the possibilities of developing nature and historic tourism in the Municipality.
<i>b. Organization of different event with economic focus</i>	1. Organization of regional competitions and fairs inviting businesses and different entrepreneurs to promote the potentials of the Municipality.

F3. Increase of other financial potentials

Expected Results	Tangible interventions proposed
<i>a. Preparation of project-proposals</i>	1. Preparation of a Project-Proposals package which would address both the improvement of infrastructures and services and the increase of investments in the Municipality. 2. Lobbying and organizing meetings with donors, using the SDP and a project proposal package as proof for the commitment and professionalism for potential funding and cooperation 3. Lobbying and organizing different meetings with several businessmen in regional and national level to highlight possibilities on investments in the Vau i Dejës Municipality.

A good opportunity for the Vau i Dejës Municipality is represented by the funds in the framework of the IPA (Instruments for Pre-Accession Assistance), which is a program to assist potential EU member states. IPA has a 2007 – 2013 timeline and its main objective is to increase the efficiency and coherence of funds given for assistance, in the same framework for all potential future member states.

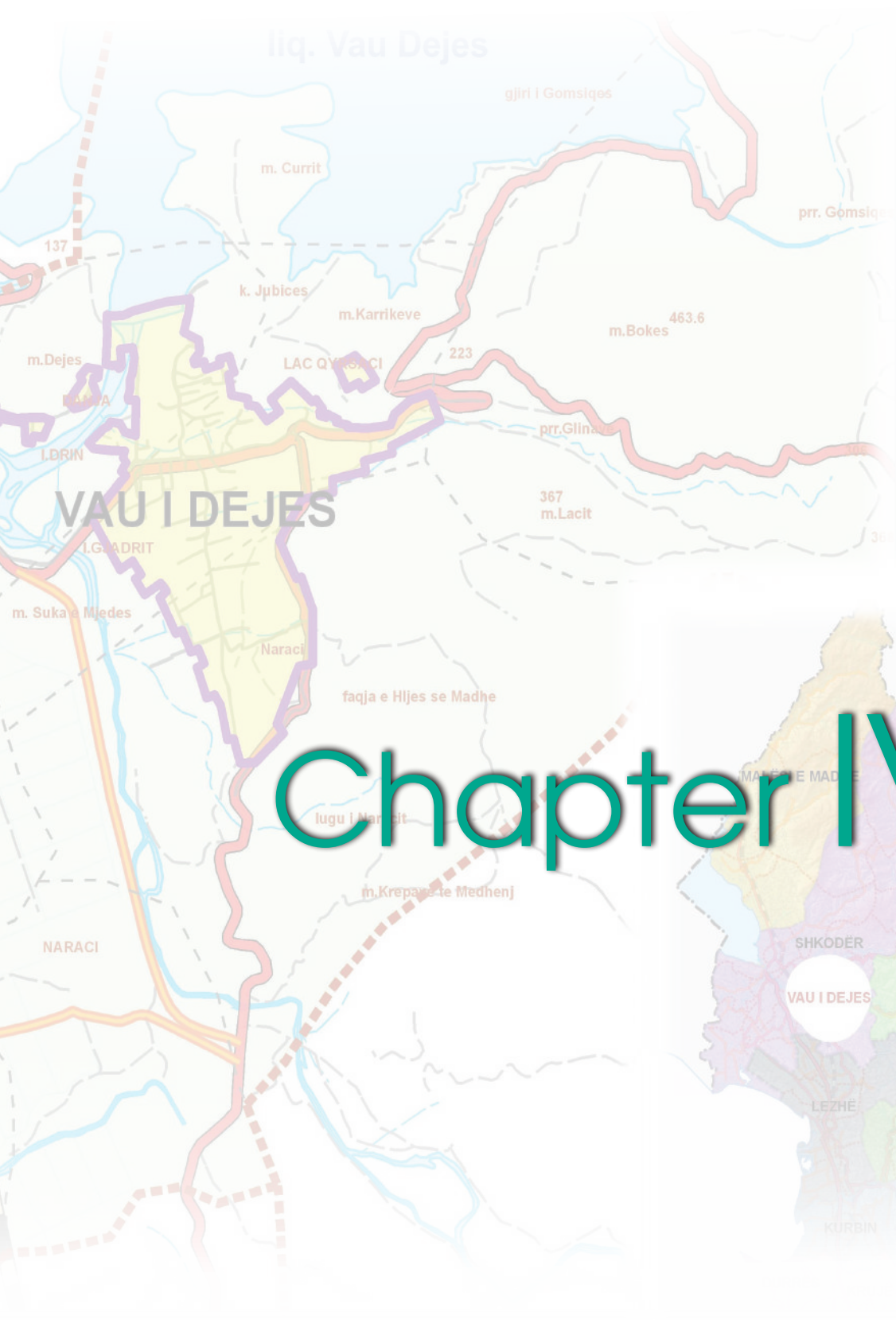
Albania is one of potential candidate members for full EU membership. IPA is composed of 5 basic components, which are:

1. Support for transition process and institutional strengthening
2. Cross-boarder cooperation
3. Regional development
4. Human resources development
5. Rural development

All program components are highly relevant in the context of Vau i Dejes development. For this reason, the municipal administration must precede processes by increasing its capacities and the level of information regarding this program, as well as possibly adapt its organization to increase the chances to access these new resources. The geographical position of the Municipality, the rural-agricultural profile and the regional framework under which it operates, create good premises for potential funding.

Furthermore, it is necessary to make a careful assessment of possible cooperation in specific areas with other neighboring LGU's, in the view of potential future EU funds and programmes for regional and local development. It is also necessary to assess the possibility to create "functional associations" for specific purposes like waste management, water supply, sewage system etc. (valid for all 6 SDP)

Other funding possibilities for Vau i Dejes Municipality include other EU expected funds and programmes, ADF funds; Albanian Government Competitive Funds, etc. The Municipality has the obligation to raise its capacities in addressing these funding possibilities through trainings or external expertise.



The implementation of the Strategic Development Plan

4.1 Institutional and legal proposed interventions

Vau i Dejës Municipality (mayor and administration) is the main responsible authority for the SDP implementation. To maximize the efficiency, following measures should be taken:

- The establishment of an implementation and monitoring group of the SDP within the municipal administrative structure. It will be in charge of coordinating and implementing the initiatives and activities proposed in the SDP. Under the financial responsibility of the Municipality, the group can be composed by representatives of different administrative offices or experts. In both cases, the group must be headed by the vice-mayor or the mayor himself, to assure the integration of the SDP with the municipal annual planning and budgeting cycle.
- The consolidation and further capacity development of the Development Department within the Municipality, which will be engaged to prepare the necessary studies and project-proposals for the funding of proposed activities of all fields.
- Possible administrative reorganization of Vau i Dejës Municipality based on the action requirements identified in the proposed SDP action Plan, such as creation of periodic working groups for the preparation of project proposals; organization and monitoring of participative workshops related to issues such as budgeting, education, agriculture, environment, etc; establishment of cooperative 'functional associations' with neighboring local government units etc
- Improvement of the territorial, financial and infrastructure database of the Municipality to precede a series of necessary projects or studies needed for the potential implementation of the Strategic Development Plan.
- Increase of capacities and of the level of municipal staff engagement, especially in the field of territorial and physical infrastructures management and monitoring through continuous trainings and the improvement of reporting and evaluation systems.
- Institutionalization of periodic reports of each department in the Municipality regarding the progress of the SDP implementation and monitoring

4.2 Action Plan 2008 - 2014

4.2.1 Proposed Actions 2008

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
C- Infrastructures and services	C1b2	Preparation of the Terms of Reference from the Vau i Dejës Municipality to foresee the preparation of Technical Projects for the new road axis	Urban Department	0 Lek	The elaboration of the Projecting Tasks should consider the proposed profiles in the Urban Regulatory Plan of the city.
F- increase of local income	F1b1	Organizing trainings in Financial Management in the Vau i Dejës Municipality	Vau i Dejës Municipality, Intercooperation, URI		

4.2.2 Proposed Actions 2009

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
A-Economic Development	A1b1	Meetings of local farmers to specify in clear and realistic terms the prospects of agricultural production in the Municipality.	Development and Coordination Office (DCO), Agriculture or Farming Expert	200,000 Lek	The meeting can be organized in the Municipality or on the working field, through the assistance of Agriculture Experts, and with the assistance of the Qark of Shkoder.
	A1b2	The elaboration of a technical study to highlight the production capacities in the agricultural land of Vau i Dejës, focused on the western low land area.	Development and Coordination Office (DCO), Agriculture or Farming Expert	200,000 Lek	The document should contain an assessment of the production potential of the area and the contribution of the Municipality.
	A1c1	Establishment and consolidation of a joint work group (Municipality Vau i Dejës, Regional Agricultural Office of Shkodra, local farmers) responsible for organization and management of the supportive process of agriculture and stock breeding development.	Development and Coordination Office (DCO), Agriculture or Farming Expert from Shkodra or Qark	0 Lek	The group will supervise the processes of contact with local farmers, elaborate the feasibility study and it can also lobby for increasing the investment opportunities in the sector.
B- Territorial Management	B1a2	Preparation of special stands for the city hall presenting spatial schemes – maps of the new proposed plan and allowed boundaries for construction in the future (yellow lines of the city and villages)	Urban Department	50,000 Lek	The stands must be large so that they can clearly define and orient the development.
	B1c1	Elaboration of a work plan for the intervention in priority areas, which will be studied by the municipal Urban Office, to prepare a package of projects or Partial Urban Studies.	Development and Coordination Office (DCO), Urban Department	0 Lek	The work plan will be approved from the Local Council.
	B1b1	Preparation of the ToR or tangible technical projects for the proposed new road corridors or interventions on the secondary infrastructure network depending on the proposed spatial schemes.	Urban Department	1,000,000 Lek	The aim of the project is to legalize the borders of the streets orienting the new buildings.
	B2a1	Consolidation of Construction Inspectorate office according to new Law No. 9780, date 16.7.2007 "On construction inspection".	Finance Department, Urban Department, Experts	300,000 Lek	The process will include supplying of the offices with the data needed, making the work plan and identifying the need for long-term investments.
	B2a2	Identification of needs to increase professional and logistic capacities of the Construction Inspectorate clarifying the requests for further funding.	Urban Department,	0 Lek	The process will be concluded in a report and this will be used for organizing different activities like trainings and courses.
C- Infrastructures and services	C1a1	Pickets on roads and road profiles proposed in the General Regulatory Plan and in the maps of SDP, identifying the line of construction and the mark of the proposed road.	Urban Department, (DCO)	100,000 Lek	The aim and the concept of the process is to increase the opportunities for generating funds, considering that many projects for proposals are not approved for lacking in technical details.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
C- Infrastructures and services	C1b1	Preparation of Projecting Tasks from the Municipality to precede the preparation of Technical Projects on road corridors.	Urban Department, (DCO)	0 Lek	
	C1b2	Preparation of technical projects for the reconstruction and physical improvements of the new proposed roads.	Urban Department, (DCO)	0 Lek	The Plan must be approved at the Local Council so that it can be involved in the budgeting schemes for the years to come.
	C1c1	Evaluation of the current situation on collection, transportation and dumping of urban waste, specifying daily produced quantities, types of these quantities, collection methods, relevant costs and service tariffs.	Cleaning and Greening Department, (DCO), Environmental Expert	100,000 Lek	The aim of the process is preparing the needed data base for the improvement of the cleaning and greening service in the Municipality.
	C2a1	Funding and organization of necessary trainings for the staff of the company to improve efficiency and service delivery.	(DCO), Expert	200,000 Lek	The obtained scheme must be approved at the local Council and it must identify the changes at institutional and administrative level.
	C3a1	Funding and organization of necessary trainings for the staff of the company to improve efficiency and service delivery.	(DCO), Expert	200,000 Lek	The trainings must focus on the implementation of the Urban Regulatory Plan, the orienting of development and on the building permit.
	C6a2	Preparation and distribution of a municipal newsletter.	(DCO)	100,000 Lek	This newspaper must be published every year, monthly.
D- Good Governance	D1a1	Preparation of an annual report on Municipality activities, investments and interventions carried out (in understandable simple language).	(DCO)	0 Lek	The report must be focused especially on the main objectives of the Strategic Development Plan and identify the necessary measures for improving the situation.
	D1b1	Preparation and periodic distribution of notices on the organization and the program of local council meetings.	(DCO)	10,000 Lek	The main objective is to raise the level of transparency according to decision-making in the Vau i Dejes Municipality.
	D2a1	Preparation and publication of decisions of the Municipal newspaper.	(DCO)	10,000 Lek	The results of the meetings of the Local Councils must be published on the municipal newsletter
	D2a2	Preparing the annual report of the Municipality activities, investments and the interventions in the Vau I Dejes Municipality.	(DCO), experts	0 lek	The report must be focused especially in the objectives of the Development Strategy and in identifying the measures needed for the situation improvement.
	D2b1	Preparing and distributing periodical announces for the organizing of Local Council Meetings.	(DCO)	10,000 Lek	The aim is to raise the level of transparency regarding decision taking in the Vau I Dejes Municipality. This activity must be organized every year that includes the Development Strategy.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget Lek	Description
D- Good Governance	D2b2	Preparing and publishing the results of Municipal Council results.	(DCO)	10,000 Lek	The results of the meetings of the Local Council must be published in the Municipal newspaper.
F- increase of local income	F1a1	Establishment of a working group in the Municipality for data base collection and analyse of bizneses, properties and economic activities.	Finance Office, Public Services Office	0 Lek	
	F3a2	Lobing and organizing meetings with different donors using the Strategic Development Plan and the proposed projects for different financing	Mayor, (DCO)	0 Lek	

4.2.3 Proposed Actions 2010

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
A- Economic Development	A1a1	Elaboration of an annual financial support package for local farmers, approved by the city council, as well as assessment of financing possibilities by different financial actors or second level banks.	Finance Department, Finance Expert, Agriculture Expert	0 Lek	The proposed activity regards only the process. The financed sum will depend upon the analysis of experts and from the approval of the Municipality Council.
	A1a2	Preparation of project-proposals for physical interventions in agricultural infrastructures or cultivated parcels in Municipality's villages.	Urban Department, Projecting Expert	300,000 Lek	The aim of the projects is to precede possible financing from the central government or from different donations.
	A1b2	Technical study to highlight agricultural productive capacities, focused on the western low land area.	(DCO), Agriculture or Farming Expert	200,000 Lek	The document must include an estimation of possible production potentials of the area and the assistance of the Municipality in this process.
	A1c2	Open debates or forums related to the needs and priorities for investments in agriculture and stock breeding.	(DCO), Agriculture or Farming Expert	100,000 Lek	The main objective of these activities is that in support of the meetings with local farmers, it can increase the level of awareness of local actors and interested businesses.
	A3a1	Preparation of the partial detailed plan for the economic corridor area along the main road Shelqet Mjete.	Urban Department, Special Expert	500,000 Lek	The aim of these studies is to orient the investments in these areas. Also these studies will help the preparation of the project proposals.
	A4a1	Meetings with the General Railway Office and Shkodra Qark to discuss the possibility of establishment of the proposed area in a free economic zone.	Mayor, (DCO)	0 Lek	The aim of the meetings is to promote the rehabilitation of the area of old storehouses near the railway and transform it into a mix economic land use.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
B- Territorial Management	B1a1	Preparation of new special stands for the whole city presenting the consolidation of urban areas.	Urban Department	200,000 Lek	The stands will serve for informing the inhabitants about the proposed spatial structures, and also for orienting the future development of the urban areas.
	B1b1	Preparation of the ToR or tangible technical projects for the proposed new road corridors or interventions on the secondary infrastructure network depending on the proposed spatial schemes.	Urban Department	1,000,000 Lek	The objective of the project is to legitimate the outline of the streets orienting in a definitive way the new buildings of the city.
	B2b1	Preparation and approval in the city council of a penalty system for constructions on agricultural lands administered by the Municipality.	Urban Department, (DCO), Legal Expert	0 Lek	Utilizing its competences defined by law, the Municipality has the right to fix special taxes; which can be used for solving its problems.
	B2b2	Preparation of informative material for inhabitants on the penalty system	(DCO)	50,000 Lek	The materials can be brochures or special stands.
	B3a1	Setting up a mapping study to specify the sensitive environment areas in the Municipality as well as establishing the need for physical improvement interventions.	Urban Department, (DCO), Environmental Expert	300,000 Lek	The study must consider the proposals of the new Urban Regulatory Plan of the city and also the territorial proposals of the SDP. Also one of the objectives is to improve the environment in support of the tourism development.
C- Infrastructures and Services	C1a1	Start of the work to rehabilitate the main city boulevard and other main streets according to the Urban Plan scheme.	Urban Department, Builders	1,000,000 Lek	The process will include the elaboration of a detailed technical study from the urban department, the definition of the street outline, informing the existing buildings for the demolition and elaborating a suitable work plan.
	C1c2	Preparation of an improvement and investment scheme for the logistics and office of Vau i Dejës WSSND.	Water supply and sewage Department, Service Department	0 Lek	The activity consists of elaborating a work plan where to identify the exact measures that must be taken for the general improvement of the situation.
	C2a2	Allocation and approval from municipal council of the funding for improving the technical conditions of WSSND office.	Water supply and sewage Department, Service Department	0 Lek	In this way, this process will be discussed in the annual budgeting.
	C2a3	Preparation of technical projects to improve water supply and sewage networks in accordance with the proposals on the organization and consolidation of urban areas and villages of Vau i Dejës.	Water supply and sewage Department, Urban Department, Technical Expert	0 Lek	These proposals can address banks of the second level, the government or different donors operating in Albania.
	C2b2	Preparation of a Waste Management Plan focusing in lowering the costs of collection and transportation of the waste, increasing income from the tariffs and the quality of the service.	Cleaning and Greening Department, (DCO), Environmental Expert	100,000 Lek	The proposed plan must be based in the sustainability of the services, so that it can be covered by the incomes of the cleaning tax.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
C- Development of infrastructures and services	C3a2	Preparation of a technical evaluation to highlight the current situation of the schools, the needs for renovation and improvement.	(DCO), Education Expert, Representatives from the schools.	100,000 Lek	At the end of this process there must be a full inventor of physical interventions in the schools and kindergartens of Vau i Dejës. The inventor must be approved by the Local Council helping with budgeting and investing.
	C4a1	Preparation of technical projects for the rehabilitation of existing greenery in the roads of Vau i Dejës Municipality, in accordance with the proposals of the Regulatory Plan and road map presented in the SDP.	Urban Department, Technical Expert	100,000 Lek	The projects will be approved from the Local Council, helping investments and financing.
	C5a1	Support and providing of trainings to increase the capacities of the relevant municipal staff to manage participatory budgeting processes.	(DCO), Special Expert	100,000 Lek	DCO can identify a methodology based on the experience of other Municipalities and also with the assistance of Intercooperation Albania.
	C6a2	Establishment of an Information System in the Municipality of Vau i Dejës through which to highlight the changes and improvements of fiscal policies related to businesses, properties (building and agricultural lands), which would serve the increase of local income.	(DCO), Information Expert	300,000 Lek	The objective of the System is to help the fiscal managing of the Municipality, identifying the fiscal policies for increasing the income.
	C8a2	Creation and consolidation of the municipal web site.	Information Expert	200,000 Lek	The webpage must be well maintained and updated monthly.
D- Good Governance	D2a1	Preparation and delivery of the municipal newspaper	(DCO)	100,000 Lek	The municipal newspaper can be published every year, monthly
	D2a2	preparation of the annual report on the municipal activities its interventions.	(DCO), experts	100,000 Lek	the report must be focused especially in achieving the strategic objectives of the SDP and to identify the needed measures in order to improve the situation.
	D3a1	Supporting and organizing trainings for building capacities of the municipal staff responsible for the participatory budgeting processes.	(DCO), experts	100,000 Lek	The DCO can establish a specific methodology based on the experience of many local units and on the Intercooperation Albania experience
F- increase of local income	F1a2	Raising of an information system in the Vau i Dejës Municipality through which can be identified the changes and the improvements in fiscal policies in relation to businesses, properties in order to raise local income.	(DCO), experts		The aim of this system is to facilitate the fiscal managing of the Municipality by identifying the needed policies in order to increase the local income.
	F2a2	Creation and consolidation of the municipal web page	Information experts		The internet webpage must be well maintained and updated with information every month.
	F3a1	Preparing a packet of project proposals which address infrastructure and services improvement, but also raising of investments in the territory of the Municipality.	(DCO), Mayor		
	F3a2	Lobbying and organizing meetings with different donors using the SDP and its packet of projects for different financing.	(DCO), Mayor		
	F3a3	Lobbying and organizing meetings with businesses at regional or national level to identify the possibilities of investing in the Vau i Dejës Municipality.	(DCO), Mayor		The meetings can be organized in the years to come, proposed in the SDP

4.2.4 Proposed Actions 2011

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
A- Economic Development	A1a3	Supporting the processes to raise the capacities of local farmers in order to improve their productive efficiency.	(DCO), Special Expert	200,000 Lek	This can include organization of trainings or assistance in agriculture. The Municipality and the DCO is in charge for financing of these activities.
	A1c2	Open debates or forums related to the needs and priorities for investments in agriculture and stock breeding.	(DCO), Agriculture or Farming Experts	100,000 Lek	The aim is to support local farmers and raise the level of acknowledgment local actors' interested businesses.
	A1c3	Setting up a program/agenda of physical interventions in land, irrigation and drainage systems	Urban Department, Agriculture Experts	50,000 Lek	The objective of the program is that alongside making the annual budget at the local level, it can be taken into consideration the rehabilitation of agricultural infrastructure.
	A2a1	Setting up an agenda – work plan, for the organization of promotional tourist activities in the coast of the lake.	(DCO), Tourism Experts	50,000 Lek	The proposed activities in this agenda will be considered alongside making the project budget and in the elaboration of project proposals.
	A2b3	Periodic cleaning and greenery activities on the beach area of the lake.	Cleaning Department and Special Lake Structures	200,000 Lek	The activity will consist of creating better conditions for the summer season along the rivers and lake.
	A3a2	Preparation of technical infrastructures projects (secondary roads, water and sewage networks).	Urban Department, Special Expert	1,000,000 Lek	These projects will serve for promoting investments from the Municipality or interested actors.
	A3b1	Preparation of work plan on investments and physical interventions on this economic corridor.	(DCO)	0 Lek	The plan that will be approved in the Council of the Municipality to be legal, will help the discussions for the annual budget.
	A4a2	Periodic meetings with potential developers or economic operators on possible investments on this free economic area.	(DCO)	50,000 Lek	The meetings must consider the studies done from the Municipality and its support for the businesses.
	A4b1	Based on the technical evaluation, preparation of tangible projects for the necessary infrastructures and services for the area.	Urban Department, Expert	50,000 Lek	Based on the technical project, the Municipality and the Urban Department will elaborate different projects or project proposals for financing.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
B- Territorial Management	B2c1	Elaboration of a technical evaluation to establish a special tax package for existing constructions on the agricultural land in the Municipality (and in urban territories), in accordance with responsibilities foreseen in the law on the organization and functioning of the local government	(DCO), Legal Expert	100,000 Lek	The tax package that is approved by the Local Council has the objective of raising the financial opportunities of the Vau i Dejes Municipality to invest in physical projects in the rehabilitation of the areas lacking services and infrastructures.
	B2c2	Trainings to increase municipal staff capacities on property tax collection and management.	(DCO), Urban Department	200,000 Lek	
C- Development of infrastructures and services	C2b1	Preparation of technical projects to improve water supply and sewage networks in accordance with the proposals on the organization and consolidation of urban areas and villages of Vau i Dejes.	Water supply and sewage Department, Urban Department, Technical Expert	500,000 Lek	The projects will be focused in the proposals done in the Urban Regulatory Plan and in the road network.
	C2c1	Funding and organization of necessary trainings for the staff of the company to improve efficiency and service delivery.	(DCO), Expert	200,000 Lek	The trainings can be focused on managing aspects of services, rising of the income and efficiency monitoring.
	C3b1	Technical study on establishing and evaluating a spot for the construction of a engineering dumpsite for the urban waste.	Cleaning and Greening Department, (DCO), Environmental Expert	200,000 Lek	The proposed landfill must support a regional scheme and evaluate the possibility for the future use of Bushat regional landfill.
	C4b1	Preparation of technical projects from the municipal Projecting Office on the form and methods of physical intervention in kindergartens and schools.	Urban Department, Technical Expert	200,000 Lek	The aim of the projects is to prepare the technical database that will lead to investments and interventions.
	C5a2	Preparation of the technical project for the construction and maintenance of the city park (ongoing).	Urban Department, Technical Expert	500,000 Lek	
	C6a1	Preparation of technical projects for the rehabilitation and improvement of city lights system of Vau i Dejes city according to technical specifications given in General Regulatory Plan.	Urban Department, Technical Expert	300,000 Lek	The projects pack must serve for different financing proposals. The project of proposals can be elaborated by the DCO.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
C- Development of infrastructures and services	C6b1	Preparation of technical projects for the inner roads of villages of the western part of the Municipality.	Urban Department, Technical Expert	300,000 Lek	Technical projects must respect the proposed street outline.
	C6b2	Preparation of project-proposals for funding the street lights system in the villages.	(DCO)	0 Lek	Even though the Municipality has little possibilities for physical investments, the aim of the project proposals is to raise its capacity for financing from donors.
	C8a1	Preparation of the annual investment plans related to aesthetic decoration of urban areas of the city and areas of urban consolidation in Municipality villages.	Urban Department, (DCO)	0 Lek	After the elaboration, the plan must be approved by the Local Council of the Municipality. The process must address the improvement of the city image.
	C8a2	Organizing and financing interventions along the main roads of Vau i Dejës city and villages	(DCO), urban department	300,000 Lek	
D- Good Governance	D2a1	Preparing and delivering of the municipal news paper	(DCO)	100.000 Lek	The municipal newspaper must be published every year , on monthly bases.
	D2a2	Preparing of the annual report of the municipal activities, investments and interventions in the Vau i Dejës Municipality.	(DCO) , Special Expert	0 Lek	The report must be focused especially on the objectives of the SDP and identify the measures for the situation improvement.
	D3b1	Financing of participatory budgeting process in the Vau i Dejës Municipality	(DCO), Special Expert	200,000 Lek	Since the beginning of the year, the Municipality of Vau i Dejës and its Local Council must approve the financial pack that will be a part of the participatory budget.
F- increase of local income	F2a1	Creation of a complete material (Profile of the Municipality) where to identify all the resources and possibilities for investments	(DCO), information experts	300,000 Lek	The material must promote the opportunities for the organization of agricultural events and the tourism lake.
	F3a3	Lobbying and different meetings with several businessmen in regional and national level to highlight possibilities on investments in the Vau i Dejës Municipality.	Mayor, (DCO)	100,000 Lek	The meetings can be organized in the years to come, proposed in the Strategic Development Plan.

4.2.5 Proposed Actions 2012

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
A- Economic Development	A1a3	Supporting the processes to raise the capacities of local farmers in order to improve their productive efficiency.	(DCO), Special Expert	200,000 Lek	These processes can include the organization of trainings or direct assistance in the agricultural process. The Municipality and the DCO are in charge of financing and moderating these activities.
	A2a2	Consolidation of the cooperation with Gur i Zi commune to institutionalize promotion events or holidays on Vau i Dejës lake and Shurdhah Castle, inviting different economic operators and searching for cooperation.	The Mayor of Vau i Dejës and the Mayors of the communes, (DCO)	0 Lek	This agreement will institutionalize issues regarding the sustainable utilization of the lake shore and the development of lake coast tourism.
	A2b1	Study to highlight the necessary physical interventions to improve the area of the lake coast.	(DCO), Tourism and Infrastructure Expert	100,000 Lek	The study will serve for identifying of the activities and technical projects that must be undertaken in the lake area for tourism. These activities can be taken into consideration in the budgeting processes and preparing the financing of the projects for proposals.
	A2b2	Setting up special structures in the Municipality, responsible for the management and control of the beach area.	(DCO), Tourism and Infrastructure Expert	0 Lek	This structure in the Vau i Dejës Municipality will be charged for managing and coordinating the processes and tourist activities identified in the technical study.
	A2b3	Periodic cleaning and greenery activities on the beach area of the lake.	Cleaning and Greening Department Special Structures for the lake area	200,000 Lek	The activities will consist of creating the suitable conditions for seasonal beach along the lake area.
	A2c1	Promotion materials on the lake, such as brochures or leaflets.	(DCO), Tourism Expert	100,000 Lek	This process must begin after the preparatory activities of promotion.
	A2c3	Setting up a special work plan to periodically improve the official web site which is related to the Vau i Dejës lake.	(DCO), Information Technology Expert	100,000 Lek	The promotion of the lake area must include images of the area, physical and infrastructural data.
	A4b2	Study to highlight the necessary physical interventions to improve the area of the lake coast.	Urban Department, Planning expert	500,000 Lek	

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
A- Economic Development	A4b3	Small periodic investments in the area.	The Municipality	1,000,000 Lek	In this process the Municipality can collaborate with interested investors raising so the total investment sum.
	A4b4	Preparation of project-proposals for the development of the economic area and improvement of the necessary infrastructures.	(DCO), different Experts	100,000 Lek	The proposals can address the governmental grants, donors and the IPA project.
B- Territorial Management	B3b1	Cleaning urban areas and ditches, waste transportation to the current collection point.	The Municipality, Contracted Company	1,000,000 Lek	The proposed budget can be very low, but the Municipality can explore new ways of financing at regional and central level. The overall picture is to improve the image of the Municipality in order to develop tourism.
C- Development of infrastructures and services	C2b1	Preparation of technical projects to improve water supply and sewage networks in accordance with the proposals on the organization and consolidation of urban areas and villages of Vau i Dejës.	Water supply and Sewage Department, Urban Department, Technical expert	500,000 Lek	The project will be focused in the main proposals made in the Urban Regulatory Plan and in the road network.
	C4b1	Preparation of technical projects from the municipal Projecting Office on the form and methods of physical intervention in kindergartens and schools.	Urban Department, Technical Expert	200,000 Lek	The aim of these projects is to stimulate and activate these groups and the generation of new funds from different financing institutions.
	C4c1	Establishment and consolidation of parent groups in all municipal schools.	(DCO), School-board	50,000 Lek	These groups must have their respective statuses and their plans of work.
	C4c2	Promotion and organization of periodic meetings of teachers and parents groups to discuss the improvement of the Municipality school facilities.	(DCO), School-board	50,000 Lek	These meetings must promote the opportunity to get alternative funds for interventions in schools and kindergartens.
	C5a3	Periodic organization and funding of planting of trees alongside roads and areas near Drin and Gjader rivers, as well as in the soon-to-be-constructed city park.	Cleaning and Greening Department, Contracted Company	1,000,000 Lek	The process of planting of trees alongside roads must respect the proposed road profile in the Urban Regulatory Plan.
	C7a2	Periodic greenery service of the public graveyard.	Cleaning and Greening Department	50,000 Lek	
	C9a1	Different periodic courses on professional training for the people in need/ disadvantaged and marginalized groups in the Municipality.	(DCO), Expert	200,000 Lek	Courses must address the creation of the possibilities for opportunities in the employment of these disadvantaged groups.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
D- Good Governance	D2a1	Preparing and delivery of the municipal newspaper in the Vau i Dejës Municipality	(DCO)	100,000 Lek	The municipal newspaper must be published every year, on monthly bases.
	D2a2	Preparing the annual report for the municipal activities, investments and interventions in the Vau i Dejës Municipality	(DCO), Experts	0 Lek	The report must focus on the objectives of the SDP and also identify the needed measures in order to improve the situation.

4.2.6 Proposed Actions 2013

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
A- Economic Development	A2c2	Meeting with different economic tourism operators in order to promote potential tourist areas of the lake as well as to discuss the need for cooperation.	(DCO), Tourism Expert	100,000 Lek	First of all it is very important to create a specific list of operators and contacts with investors in the tourism field. The Municipality of Vau i Dejës must identify what will be the opportunities that it will offer to possible investors.
	A2c3	Consolidation and periodical update on the municipal web site about the artificial lake of the Vaut te Dejës.	(DCO), Information Technology Expert	100,000 Lek	The promotion of the lake area must include images from the area, physical and infrastructure data.
	A3b2	Elaboration of a work plan for the intervention in priority areas, which will be studied by the municipal Urban Office, to prepare a package of projects or Partial Urban Studies.	Urban and Investment Department		The sum of the investments will depend upon the decision and approval of the Local Council.
	A4b3	Small periodical investments for the infrastructure on the area.	The Municipality	1,000,000 Lek	In this process the Municipality can collaborate with interested investors, raising the sum of the total investments.
B- Territorial Management	B3b1	Cleaning urban areas and ditches, waste transportation to the current collection point.	The Municipality, Contracted Company	1,000,000 Lek	The proposed budget can be very low, but the Municipality can explore new ways of financing at regional and central level. The overall picture is to improve the Municipality image in order to develop tourism.

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
B- Territorial Management	B3b2	Organization and funding of improvement interventions along main city streets and villages' roads.	Urban Department, (DCO)	500,000 Lek	The aim of this process is to improve the Municipality image in order to sustain the tourism development.
C- Development of infrastructures and services	C4c2	Promotion and organization of periodic meetings of teachers and parents groups to discuss the improvement of the Municipality school facilities.	(DCO), School- board	50,000 Lek	These meetings must promote the opportunity to get alternative funds for interventions in schools and kindergartens.
	C5a3	Periodic organization and funding of planting of trees alongside roads and areas near Drin and Gjader rivers, as well as in the soon-to-be-constructed city park.	Cleaning and Greening Department, contracted company	1,000,000 Lek	The planting trees process alongside roads must respect the proposed street profile in the Urban Regulatory Plan.
	C7a1	Arrangement of inner spaces of the public graveyard.	Urban Department	0 Lek	
	C7a2	Periodic greenery service of the public graveyard.	Cleaning and Greening Department	50,000 Lek	
	C9a2	Preparation of project-proposals for donors about the funding different projects on social employment of the people in need.	(DCO)	0 Lek	
	C9b1	Funding of infrastructure projects in Vau i Dejës Municipality, providing disadvantaged groups seasonal employment opportunities.	The Municipality	1,000,000 Lek	The aim of these projects is to stimulate and activate these groups and the generation of new funds from different financing institutions.
D- Good Governance	D2a1	Preparing and delivery of the municipal newspaper in the Vau i Dejës Municipality	(DCO), different experts	0 Lek	The municipal newspaper must be published every year, on monthly bases.
	D2a2	Preparing the annual report for the municipal activities, investments and interventions in the Vau i Dejës Municipality	(DCO), Information Expert	300,000 Lek	The report must be focused especially on the objectives of the SDP and also identify the needed measures in order to improve the situation.
F- increase of local income	F2a3	Funding TV ads on the possibilities of developing nature and historic tourism in the Municipality.			Local media can be involved (for example the local media from Shkoder)
	F2b1	Organizing of regional competitions and fairs inviting businesses and different entrepreneurs to promote the potentials of the Municipality.	(DCO)	200,000 Lek	

4.2.7 Proposed Actions 2014

Development Objectives	Code	Proposed Activities	Actors Responsible	Indicative Budget	Description
A- Economic Development	A3b2	Elaboration of a work plan for the intervention in priority areas, which will be studied by the municipal Urban Office, to prepare a package of projects or Partial Urban Studies.	Urban and investment Department		The investment sum will depend upon the decision and the approval from the Local Council.
B- Territorial Management	B3b2	Greening of the main corridor along the Mjeda village and the entrance road to Vau i Dejës.	Urban Department, (DCO)	500,000 Lek	The aim of this process is to improve the Municipality image in support of tourism development.
C- Development of infrastructures and services	C7a2	Periodic greenery service of the public graveyard.	Cleaning and Greening Department	50,000 Lek	
	C7a3	Asphalting of the road to the public graveyard.	The Municipality of Vau i Dejës	1,000,000 Lek	The importance of the road asphalting comes from the important position of the road (in the entrance of the city) and it also improves the urban image of Vau i Dejës city.
D- Good Governance	D2a1	Preparing and delivery of the municipal newspaper in the Vau i Dejës Municipality	(DCO)	100.000 Lek	The municipal newspaper must be published every year, on monthly bases.
	D2a2	Preparing the annual report for the municipal activities, investments and interventions in the Vau i Dejës Municipality	(DCO), different Experts	0 Lek	The report must be focused especially on the objectives of the SDP and also identify the needed measures in order to improve the situation.
F- increase of local income	F2b1	The organization of fairs and competitions at the regional level, where businesses and different enterprises can be invited. They can also help to promote the potentials and possibilities for investments in the Municipality.	(DCO)	200,000 Lek	

4.3 The monitoring scheme and relevant indexes

The successful implementation of the Vau i Dejës Strategic Development Plan requires the consolidation of a genuine system of its periodic monitoring and evaluation. This process will reveal potential problems encountered during the Plan implementation giving thus the framework to correct and adapt the process as well as evaluate and clarify the responsibilities of the actors. The Strategic Development Plan refers to a short term-period, 2008 – 2014, so a continuous process of tasks and responsibilities evaluation and adaptation is crucial.

Being that the plan is a strategic document for the use of Vau i Dejës Municipality, it is obvious that its implementation and monitoring be developed side by side with the processes of election and consolidation of the municipal structures according to electoral terms regarding Albanian local authorities. This will make for the adaptation of the SDP proposals and their monitoring in the framework of annual planning and budgeting cycles of Local Administration.

Based on the Law on Local Finances, the preparation of Project Budget, for the next three years should be finalized on July. The Project Budget is based on the Guidelines for Project Budget Preparation, issued by the National Government during June, July. The Project Budget foresees the local expenditures and investments for the next three years, while the Budget, which is to be finalized and approved by

the Local Council and Prefecture within December, identifies the expenditures and investments for the next year. The investment projects proposed to be funded by the Competitive Funds should be delivered to the National Government within 1 November. The proposed Budget may not involve these projects within its funding framework.

The proposed monitoring scheme

Subject	Timetable (periodic for each year)	Responsible actors	Relevance to annual planning / budgeting
Evaluation of 6-month activities according to the SDP Action Plan	April - May	Coordination and Development Unit	Based on the current results, the Municipality can identify changes in the Project Budget to be delivered within July
Public hearing on SDP implementation results	June July	Coordination and Development Unit	
Internal staff meeting to discuss the progress report and necessary adaptations	October November	Coordination and Development Unit – Vau i Dejës Mayor	The meetings should clearly adopt next year actions to be included in the Annual Budget in December
Annual Evaluation and Implementation Report of the SDP	November	SDP work group	The meeting anticipates the finalization and delivering of annual Budget

After each evaluation, the work group must prepare a summary report which will be presented to the City Council. The Council has the right to request in writing for another reporting, if necessary.

STRATEGIC DEVELOPMENT PLAN OF VAU IDEJES MUNICIPALITY